





## EUROPEAN NEWS

## Mitterrand confirms ministerial changes following elections

BY ROBERT MAUTHNER IN PARIS

M. FRANÇOIS MITTERRAND, the French President, has confirmed that there will be some changes in the Government, formed a little more than two weeks ago, after the general election on June 14 and 21.

He told journalists that several ministers might be given different responsibilities. Others would be allotted "more diversified tasks." He gave no details of which portfolios would be affected.

The reshuffle would take place whether or not the Communists participated in the new Government, the President indicated. It is assumed the reshuffle will not affect the major ministerial posts. The "heavyweights" of the transitional Government, such as M. Pierre Mauroy, the Prime Minister, M. Claude Cheysson, the Foreign Minister, and M. Jacques Delors, the Minister of the Economy and Finance, are expected to be reappointed.

A very different situation was envisaged by M. Jacques

Chirac, the Gaullist RPR leader, who hopes the President will have to make a deal with his opponents.

Answering questions on a radio programme, M. Chirac said that if the Union for a New Majority (UNM), an alliance of the Gaullists and Giscardian Centralists, won the election M. Mitterrand would have to reach an understanding with it to be able to govern.

It was not the UNM's intention to provoke constitutional crisis by refusing to co-operate with a Socialist President. Nevertheless, it would set an important condition for participation in the Government—that the Socialist Party should break all links with the Communists and that no Communist ministers should be allowed to join the government.

The UNM would not vote for President Mitterrand's nationalisation programme or the election of regional assemblies by universal suffrage.

Whatever the election result, M. Chirac emphasised he had no ambition to be Prime Minister, a post he held, with unhappy consequences, under M. Giscard d'Estaing.

## The Left has made its strongest advance among the Bretons, writes David White, recently in St-Brieuc

# The Socialist tide rolls against the shores of Brittany

ALONG WITH the "black tides" of pollution from wrecked oil tankers (all, until further notice, cleaned up), another tide has spread along the shores of Brittany: red this time, less spectacular than the first, but more tenacious.

The West, archetypal domain of Catholic conservatism, is where the Socialist Party has made its strongest advance. Their score there in the general elections of June 14 and 21 will be a good measure of the extent and limits of the leftward momentum which carried President François Mitterrand to power.

Brittany, true to its traditions, was one of the few regions to give M. Valéry Giscard d'Estaing an overall majority on May 10. But seven years earlier, the department of Cotes-du-Nord had already slipped from the grasp of the right. This time all its parliamentary constituencies gave M. Mitterrand the edge, and in the other three Breton departments the Right's majority shrank by 7 or 8 per cent.

In Cotes-du-Nord, the old Majority hopes at best to hold on to its three National Assembly seats. But the left could take all five constituencies and get its first complete Breton department. All are marginal except one, and that is the seat the Socialists already hold. In another, a Socialist is challeng-

ing the West's solitary Communist MP, the veteran M. François Leizour, in the first round.

The left now holds only five of 25 Breton seats. M. Mitterrand obtained a majority in nine other constituencies. The left is unlikely to win all, part of the anti-Giscard vote having come from disgruntled Gaullists. But local Socialists are optimistic that they can gain five or six seats.

The left has long had a bridgehead in Cotes-du-Nord, especially in the Breton-speaking west of the department. An anti-clerical tradition dates back to well before the French Revolution, becoming in turn Radical then Socialist. The fishing port of Paimpol produced the founder of French Communism, M. Marcel Cachin.

The black tides that split from the Torrey Canyon, then the Amoco Cadiz in 1978 and most recently the Tanio, whose sunken holds are still being pumped out, hit one area most marked by this tradition—the rugged pink granite coast of the Tregor region near Lannion. Hotel bookings plummeted last summer. The locals, needing a culprit, chose the Government, and their resentment helped the left to enlarge its territory.

The Breton Socialists now have what they wanted; a Minister of the Sea—M. Louis Le Pensee from Finistère—to

cater to the grievances of the coastal population.

But Brittany is also a region of farmers, the most important in France, specialised and intensive. Despite the remarkable improvement in this sector since the war, discontent over income levels and European Community policy brought many farmers out against M. Giscard.

M. Sébastien Couépel, a small-holder himself, is defending a seat he took for the Giscardians five years ago in St-Brieuc. His support is mainly on the farms. St-Brieuc itself is a bastion of the Unified Socialist Party and the area's scallop-fishermen are predominantly Communist. He is running this time as the sole candidate of the centre-right alliance. If he does not get in by an absolute majority in the first round, either the Communist or the Socialist could topple him. Indeed they might have kept him out in 1978 if they had not squabbled.

M. Couépel, however, believes the seat is "winnable," regardless of the way the ballots were cast in the presidential. "The farmers," he says, "are beginning to realise that Socialist government is not necessarily favourable to them." Hostile in the past to the European Community system of Monetary Compensation Amounts, the local pig-breeders are sensitive to what happens to the franc,

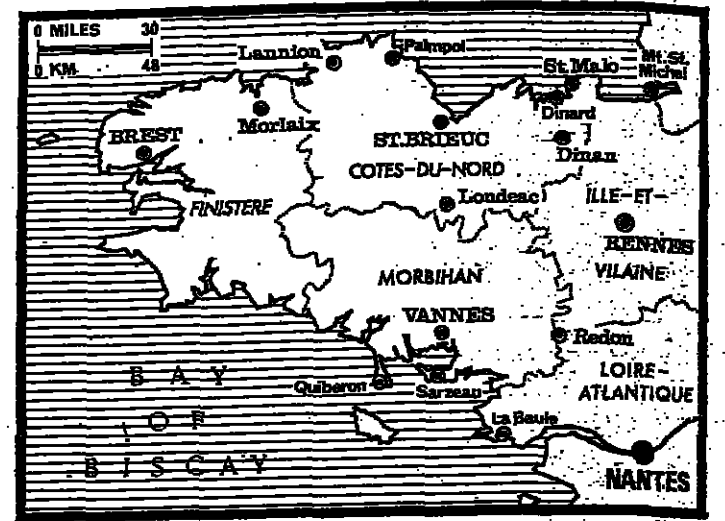
worried about high interest rates and concerned that the consumer may now gain priority over the producer.

The farmers' vote is not a solid block. The old conservative allegiance of the family farmer is still there, but a left-wing movement has also developed through Catholic youth organisations and the modern notion of the "worker-peasant."

Brittany has always been an illustration of the relationship between the church's influence and that of the political right. The presidential election has cracked, perhaps for good, the once safe generalisation that the practising French Catholic votes conservative.

M. Pierre Jagoret, Lannion's mayor and MP, the first Socialist to hold the post since the pre-war Popular Front, is a self-declared agnostic and a divorcee. "I would never have been elected here in Lannion 20 years ago," he says.

More interesting than this contest—in which M. Jagoret faces a Communist journalist and a wheelchair-ridden Gaullist, but is not seriously threatened—is a comeback attempt at the other end of the department in Dinan by the former Socialist MP M. Charles Josselin. M. Josselin gained fame as a "young wolf" of the party in 1973 by unseating M. René Pleven, the most



prominent political figure to come from Brittany in the post-war period, and then lost the seat by a narrow margin in 1978 to a Centre physical education instructor, M. René Benoit.

The Socialists could also take, for the first time, the inland Loudéac seat. The constituency is a contradiction in itself. Gaullist since the war but with a strong "red" sector which has produced many militants for the Brittany Liberation Front. The "maid of Louéac," Mme Marie-Madeleine Dienesch, is finally retiring, and Paris headquarters

have "parachuted" in M. Michel Deniel, director-general of the Merchant Navy, an ironic choice for the department's only landlocked constituency.

The Bretons do not much like "parachuted" candidates. The Socialists have found this out to their cost by trying to impose two head office people in the southern Morbihan department. The move is being bitterly resisted by local party people. After a series of mishaps, from economic crises to oil leaks they are in no mood to trust anyone from Paris.

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## Pertini urges Forlani to resolve Italian crisis

BY RUPERT CORNWELL IN ROME

PRESIDENT Sandro Pertini of Italy yesterday summoned Sig. Arnaldo Forlani, the Prime Minister-designate, to impress on him the need to resolve the country's government crisis—its 41st since the end of the last war—with the minimum of delay.

After a most unpromising start 10 days ago, Sig. Forlani's attempts to put together his second successive coalition, probably a five-party grouping centred on his own Christian Democrats, look quite bright. The stumbling block is the timing of its birth, which is beset by complex tactical considerations.

Sig. Forlani is due to complete a second round of talks with the five parties—Christian Democrats, Socialists, Republicans, Social Democrats and the small Liberal Party—by Wednesday. If all goes well, he might report back to President Pertini by Thursday his decision to go ahead definitely with the formation of a new administration.

However, the President is afraid that some parties, in particular the Socialists, which have been brought about the latest crisis, may be aiming to

spin matters out until after June 21, in the hope that a good showing in that weekend's local elections will increase their bargaining powers for the all-important distribution of ministerial posts.

The Socialists deny this. But President Pertini is insistent that the present problems of the country make it essential that a government is formed as swiftly as possible, without undue prevarication, well before June 21.

He is understood to have threatened that if matters become bogged down, he will either give the job of forming a government to someone else, or send back the outgoing administration to face a perilous vote of confidence.

The list of difficulties to be tackled is grim, even by the standards of crisis-ridden Italy. The continuing reverberations of the P-2 Freemason's Lodge scandal underline the need for action to clean up public life.

The lira is weaker than ever, common crime and terrorism—the Red Brigades—are holding three hostages—are rife, while a new earthquake has caused severe damage in parts of western Sicily.

## Former Minister taken to hospital after questioning

BY JAMES SUXTON IN ROME

DOCTORS insisted yesterday that a former senior Italian Minister, interviewed by magistrates in connection with the P-2 scandal, was not being treated for a suicide attempt. They said that Sig. Gaetano Stamattei, who is 73, was taken to a Milan hospital on Saturday because of a heart disturbance. His condition was improving, the doctors said. His family also denied reports of a suicide attempt.

The suggestion of suicide, strongly advanced by the Italian Press, was inspired partly by the finding of documents naming Sig. Stamattei at the house of Sig. Licio Gelli, Venerable Master of the P-2 Masonic Lodge.

They suggested that Sig. Stamattei, as Minister of Foreign Trade, had masterminded the payment of commissions to Italian politicians in connection with an oil supply contract between Saudi Arabia and ENI, the Italian state oil company.

When the commission payments became known, in November, 1979, Saudi Arabia suspended the deal, which was on favourable terms for Italy. The documents found at Sig. Gelli's house at Arezzo suggested that some of the most senior politicians in the country were due to receive commissions.

The magistrates interviewed Sig. Stamattei recently and wrote for aggravated political espionage were served against three of his close associates. All, like



Sig. Stamattei... reports of suicide attempt.

Sig. Stamattei was alleged members of P-2.

The suspicion that Sig. Stamattei might have attempted to commit suicide was increased by the fact that he was registered at the hospital in the name of his son-in-law, and that he was taken to hospital the day after the suicide of Col. Luciano Rossi, member of the Guardia di Finanza, Italy's financial police.

Col. Rossi had been a member of the Guardia di Finanza's secret service branch and had been interviewed by magistrates following the breaking of the P-2 scandal.

## Report calls for Dutch wage and welfare reforms

BY CHARLES BATCHELOR IN AMSTERDAM

A THOROUGH overhaul of the Dutch wage and welfare system and new stimuli for Dutch industry are called for in two official reports published yesterday.

Their recommendations will probably be taken into account in the economic policies of the new Dutch Government.

Public sector wage levels should no longer be linked to wages in industry and should not be allowed to rise at the same pace as the industrial wage over the next few years, the Central Economic Commis-

sion urged in its report. "Welfare" payments should not remain linked to the industrial wage if they move out of line with civil servants' salaries, the report said.

In a separate report, the Advisory Commission for Industrial Policy, called for government funds to be switched away from providing "lip-lip" subsidies.

FINANCIAL TIMES reported last week that the Dutch government is considering a new wage policy. The new policy would link public sector wages to the industrial wage over the next few years, the Central Economic Commis-



## 'Jumbo' EEC council ordered to debate jobless problem

By John Wyles in Brussels

THE European Community will be treated this week to a rare public display in Luxembourg of a "jumbo" council comprising some 20 ministers who have been ordered to deliberate on the unemployment problem.

Twice the size of a normal EEC council meeting, the "jumbo" is being paraded on Thursday in spite of serious scepticism among the 10 economics and 10 employment and social affairs ministers who have been told to take part.

Knowing that there is no action to be taken at Community level which can quickly reduce unemployment levels, they fear that their circus act will invite public derision.

On a couple of occasions in the past few weeks the ringmaster has shown a decent readiness to abandon the whole enterprise. But the Dutch Government, which holds the EEC presidency until the end of the month, has been pushed and shoved into organising the show by the British, who want none of the embarrassment of having to do it themselves when they take over the presidency on July 1.

The performance is after all the idea of Mr. Andries van Agt, the Dutch acting Prime Minister, and was vaguely endorsed by his fellow promoters at an EEC summit last November. Since then the unemployment problem has worsened but so evidently have the difficulties of teaching the jumbo to do anything but trumpet a few well meaning intentions.

## Garret FitzGerald, man who would be Premier

By Stewart Dalby in Dublin

DR GARRET FITZGERALD, economist, journalist, lecturer, former foreign minister, and now, as leader of Ireland's main opposition party, Fine Gael, would be Prime Minister, if a nice, decent man.

Everyone who has ever met him says so. The next thing they usually say is "Yes, but can you really see him as Taoiseach (Prime Minister)?"

The central doubt about Garret, as he is universally known, is while his intellectual abilities are unquestioned, he possibly lacks not only political know-how but also political will.

Anybody who has seen him campaigning will have been left in no doubt about the man's vigour and transparent decency.

An incredible chatterbox, he has barnstormed the country, rattling out speeches and homilies at 600 words a minute — which the BBC says is twice the broadcasting norm — and not only kissed babies but he has been shaking hands with them.

He jokes, lectures and bubbles away in a manner which is in

almost complete contrast to the lacklustre approach of Mr. Charles Haughey, the Prime Minister.

To this endearing campaign style should be added Dr. FitzGerald's distinguished record as foreign minister in the coalition governments of 1974 and 1977.

During his spell as president of the EEC council of presidency Foreign Ministers the Lome Convention was signed. He was in Egypt sorting out the Middle East on behalf of the EEC, in Cyprus fixing things up there, and generally seemed everywhere.

He made an international reputation rivalled only by half a dozen Irishmen this century.

Yet anyone who has watched him perform in the Dail (Parliament) would be bound to have doubts about his political presence.

He has not shone in the major debates of the past two years. In particular, he trailed Mr. Frank Cluskey the Labour party leader in the important neutrality debate.

## OECD countries cut oil imports

By David White in Paris

THE industrialised Western countries of the Organisation for Economic Co-operation and Development (OECD) reduced their net imports of oil by 13.6 per cent last year as consumption fell and their own production rose slightly.

This emerges in figures just published by the OECD in conjunction with the International Energy Agency, which groups the biggest Western oil importers other than France.

The statistics come against a background of expectations that world demand for crude oil will decrease this year.

The net import level for the OECD area dropped to 1.14bn tonnes in 1980, while OECD stocks of crude oil and oil products rose to 462.5m tonnes from 442.5m at the end of 1979.

Consumption showed a 7 per cent drop for the year. Crude oil output in OECD countries increased by 1.1 per cent to 702.5m tonnes, but in the last quarter of 1980 it reached only 176.8m tonnes, 0.7 per cent below the level achieved in the same period of 1979.

The figures show a 28 per cent growth in Norwegian production for last year and a 3.3 per cent increase in the UK's North Sea output.

## East Berlin election changes

By Leslie Collett in Berlin

EAST GERMANY is eliminating another vestige of post-war four-power responsibility for Berlin by announcing that in next Sunday's East German elections, delegates from East Berlin will be elected directly to the East German People's Assembly instead of being nominated.

East Berlin delegates have been nominated separately since 1950, like West Berlin's members of the German Bundestag in Bonn.

The three Western allies—Britain, the U.S. and France—recently protested in Berlin to the Soviets over the change, which is to demonstrate that East Berlin is an integral part of East Germany.

The allied ambassadors to Moscow are expected to lodge another protest after the election, but there is little the West can do other than to register its disapproval.

Western allied access to East Berlin will not be affected by the move, as allied military vehicles continue to patrol through East Berlin at will, and are subject only to Soviet and not East German control.

Similarly, Soviet Army vehicles patrol through West Berlin several times a day, and Soviet air controllers help to man the West Berlin air safety centre.

Kevin Done in Frankfurt assesses the Ruhrgas-led deal to buy Norwegian natural gas

## How W Europe is sating its thirst for energy

A YEAR ago Dr. Klaus Liesen, chairman of Ruhrgas, West Germany's leading gas importer and distributor, was rash enough to suggest that the DM 20bn (£4.2bn) deal to build a 5,000 km natural gas pipeline from Siberia to Western Europe—potentially the biggest ever East/West trade deal—would be signed by Christmas. "Did I say which Christmas?" he countered defensively last week as he ran into charges of over-optimism.

Whether negotiating in Moscow or Oslo, Algiers, The Hague or Lagos, West European gas buyers are well used to long delays in setting up their multi-billion dollar gas import schemes.

There are signs that the logjam is breaking up in Norway, however, and the gas-hungry continent is confident that the first important step forward will be taken this week in Oslo with Storting, the Norwegian parliament voting to approve a major new gas export project.

The seven-member continental consortium led by Ruhrgas, and including Thyssengas, EEB (Shell and Esso) and Gelsenberg (Deutsche BP) from West Germany, Gaz de France, Distrigaz from Belgium and Gasunie from the Netherlands, has already beaten British Gas in the hard-fought contest to buy the next Norwegian gas, but the deal still needs the Storting's official blessing.

The Norwegians have been supplying gas to the continent since 1977 through the gas pipeline from the Ekofisk complex of fields, but the latest deal is important because for the first time it will open up the gas fields of the northern North Sea for continental buyers.

In a NKr 13bn (£1.1bn) scheme, the Norwegians are expected to opt to build an 850 km pipeline to collect gas

from the Statfjord and Heimdal fields and from reserves in quadrant 34/10, the so-called "golden block." The gas from Statfjord and eventually 34/10 will first be pumped to the Norwegian mainland, where the heavier wet gases, the natural gas liquids, ethane, propane and butane will be stripped out for possible use as petrochemical

Oslo has come under heavy pressure from the U.S. to increase gas exports to Western Europe to try to deflect the continent's interest in the 40bn cu metres a year gas deal with the Soviet Union. This, Washington fears, will make such countries as West Germany dangerously dependent on Moscow.

feedstocks. Most of the dry natural gas, methane, will then be transported further by pipeline to the south to link up with Heimdal and with the Ekofisk gas trunkline.

The first gas is expected to flow in 1985-86, with an annual volume of around 6.5bn cu m, of which some 2bn cu m a year will go to West Germany. Norway is already supplying up to 18bn cu m of natural gas a year to continental Europe of which West Germany takes about half. Norway supplied around 18 per cent of West Germany's gas last year.

The importance of the new pipeline goes far beyond the immediate deal, however. With this decision in favour of the continental buyers and against British Gas, the Norwegians are

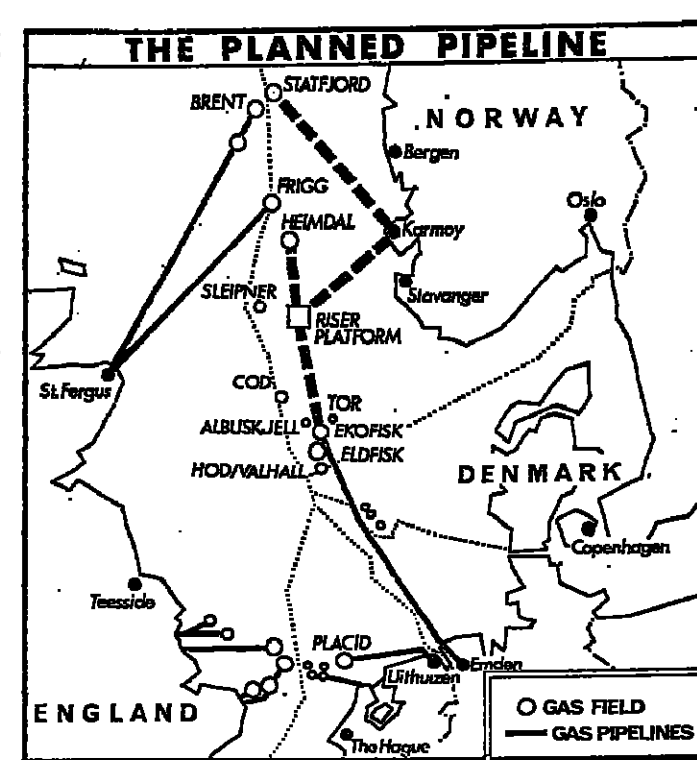
setting the pattern of gas exports for many years to come. As Dr. Liesen is quick to point out, the new trunkline's capacity will be around 15bn cu m a year, more than enough for later field developments to feed into the system.

"The proven recoverable gas reserves in the Norwegian North Sea increased by 60 per cent last year to 1.7bn tonnes of coal equivalent," says Dr. Liesen. "Given Norway's relatively limited domestic needs, these resources hold out an extensive potential for future gas exports." Once the pipeline is built there is only one direction the gas can flow, strengthening the hand of the continental buying consortium in future negotiations.

Oslo has come under heavy pressure from the U.S. to increase its gas exports to Western Europe to try to deflect the continent's interest in the new 40bn cu m a year gas deal with the Soviet Union. This, Washington fears, will make such countries as West Germany dangerously dependent on Moscow for an important part of their energy supplies.

Dr. Liesen was scathingly critical of the U.S. view. "Only non-experts could think like this," he said last week. To push Norway to develop its oil and gas resources faster than it held to be sensible was "absurd, unacceptable and irresponsible." Only a measured development could avoid the financial, structural and social problems which would otherwise result. Extra gas from Norway would anyway only complement rather than replace Russian gas.

After a hiatus in the protracted negotiations with the Soviet Union, talks have "intensified" in recent weeks according to Ruhrgas, with the two sides meeting at two to three week intervals. It now seems clear that Moscow has decided to build two parallel



pipelines each capable of taking gas at up to 75 atmospheres pressure rather than a single 100 atmosphere line, which would have required an advanced technology never before used over such distances.

As far as Dr. Liesen is concerned, the gas price is still the key unresolved problem. The whole deal could still collapse, he said. "But I think it improbable that it will fail." The gas could still be flowing by the end of 1984, he said. But colleagues in the gas industry feel this is rather optimistic.

Most important for Ruhrgas, the price finally agreed must be competitive with other West German heating fuels. The consortium leader has been one of the most outspoken opponents of attempts by some gas-producing countries to gain

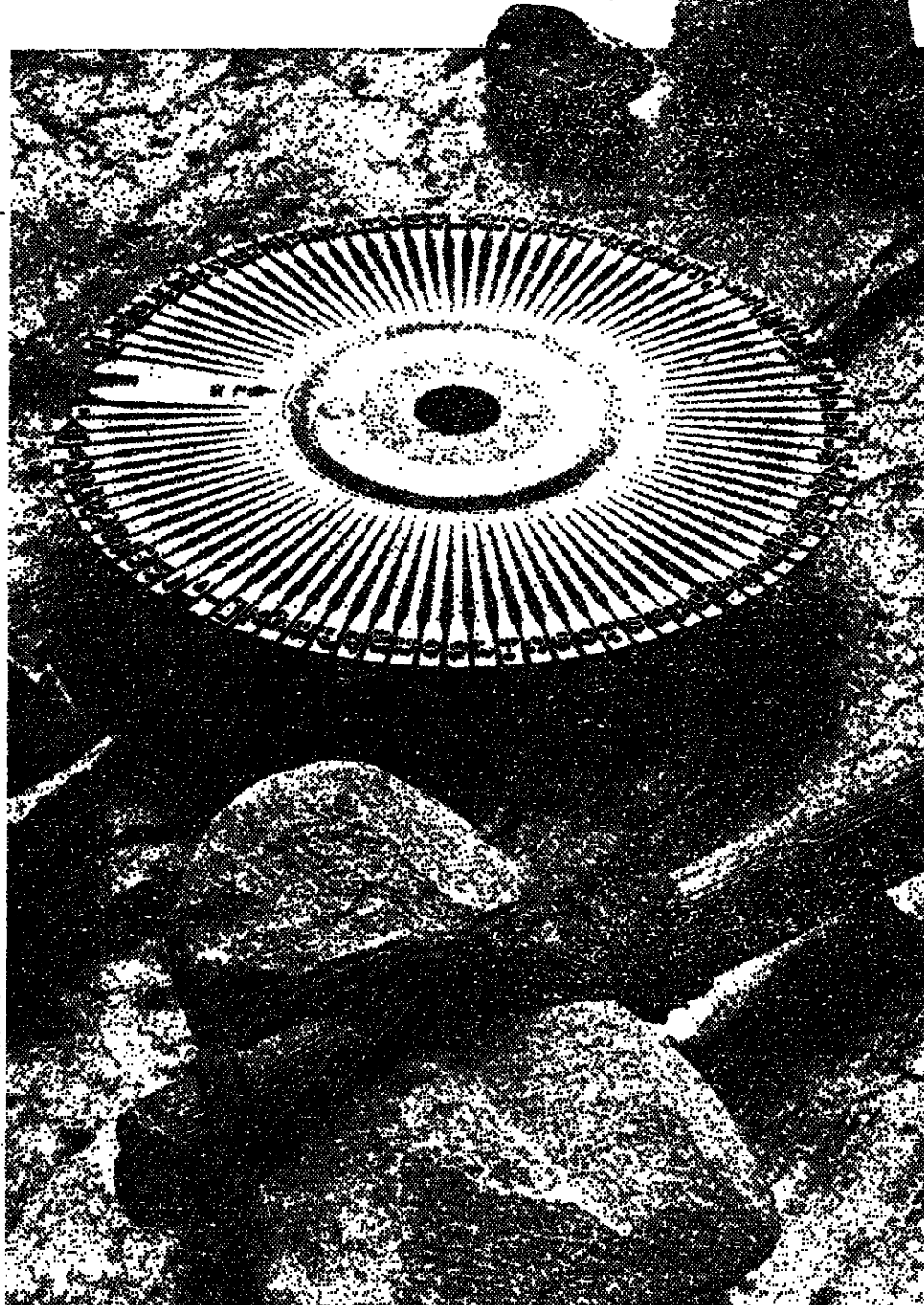
"parity" for gas and crude oil prices, in the way Indonesia has managed with Japan and Algeria recently with Belgium.

In the renegotiations of price contracts with the Netherlands and Russia, Ruhrgas has maintained the principle that gas price rises should be linked rather with competing fuels, fuel oil and heating oil. But for the latest Norwegian scheme it has reached a compromise allowing part of the price adjustment to be linked with crude oil as well as with fuel oil and heating oil.

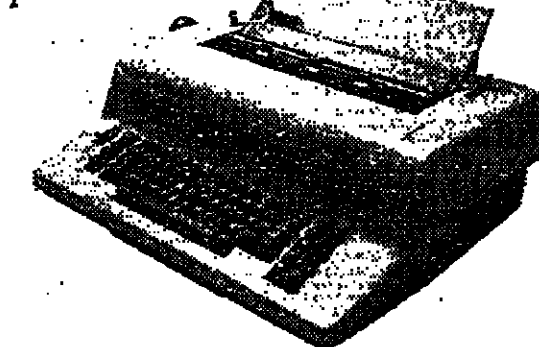
Such a compromise could also win agreement with the Russians on the gas price. But that still leaves the banks and the equipment suppliers to settle the still thornier question of interest rates for the DM 20bn credits to finance the whole deal.

Ruhrgas results—Page 34

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## OVERSEAS NEWS

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Redemption Date: July 9, 1981

Conversion Right Expires: July 6, 1981

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On the Redemption Date, the redemption price (plus accrued interest) will become due and payable upon each Debenture. The Debentures will no longer be outstanding after the Redemption Date. Other than the right to convert Debentures, which expires on July 6, 1981, into Oak Common Stock and the right of holders of Debentures to receive the redemption price and interest accrued to such date, all rights with respect to the Debentures will cease on the Redemption Date.

The election of International to redeem all of the outstanding Debentures is being effected pursuant to the eleventh paragraph of the form of Debenture certificate. The condition precedent to the right of International to redeem the Debentures pursuant to such eleventh paragraph has occurred because the reported last sale price per share of Common Stock, par value \$1.00 per share, of Oak ("Oak Common Stock") on the New York Stock Exchange on each day on which there was such a reported last sale price within the 30 days immediately preceding the 20th day preceding the date upon which this Notice of Redemption was first published was at least 130% of the Conversion Price (as defined in the Indenture) in effect on each such day.

Debentureholders have, as alternatives to redemption, the right to sell their Debentures through usual brokerage facilities or, on or before the close of business on July 6, 1981, to convert such Debentures into Oak Common Stock. The right to convert the principal of the Debentures to be redeemed will terminate at the close of business on July 6, 1981.

The Debentures may be converted into Oak Common Stock at the conversion price of \$23.00 per share of Oak Common Stock (adjusted for the 2-for-1 stock split) which is approximately 43.48 shares for each \$1,000 principal amount of Debentures. In order to effect this conversion, a Debentureholder should complete and sign the CONVERSION NOTICE on the Debenture, or a substantially similar notice, and deliver the Debenture and signed notice (a) to the main office of Continental Bank International, One Liberty Plaza, 91 Liberty Street, New York, New York, telephone: (212) 349-6300, or (b) subject to any laws or regulations applicable thereto in the country of any such office, to the main offices of the additional Paying and Conversion Agents set forth below. Upon conversion of Debentures, no payment or adjustment will be made on account of any interest accrued thereon or on account of any dividends on the Oak Common Stock issued upon such conversion. Debentures delivered for conversion must be accompanied by all interest coupons.

Pursuant to a Standby Agreement, Smith Barney, Harris Upham & Co. Incorporated and Drexel Burnham Lambert Incorporated (the "Standby Group") have agreed with Oak and International, in exchange for Oak Common Stock, to advance funds in an amount equal to the redemption price plus accrued interest for any Debentures which are either (i) surrendered for redemption or (ii) not duly surrendered for redemption or conversion at the close of business on the Redemption Date. A Debentureholder who wishes to redeem or convert Debentures should not tender Debentures directly to the Standby Group but should follow the directions given above.

From January 2, 1981 through June 1, 1981, the reported sale prices of Oak Common Stock in New York Stock Exchange Composite transactions ranged from a high of \$38½ per share to a low of \$21½ per share, as adjusted for the 2-for-1 stock split. The last reported sale price of Oak Common Stock in New York Stock Exchange Composite transactions on June 1, 1981, was \$37½ per share. At such last sale price per share, the holder of \$1,000 principal amount of Debentures would receive, upon conversion, 43 shares of Oak Common Stock and cash for the fractional interest having an aggregate value of \$1,625.07. However, such value is subject to change depending on changes in the market value of Oak Common Stock. So long as the market price of Oak Common Stock is \$26.00 or more per share, Debentureholders upon conversion will receive Oak Common Stock and cash in lieu of any fractional share having a greater market value than the cash which they would receive upon redemption.

## ADDITIONAL PAYING AND CONVERSION AGENTS

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This Notice of Redemption is not and under no circumstances is to be construed as an offer to sell or as a solicitation of an offer to buy any of the securities of Oak or International. For additional information regarding this Notice of Redemption contact any Paying and Conversion Agent or the undersigned.

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June 9, 1981

Israel  
'fears  
Islamic  
bomb'

By Simon Henderson

EVEN before Sunday's Israeli air strike against Iraq's nuclear establishment outside Baghdad, Israel had let it be known that it was prepared to use force to stop Iraq developing its nuclear technology.

In 1979, French reactor equipment about to be exported to Iraq from Toulon was destroyed with explosives in what was assumed to be an Israeli undercover operation. Last year an Egyptian scientist working for the Iraqis was killed in his Paris hotel bedroom. Again, the culprits were never found but the finger was pointed at Israel.

A possible third incident was the air attack last September in the first few days of the Gulf war when Iranian U.S.-made fighter aircraft strafed the Iraqi nuclear plant with rockets. At the time the aircraft were assumed to be Iranian, but then a substantial mythology developed which held that the Israelis had used the cover of the war to launch the mission. Whoever was responsible for that mission was only partially successful. The two French-made reactors, both used for experimental rather than power generation purposes, are thought not to have been hit. But French technicians were all evacuated and what was even more worrying, Iraq stopped inspections by the International Atomic Energy Agency, the UN watchdog on nuclear proliferation.

Israel fears that Iraq will use a peaceful nuclear programme as a cover for a military project are based on the possibility that the highly enriched uranium fuel in the research reactors might be used to manufacture a crude atomic bomb.

Other countries discount this possibility, saying that the enriched uranium would first have to be separated using means not available to the Iraqis. Instead they privately express fears that plutonium recovered later on in the programme could be used for military purposes.

These anxieties have not been expressed publicly for reasons of diplomatic nicety. The Iraqis have both ratified the Nuclear Non-Proliferation Treaty (NPT) and agreed to the safeguards demanded by the IAEA.

Indeed, following the apparent reduction in tension between Iraq and Israel, French technicians are reported to have returned recently to Baghdad, though it is not clear whether they were on the site when the Israelis attacked on Sunday.

The Iraqis had not been thought to be near any significant point of nuclear development. The IAEA restarted inspections of the plant this year, and is understood not to have had any worries after a visit early this year.

The Iraqi nuclear programme has nevertheless been viewed with suspicion by the U.S. Israel's action against Iraq will not necessarily mark a decisive setback in efforts to prevent the building of a so-called "Islamic bomb". Pakistan is known to have an even more advanced clandestine nuclear weapons project. Iraq is geographically very much closer to Israel than Pakistan, and the attack on Baghdad will be judged just as effective in making Israel's point.

Waldheim  
meets Suzuki  
in Tokyo

TOKYO—Dr Kurt Waldheim, the United Nations Secretary-General, met with Prime Minister Zenko Suzuki of Japan yesterday for talks that focussed on Cambodia, Foreign Ministry officials said.

Local officials said Dr Waldheim was likely to ask Mr Suzuki to pledge Japan's co-operation in UN efforts to bring peace to trouble spots such as Cambodia and Afghanistan, despite Japan's constitutional restraints on the use of troops for anything but defensive purposes.

Dr Waldheim was also likely to ask the Government to play a more visible political role at the UN-sponsored conference on Cambodia, scheduled to be held in New York next month.

The Foreign Ministry said the Cambodia question dominated the talks. They also discussed Mr Suzuki's nine-day tour of Europe, which begins today. Dr Waldheim is to have an audience today with Emperor Hirohito at the Imperial Palace. In the afternoon he visits the United Nations University, the largest single UN body in Japan.

## Pressure on Bani-Sadr increases

BY OUR FOREIGN STAFF

PRESIDENT Abolhassan Bani-Sadr of Iran yesterday came under the most severe pressure of his 18 months in office when Ayatollah Khomeini, the Iranian leader, warned dissident politicians he would remove them from power if they continued to challenge Iran's Islamic authorities.

President Bani-Sadr, who was elected in January 1980 in a landslide victory, has been fighting a prolonged struggle for power with Iran's clergy ever since. He sought to bolster his prestige by taking personal charge of the war against Iraq but this has dragged on and his grip on power appears to have weakened.

A newspaper produced by the President in place of the banned journal appeared on the streets yesterday and called for demonstrations outside the Tehran bazaar, telling readers "your resistance will thwart all the plots."

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In a speech broadcast by State Radio, the Ayatollah said, "Listen, I'll do the same that I did with the Shah... with those who want to oppose the prosecutor's office, the Majlis (parliament) and other institutions."

Ayatollah Khomeini did not name any politicians, but the chief target appeared to be Mr Bani-Sadr. Eye witnesses reported fighting between supporters of the President and Islamic extremists near the Tehran bazaar, which was partially closed.

They said revolutionary

guards fired warning shots and tear gas grenades to disperse groups of demonstrators shouting support for Iran's embattled President. There were no reports of casualties.

The President is coming under strong pressure to resign. The Parliament, dominated by radical clergy, have accused him of refusing to sign Bills passed in the house and a commission set up recently by the Ayatollah criticised his approach to the country's constitution. There have also been calls from senior clergymen for Mr Bani-Sadr to be brought to court to face charges of constitutional misconduct.

Arabs press  
for Lebanon  
ceasefire

By James Suchan in Beirut

TWO DAYS of intense Arab diplomatic effort to end the bitter internal conflict in Lebanon appeared to be paying off yesterday as a ceasefire was expected to go into force.

This would be a promising sign for the mission of Mr Philip Habib, the special U.S. envoy, to defuse the crisis between Syria and Lebanon over the installation by Damascus of surface-to-air missiles around the town of Zahle. Mr Habib is thought in Beirut to be heading a Saudi request not to return to the Middle East until the Arab effort ends.

The four-man committee of Arab Foreign Ministers, which is meeting under the chairmanship of Lebanon's President Elias Sarkis, held more than 14 hours of talks with leaders of the various Lebanese factions on Sunday. The Ministers appear to have secured general agreement on the overriding need for a ceasefire. Less progress has been made on the underlying conflicts, particularly between the Christian group and Syria and its Muslim allies which have erupted into fighting around Zahle, on the Samir Heights and in Beirut.

The committee, which includes Prince Saud al Faisal, the Saudi Foreign Minister, Sheikh Sabah al Ahmad, the Foreign Minister of Kuwait, and Mr Cheddi Ribi, the Secretary General of the Arab League, continued discussions with the various Lebanese factions from the summer palace of Beiteddine, in wooded country south-east of Beirut.

The meeting was due to break up last night but it will continue at ambassadorial level to try to resolve the tensions which have caused more than 600 deaths since fighting erupted between Syrian troops and Christian militia in April.

The general optimism was reflected in a calm day in both Beirut and Zahle and a heavy volume of traffic through the sole remaining road linking Muslim and Christian Beirut. But there is much less confidence that the committee, particularly at such a junior level, can come to grips with the basic differences.

Syria is deeply concerned about the threat posed by a fractured Lebanon to its own security while the Christian groups feel threatened by the presence of the almost 30,000 Syrian troops that make up the Arab Deterrent Force.

Mr Abdul Halim Khadim, the Syrian Foreign Minister, said that no progress could be made until the Christians—and particularly the main Christian militia of the Phalange—and their relationship with Israel.



Left to right: Kuwait's Sabah al Ahmad al Sabah, Syria's Abdel Halim Khadim, Lebanon's Fouad Bitros and Prince Saud al Faisal of Saudi Arabia.

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## Iraq cuts oil pipeline tariff

BY OUR FOREIGN STAFF

IRAQ has cut its pipeline tariff for oil to the Mediterranean by 57 cents per barrel.

The new rate is the latest response to lower demand and resistance to the levels set for crude produced by members of the Organisation of Petroleum Countries (Opec), the Middle East Economic Survey said at the weekend.

The price for Kirkuk crude delivered at Ceyhan in south-east Turkey and Basra in Syria has been lowered from \$37.50 to \$36.93. It is believed that Japanese customers, who

have complained of the extra cost of shipping Iraqi oil eastwards through the Suez Canal, have had their credit terms extended from 30 to 60 days in compensation for extra transport costs.

Iraq's oil exports, running at 800,000 barrels a day, are pumped to the Mediterranean terminals because of the damaged Gulf terminals and the war with Iran.

Oil contracts between Qatar and three Japanese concerns—Mitsubishi, Sumitomo and Mitsu—have been renewed by

Qatar. But they will be buying only 50,000 b/d compared with 95,000 b/d over the past 12 months, according to the survey.

Qatar has announced a cut in production from 480,000 b/d to 400,000 b/d in line with the agreement by 10 members at last month's OPEC conference in Geneva on a co-ordinated programme to reduce overall output.

Reuters reports from Kuala Lumpur: Malaysia's state oil company, Petronas is reported to have reduced crude oil prices for the second successive month.

## Moves to end Australian strike

BY COLIN CHAPMAN IN SYDNEY

ATTEMPTS will be made in Australia's Arbitration Commission in Melbourne today to resolve the nation-wide telecommunications dispute which has brought chaos to business and industry in the capital cities.

Perth, in Western Australia has been all but cut off from the outside world. Sydney's trunk calls have been cut by 75 per cent, and it is no longer possible to dial international calls from New South Wales. Operator-connected calls have been halted. As Mr Ken Douglas, Sydney manager of Telecom Australia, put it: "Sydney will be isolated telephonically by Tuesday."

"The possibility of being able to make a telephone call from Sydney to any centre outside the city will be extremely remote. The financial cost to the business community is going to be enormous unless sense prevails and the exchanges are brought back into service."

The position has worsened in the last few days as unions have stepped up bans on repair and maintenance of equipment in support of a pay claim to bring the wages of Telecom workers to parity with other telecommunications workers.

Telecom has offered its 50,000 technicians, tradesmen and linesmen an increase of A\$18.50 (£10.27) to A\$32 a week in two instalments, but although this has been accepted by union officials, it has been turned down in New South Wales.

So far, the only way to communicate effectively interstate or overseas is by telex.

The Sydney telex exchange is still intact, though, according to Mr Douglas, there is no guarantee it will remain so.

Mr B. Mansfield of the Australian Telecommunications Employees' Association has warned his members that if they do not go back to work there will be thousands of lay-offs, leading to "an industrial and political crisis."

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Nkomo  
wins  
elections

By Our Salisbury Correspondent

Mr Joshua Nkomo's Patriotic Front (Zapu) swept the board in the weekend local Government elections in Bulawayo, Zimbabwe's second city. The Nkomo party won all 15 seats being contested and now controls Bulawayo which has a city council of eight whites and 15 Zapu councillors.

Bulawayo, in the heart of Nkomo territory in South-West Zimbabwe, is the last urban centre in the country to change over to black control at local government level.

Quentin Peel reports from Johannesburg: Coloured schoolchildren from townships in and around Johannesburg have abandoned their boycott of classes following last week's clashes with riot police. But pupils in the mixed race townships of Cape Town have now called for a sympathy protest.

Attendance at Johannesburg's high schools ranged from 50 to 90 per cent, as pupils returned to their classes for mid-year exams. But race relations workers warned that the situation in the coloured townships was extremely volatile as the fifth anniversary of the outbreak of the 1976 Soweto riots approaches on June 16.

Vietnam troops  
'in China  
border clash'

By Tony Walker in Peking

VIETNAM launched a battalion-strength attack across China's southern border at the weekend, according to Xinhua, the New China news agency.

Xinhua reported that early Sunday morning, Vietnamese troops began an artillery bombardment of the Fakshan mountain area in Guangxi, an area of persistent conflict.

The Chinese claimed the Vietnamese attack against border guards was launched on several fronts.

According to the Chinese report, the Vietnamese troops continued to bombard the Fakshan mountain area after their attack was repelled.

The report of the latest conflict is one of a series over the last month in which China has accused Vietnam of border violations and in some cases large-scale attacks.

Some Western observers see China's frequent complaints about border violations as an attempt to put pressure on Hanoi at a time when moves are under way to form a united front of anti-Vietnamese forces in Kampuchea.

The observers say there have been no indications that China and Vietnam are preparing for a large engagement such as the border war of 1979.

UK to China  
and KoreaDAILY SERVICE  
VIA TOKYO



## Reagan offer of poll immunity to Democrat rebels

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT Reagan has deliberately increased the stakes in the coming tax battle on Capitol Hill by promising political immunity in the mid-term 1982 elections to those conservative Democrats who vote his way.

He has told conservative Democrats that in these circumstances he would not campaign against them in their district. Worried that the Democrats might get the impression that one tax-cut vote could earn them carte blanche protection, Mr. James Baker, the White House chief of staff, interpreted this over the weekend to say that repeated pro-Reagan votes would be the premium for this insurance.

This play is symptomatic of an increasingly bitter tactics and rhetoric being used by both sides, who are aware that the outcome of the tax cut battle may set the political tone for a long time.

Democratic Party leaders hope to show that their party's values and nominal majority in the House of Representatives still count for something. They will try to tie the tax cut towards the poor and middle income sectors, while seeking to exploit big business's unhappiness with the Administration on tax relief plans.

Three weeks of muffled talk of compromise have passed and Mr. Thomas O'Neill, the Speaker and senior Democrat in the House, is calling Mr. Reagan and his entourage "selfish" and their tax plan "a windfall for the rich."

Aware that this is not the feeling of southern conservatives in the Democratic Party, Mr. Reagan is more blatantly than ever seeking to drive a lasting wedge between them and their more liberal leader. Such a split could give him de facto control of Congress beyond 1982.

In line with the White House's long-term strategy, Mr. Baker affirmed over the weekend that Mr. Reagan had every intention of seeking a second term in 1984. Whether that turns out to be the case or not, the White House does not want Congress to think at this stage that Mr. Reagan will be a lame

duck without long-term rewards and penalties to dispense.

Victory on taxes may have been made more necessary for Mr. Reagan by the fiasco over his nominee for the Administrations human rights job, Mr. Ernest Lefever, who on Friday night withdrew his name from consideration after being rejected by the Senate Foreign Relations Committee.

The Administration may restore some of its latest reduction in investment depreciation allowances to placate big business, according to Mr. Baker. The original Reagan plan called for accelerated depreciation that would allow the write-off of vehicles over three years, equipment over five, and fixed plant and buildings over 10. The last category has now been changed to 15 years in the latest Administration plan, and the real estate sector of the U.S. business community is in an uproar.

For 1981-82, the Administration is now proposing a \$28bn in personal tax relief with a 5 per cent rate cut on October 1, compared with \$44.5bn individual relief that would have flowed from a 10 per cent rate cut. The difference in 1981-82 relief on depreciation is much smaller: \$9.1bn compared with \$10.5bn originally, but this gap widens substantially in later years. That is what the business groups are complaining about.

There is a double political ploy in scaling down the impact of tax cuts in 1981-82 while retaining the three-year approach overall. A smaller deficit would appeal to the southern conservative Democrats whose support Mr. Reagan needs.

The Administration is now proposing a big increase in the exemption of farms and estates from inheritance tax, which should appeal to all politicians from the rural South and Southwest. It is also proposing to increase by 250 per cent to \$2,500 the tax exemption for oil royalty owners. Asked who this was aimed at, Mr. Donald Regan of the Treasury noted with a smile that there were a lot of Democratic votes in the oil-producing states.

## Washington unleashes the nuclear debate

BY DAVID BUCHAN IN WASHINGTON

YOU CAN take a horse to water—and the West Europeans have succeeded in persuading President Ronald Reagan's administration to talk with the Soviet Union on reducing their medium-range or "Theatre Nuclear Forces."

The chain starts this week, with preliminary discussions by Mr. Larry Eagleburger, the U.S. assistant secretary for European Affairs, with the Soviet embassy in Washington, preparing the ground for the mid-September meeting between Mr. Alexander Haig, the Secretary of State, with Mr. Andrei Gromyko, the Soviet Foreign Minister, and then probably proper negotiations at some time in the autumn.

But making that horse drink is another matter, as Mr. Eagleburger reminded Europeans last week. Allied views were only one factor, "and not even necessarily the principal one," in how the U.S. decided to go about nuclear arms control, he told a congressional committee.

Behind this was a reminder that the U.S. holds the nuclear trumps lie a variety of anxieties about Theatre Nuclear Forces. That the appearance of being pushed into negotiations would undermine the U.S. in Soviet eyes, that the reality of being pushed would lead to skimpy preparations, and above all that President Reagan might be propelled faster than he wants down a road called Salt.

Most people in the Reagan Administration realise the anti-nuclear clamour in Europe is for real, and is not necessarily pacifist or neutralist. One or two highly placed officials treat it derisively. Mr. Richard Allen of the National Security Council has called it a contemptible "Better-red-than-dead" mentality, akin to collective cowardice.

But in a speech here last month, Chancellor Helmut Schmidt of West Germany asked rhetorically how those living in the Washington DC-Boston corridor—the only population density comparable to West Germany's—would like 572 Pershing and Cruise missiles for new neighbours. Not much, to recall the near panic in this area immediately after the Three Mile Island nuclear power station accident two years ago.

More telling is the very understandable fuss Utah and Nevada residents have made about ex-President Jimmy Carter's plan—now being reviewed—to put MX missiles on massive ring roads around their states. It would be hard to find a more flag-waving, defence-minded segment of the population than the Utah centred Mormon Church, but even it has pronounced the MX anathema.

This is the heart of Reagan country. But one consideration the President will have to bear in mind as he makes his decision soon on how to base

the MX is that if he pulls it entirely out of Utah-Nevada, this will send the message to Europe that political opposition works in getting rid of missiles.

In general, the Administration intends to "bury slowly" on the Theatre Nuclear Forces. The Russians are clearly interested but, U.S. experts say, have not so far budged from a propaganda position: what's mine (SS-20s) is mine, and what's yours (Cruises and Pershings) is negotiable. But equally, the officials believe the prospect of low-flying, computer-guided Cruises facing Russia in Europe may cause a change of mind in the Kremlin.

The U.S. negotiating position being drafted is a tightly classified secret. But it will have to be cleared with Europeans first. If Mr. Reagan is consistent with the line of his criticism of the Salt II pact, he will go for big reductions in the tactical nuclear arsenals.

European allies are unlikely to balk at that. But they will be concerned at the expected Russian attempt to bring into the scope of the Theatre Nuclear Forces debate not only the new crop of Cruises and Pershings but also nuclear weapons carried by U.S. aircraft. Europe and the British and French deterrents. The Western response to this needs thrashing out, even if it is only a collective raspberry.

Washington always spends a lot of time and energy negotiating with itself. But there is a



Mr. Eagleburger: "Allied views are only one factor."

relatively high degree of unity on the Potomac about Theatre Nuclear Forces.

● The two-pronged Theatre Nuclear Forces approach—since the 1979 Nato decision to pursue both re-armament and disarmament—has something for both the hawks (missile modernisation) and the doves (arms control).

● The quartet most involved are of pretty like mind. Mr. Haig, Mr. Caspar Weinberger, the Defence Secretary, Mr. Eugene Rostow, of the Disarma-

ment Agency, and General Ed Rowan, the chief arms control negotiator, are all hard liners. This may not make for final success, but it promotes initial harmony.

● The far right has not attacked the Theatre Nuclear Forces talks. Unlike Salt, it escaped the stamp of Dr. Henry Kissinger, the bughour of ultra-conservatives.

This unity of view does not extend to Salt. Mr. Reagan clearly does not want to resume Salt talks—a process he believes has been bungled from Dr. Kissinger to Mr. Carter—until a decent interval has elapsed. But it is equally clear that successful Theatre Nuclear Forces negotiations could lead back to Salt.

● There is not much valid military distinction between the SS-20 medium-range missiles and the much bigger, ocean-spanning SS-16 and SS-195 which can reach the U.S. but can also be based on Europe. "You don't want to strain at the gnat and swallow the camel," says one U.S. expert.

● The Europeans want fewer missiles on their soil, but they do not want to see a gap open up between these and the longer range Salt systems.

● The American public could catch the disarmament bug if they saw Europeans sleeping easier with a lower level of weaponry on their doorstep, and if there is a bitter backlash to the Reagan defence spending

increases as the social programme cuts begin to hurt. Salt may still be pie-in-the-sky to Mr. Reagan. But he was sensitive to last year's campaign charge that he was a warmonger and, for the reasons given above, a start to the Theatre Nuclear Forces debate has forced the Administration to ponder Salt anew.

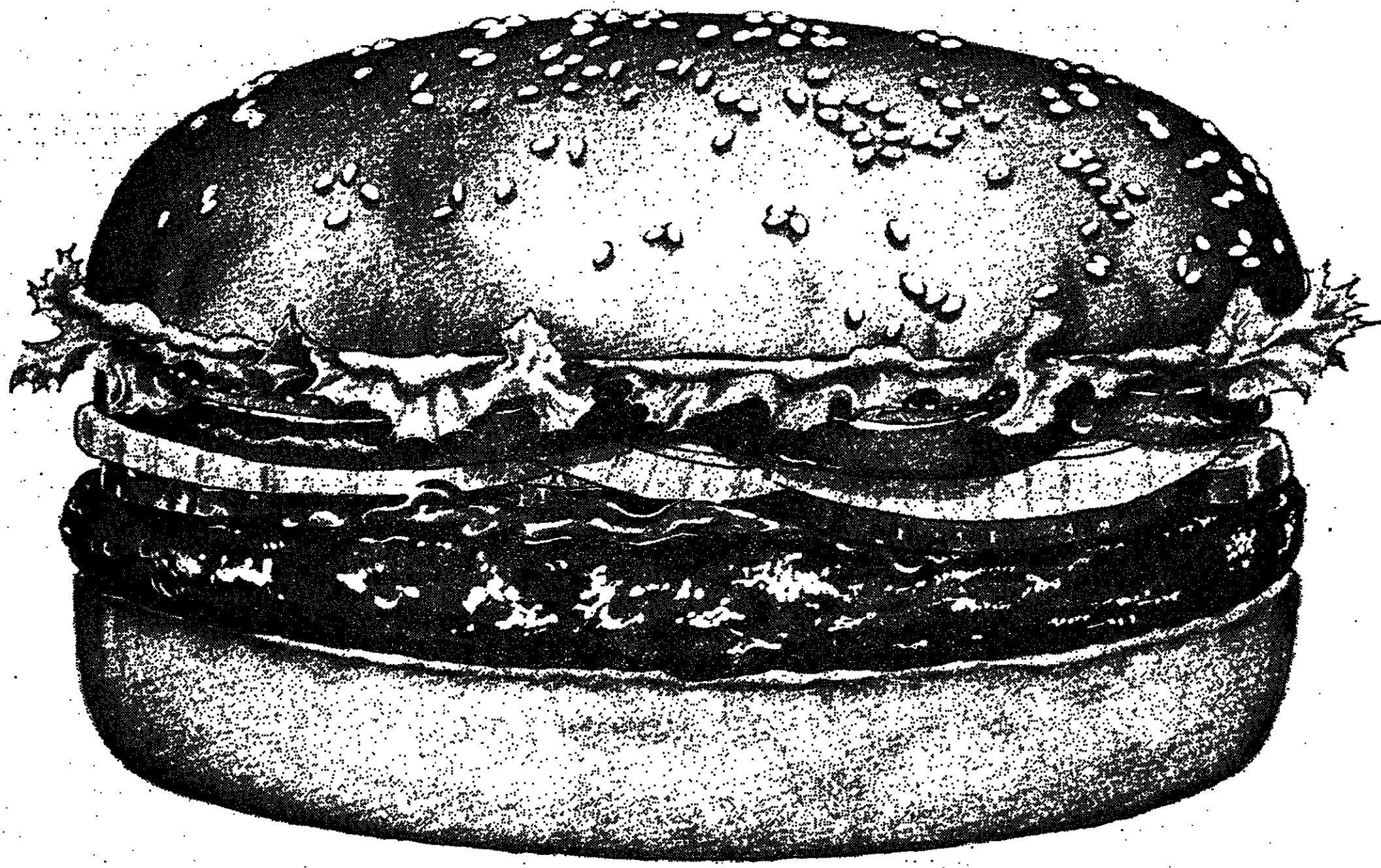
But before doing that, Mr. Reagan needs to decide precisely which strategic systems he wants to build before he can even contemplate negotiating any away.

He has two and a half major weapons decisions to make right now. The first is where to put the MX. The second is how to live up to his pledge for a manned bomber as successor to the ageing B-52s. Like the MX, this is due for a decision by early autumn, before any Theatre Nuclear Forces talks open. The horrendously expensive option being pushed by the Air Force is to revive the B-1 project, cancelled by Mr. Carter, and replace it in the late 1980s with the "stealth" aircraft capable of dodging Russian radar.

The half decision is how to keep the Trident submarine programme going on time and at the right cost.

These are all issues on which Mr. Reagan wants progress made before he sits down with President Leonid Brezhnev to talk seriously about arms control.

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THE WHOPPER

## U.S. hints at arms offer to China

By Our Washington Correspondent

THE U.S. may widen the range of military equipment it is ready to sell to China, the State Department has disclosed. Mr. Alexander Haig, the Secretary of State, is expected to discuss military equipment sales when he visits Peking next week as part of a Far East tour.

But the Administration has made no decision to sell Peking "offensive lethal" arms, the department stressed. It has so far only decided to speed up any supply of non-lethal military equipment that China might want.

The latter category includes military transport aircraft, and equipment with dual military-civilian use such as trucks, radar and radios.

Mr. Haig is taking Pentagon and National Security Council experts with him to Peking next week. So far China has not requested any arms, the State Department said.

Even if Washington agreed to sell arms to China, it would not expect to become a major supplier. The department said that China seemed more interested in obtaining the technology that went into modern arms rather than the equipment itself.

The U.S. is also aware that China has had many arms sales discussions with European countries, but very little in terms of contracts has come of them.

## Iran assets appeal rejected

WASHINGTON — The U.S. Supreme Court yesterday refused to give speedy review to the agreement that led to the release of 52 American hostages from Iran.

The justices, rejected without comment, an appeal by a Texas-based computer company for the halting of the transfer next month of Iranian assets in the U.S. to an international arbitration panel.

Electronic Data Systems, Iran, a subsidiary of Electronic Data Systems of Dallas, told the court that speedy action was needed to protect a \$20m court award which the company had won against the Iranian Government. The company's lawyers argued that the U.S. Administration — the executive branch of government — under the tremendous pressure of the Iranian hostage crisis, had committed itself to a course which was irreconcilable with the constitutional principle of separation of powers.

The transfer of up to \$4bn in Iranian assets, frozen in the U.S. by President Carter in November, 1979, is due to take place on July 19.

Mr. Carter ordered the transfer just before leaving office last January as part of the agreement that led to the release of the hostages.

AP

## Argentina grants \$15m aid to El Salvador

BUENOS AIRES—Argentina has granted a \$15m loan to El Salvador to purchase locally manufactured goods.

The aid was announced at the end of an official visit to Argentina by El Salvador's Foreign Minister, Sr Fidel Chavez Mena. Sr Chavez Mena and the Argentine Foreign

Minister, Sr Oscar Camillon, signed a joint communique with three agreements on economic and technical matters.

Sr Chavez Mena said at a Press conference that he had not discussed military matters during his visit, which was concerned with political and economic issues.

AP

## Ottawa's Finance Minister rules out new spending

BY VICTOR MACKIE IN OTTAWA

CANADA'S Minister of Finance, Mr. Allan Rock, has ruled out any major new spending programmes by the Government for at least three years.

Addressing a Liberal Party policy meeting, he told the 100 delegates that "inflation was eroding the Government's ability to act and had shut the door on any chance that the Government might offer assist-

ance to home-owners, small businessmen and farmers, all hard-pressed by high interest rates.

Mr. John Crosbie, the former Conservative Minister of Finance, said in an interview that Mr. Rock was going in the direction of a huge tax increase and, possibly, the imposition of wage and price controls in the next budget.



## WORLD TRADE NEWS

## Short Brothers wins engine contract from Pratt &amp; Whitney

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SHORT BROTHERS, the Belfast-based aircraft manufacturer regarded as one of the world's specialists in aircraft engine "podding"—putting nacelles on engines—has won a major contract from Pratt and Whitney of the U.S.

The contract is a breakthrough for the Belfast company. It is the first pod contract won from Pratt and Whitney, although Shorts builds pods for Rolls-Royce and other engine manufacturers.

Pratt and Whitney is developing for the Boeing 767 and other airliners a big-thrust engine called the PW-2037. It is of about 37,000 lbs thrust. The engine has been ordered by Delta and American Airlines in the U.S. for a total of 180 engines, with more if spares are included.

If Short Brothers is successful with the preliminary £1m test-

pod contract, it could receive further substantial orders to produce engine pods for all future Pratt and Whitney PW-2037 engines, worth many millions of pounds.

Shorts announced at the Paris Air Show over the weekend it had won a second multi-million-pound order from the Canadian Government for the Blowpipe shoulder-launched anti-aircraft and anti-tank missile.

The first Canadian order for the missile was placed in 1973, and the missile is in service with the British Army and four other countries.

Shorts said yesterday it had an order for two of its Series 330 commuter airliners from Atlanta Express Airline Corporation of the U.S. This brings to 90 the number of 330s ordered or optioned by 27 customers in 12 countries.

## South African orders

BY BERNARD SIMON IN JOHANNESBURG

SOUTH AFRICAN AIRWAYS has ordered two stretched upper-deck Boeing 747s at a cost of R54m (£30.9m) each. The aircraft, to be used on SAA's European routes will seat 410 passengers. Delivery is scheduled for the second half of 1983.

The aircraft will be fitted with extra fuel tanks in the aft section of the forward cargo hold, enabling them to fly non-stop from Johannesburg to Europe.

SAA is banned from overflying black African countries, and uses the Canary and Cape

Verde Islands for refuelling stops.

It is taking no chances that these facilities will continue in future. The airline has begun equipping the 13 Boeing 747s in its fleet with Pratt and Whitney JT9D-7Q engines, enabling them to fly fully laden to Europe without a stop.

The two new aircraft will be fitted with the more powerful JT9D-7R4G2 engines.

Boeing said it has sold 23 aircraft to nine different airlines in deals worth \$500m (£261.8m). Reuter reports from Seattle.

## Egypt in Mirage talks

BY ALAN MACKIE IN CAIRO

EGYPT intends buying the advanced Mirage 2000, the influential paper of the ruling national democratic party Mayo quotes Abdel-Halim Abu Ghazala, Egypt's Minister of Defence, as saying.

Gen. Abu Ghazala begins a two-week trip to France today, during which he will be holding talks with French Defence

officials. He will be joined by Vice-President Hosni Mubarak, a former head of the Air Force on Wednesday.

Mr. Mubarak will meet President Mitterrand in Paris on Friday. Egypt hopes to be offered concessional financing to pay for the aircraft. The deal is clearly at a very early stage.

## Moscow-Lisbon trade set to increase 50%

BY OUR LISBON STAFF

A SUDDEN improvement in relations between Portugal and the Soviet Union will lead to a 50 per cent increase in trade this year, Portuguese officials confirmed yesterday.

Trade talks just completed mark the reopening of official contacts between Lisbon and Moscow.

Relations have been at a low ebb for the past four years, making it impossible for the bilateral trade mission to meet until now. Under the conservative administration of the late Premier Francisco Sa Carneiro, the Soviets were isolated following their Afghanistan incursion.

Sr. Walter Marques, Portugal's Secretary for Trade,

## GO-AHEAD FOR BRAKE PLANT

DBA, a French manufacturer of car parts, has been given the go-ahead for a project involving the construction of a factory in Portugal which will produce brake components for the French and Portuguese auto industries. AP-DJ reports from Paris. The plant, which will require an investment of FFr 40m (£5.5m), is to be at

Abrantes, 140 kilometres north of Lisbon. It will have floor space of 5,000 sq metres and employ 220 when fully operational.

DBA said the plant would be managed by a newly-created subsidiary, DBA Portuguesa Sociedade de Equipamentos Automoveis LDA. Start-up has been scheduled for the second quarter next year.

pointed to a breakthrough in trade deals this weekend after intensive talks with his Soviet counterparts in Lisbon.

He said there will be a \$24m

(£12.5m) rise in exports to the Soviet Union this year. Last year's figure was \$51m. Moscow will boost its exports from \$145m to \$200m. This includes

the value of 120,000 tonnes of crude oil.

This increase in oil supplies contrasts with the freeze imposed by Moscow last year in retaliation for Portugal's hostility over Afghanistan and its unprecedented expulsion of four Soviet diplomats accused of meddling in domestic affairs.

The promise to sell more oil this year is taken here as a sign of Kremlin goodwill toward Francisco Pinto Balsemão, the new Social Democratic Premier.

Main Soviet sales, apart from oil, will be tractors and cotton. Lisbon will sell cork, textiles and port wine.

A separate deal has been concluded for the construction and repair of Soviet ships in Portuguese State-owned yards.

The Russians, according to Sr. Marques, have undertaken to repair some of their merchant ships in Portugal and Lisbon is hoping to construct trawlers and river vessels for the Soviets.

Venezuela has agreed to boost its supplies of crude oil to Portugal by 25 per cent from next year. The Mexican State-owned oil company Pemex has re-signed a contract to ship 10,000 barrels of oil daily starting in August for the next 12 months.

These contracts, with the higher Soviet supplies and more oil from the Gulf States, will mean Portugal has filled the hole left in its energy supplies by the Iraq-Iran war.



Mr. John Biffen, Trade Secretary

## Nordic visit to help UK trade drive

By Paul Cheswright, World Trade Editor

MR. JOHN BIFFEN, the Trade Secretary, tomorrow starts a visit to Sweden, Norway and Finland, emphasising the importance attached by the Government to building up trade in the established markets of Western Europe.

The visit forebodes a domestic campaign by the Exports to Europe Branch (EEB) at the Trade Department. This seeks to draw small and medium-size companies into the European market which accounts for 58 per cent of UK exports.

The campaign is the first major nationwide effort undertaken by EEB since it was formed in October 1980 with a brief to identify opportunities in product sectors and markets and bring them to the attention of industry.

EEB will seek to reach potential exporters with a book and a film, to be released later this month, and a series of symposiums.

The other side of the campaign is to ease the path of exporters in overseas markets. This is essentially Mr. Biffen's object in visiting Scandinavia.

Sweden, Norway and Finland bought £2.9bn worth of British goods in 1980. The UK imported from them £3.7bn of goods.

Mr. Biffen yesterday explored the possibilities for British companies on the Jordanian market with Mr. Walid Asfour, the Minister of Industry and Trade, who is in London on a five-day official visit.

Jordan is seen to publish a new Five-Year Plan, which, it is thought, could present sales prospects for British industrialists.

## Thais ask Japan to advise on economic planning

BY DAVID DODWELL IN TOKYO

A TOP-LEVEL Japanese economic mission has just returned from Bangkok where it has been advising the Thai Government on economic and trade development under the fifth five-year plan which is due to be launched in October.

The mission underlines Japan's critical importance to the Thai economy, both as a leading trade partner and as the primary source concessional aid.

The 18-man mission, led by Dr. Saburo Okita, Government representative for external

economic relations and a world authority on development issues, was acknowledged in Tokyo as a radical departure.

Dr. Okita noted on his return: "It's a rather new case for a developing government to ask us to discuss their overall development plan. But it may have become appropriate since bilateral aid from Japan now takes such a large share of the country's total resource flow."

Japan provides about 30 per cent of all Thailand's concessional aid (second only to the World Bank) and 70 per cent of its bilateral aid. In 1980 Japan

made aid commitments worth ¥70bn (£155m), making Thailand Japan's leading aid recipient.

Thailand took in \$1.9bn of exports from Japan in 1980, an 11.8 per cent increase over the previous year. A chronic trade imbalance in Japan's favour has always been a source of irritation to Thailand.

The economic mission was first mooted in January when Prime Minister Zenko Suzuki visited Thailand during a tour of ASEAN member countries, at which time Japan pledged ¥55bn in aid for a total of eight

projects. Both governments agreed that Japan's aid would be used most effectively if Japanese officials were involved at an earlier stage in Thailand's economic policy planning.

Dr. Okita's team identified three main areas of Japanese co-operation: development of the eastern seaboard region, south of Bangkok (where Thailand's offshore gas pipeline reaches land); elimination of poverty, particularly in the rain-fed rice areas of the northeast; and agricultural and rural development.

While Japan still lags behind

the U.S., West Germany and France as an aid donor, and provides just 0.32 per cent of its gross national product for aid, it has become by far the most important aid donor in Asia. It channelled \$1.3bn, or 70 per cent of its overseas development aid to Asian countries in 1979. In addition it is almost alone among the aid-donating nations in its commitment to raise aid in the coming five years. Japan's aims to disperse aid worth \$21.4bn in the five years to 1985, more than double the \$10.7bn disbursed since 1976.

## Soviet ports open to India

BY D. P. KUMAR IN NEW DELHI

THE SOVIET UNION opened its East Coast ports to Indian shipping. It has agreed to the shipment of 100,000 tonnes of exports from India to the East Coast ports this year, in view of the envisaged expansion of cargo traffic between the two countries. At present the cargo traffic is restricted to the Black Sea port of Odessa which has become congested.

Indian ships are now lifting about 15,000 tonnes of Soviet newsprint from the Far Eastern port of Ozegorsk.

Mr. Veerendra Patil, the Union Shipping and Transport Minister, who has just returned from the Soviet Union after participating in the 25th anniversary celebrations of the

Indo-Soviet shipping agreement, said that India's general cargo exports to the Soviet Union is at present 600,000 tonnes and imports are about 350,000 tonnes, excluding petroleum products. The cargo traffic was expected to go up to 2m tonnes in the next five years.

Mr. Patil, who signed a one-year protocol with the Soviet Union providing for an increase in cargo traffic between the two countries, said the Soviet side had agreed to reserve two berths for Indian ships at the Odessa port which had cut down their waiting period from between 30 to 60 days to three or four days. The Soviet Union had also promised to reserve one more berth

## Boycott call against Israel

DAMASCUS—The Arab Boycott of Israel Commission has decided to act against any company backing Israel's project to build a canal from the Mediterranean to the Dead Sea.

Commissioner-General Dr. Nourallah Nourallah said an extraordinary meeting of commissioners in Damascus has decided to boycott and blacklist foreign companies if they supported the Israeli scheme. He described the Israeli plan as a "flagrant violation of international rules and runs against the Arabs' fundamental interests."

## Bahrain causeway talks

BY CHARLES BATCHELOR IN AMSTERDAM

BALLAST NEDAM, the Dutch contractor, expects final negotiations over a proposed 25-kilometre causeway linking Bahrain to Saudi Arabia to be completed this week. It hopes the contract will be signed before the start of Ramadan on July 2.

A Ballast-led consortium has been selected to carry out the contract and the price of \$559m (£292.7m) has been settled but further details of the causeway design have to be agreed, the company said. These details include the length of the spans and their configurations.

causeway lies with the Saudi Council of Ministers as the Saudis are financing the project. The causeway will almost certainly be built of concrete which is longer lasting and slightly cheaper than steel, Ballast said.

Phillips Data Systems has orders from eight banking groups for its PTS 6000 bank terminal system worth up to Fl 114.6m (£21.4m). The banks are Barclays, Yorkshire, the Hong Kong Bank Group, Bank of America, Krung Thai Bank of Bangkok, Foerreningsbanken of Sweden, Schweizerische Volksbank of Switzerland and Savings Bank of Savona, Italy.

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## UK NEWS

# The latest techniques in coal mining which can prevent that sinking feeling

Martin Dickson reports on how the NCB is learning to cope with subsidence problems

AS WORK started yesterday on filling up the deep cracks that have appeared in the M1 motorway—some to eight feet long and three feet deep—it looked increasingly likely that the National Coal Board would have to foot the bill.

Transport officials blamed the cracks on subsidence caused by coal mining and an NCB spokesman acknowledged there was a "good possibility" they had been caused by work at a nearby Nottinghamshire colliery, Moorgreen.

A demand for compensation, however, will raise no eyebrows at the NCB. Every year it handles about 14,000 such cases

—and agrees to about 80 per cent of them.

Most claims are for relatively minor damage to homes but the total cost is substantial—some £25m last year alone.

The cause of subsidence is simple: when coal is removed from the earth it creates a space which is filled by the rock above collapsing. This movement eventually works its way to the surface, causing the land to sag. The result can be damage to buildings, roads or even land

drainage.

The problem, however, is not as serious as might be imagined.

In a study of the Nottinghamshire, Derbyshire and Leicestershire coalfields, the NCB found there were 200,000 homes in an area where 455m tonnes of coal were mined over a 10-year period.

Of these homes, about 31 per cent were damaged—but the great majority only slightly. Two thousand, or 1 per cent, were appreciably damaged but only 250 seriously so.

There have been some major advances in techniques for controlling subsidence during the past few decades. By varying the width of the pillars of coal left unworked underground, the NCB can now mine where once it would have been impossible.

Beneath St. Warburgh's church in the Derbyshire village of Blackwell, for example, an old private company had had to leave pillars of 600,000 tonnes of coal in place to prevent damage. The NCB, with its new knowledge, was able to take

85 per cent of this while causing the church to subside only about nine feet. The damage was minor.

Similar techniques are allowing the board partially to extract a six-foot thick seam under Coventry with little damage even to large car component, machine tool and textile factories in the area.

Another method of limiting damage to ancient buildings is "trenching". This involves digging a trench around the building and filling it with

compressible material such as boiler clinker. When subsidence occurs, up to 50 per cent of the compression is absorbed by the trench.

Despite these improved techniques, however, there are occasions when the NCB is forbidden to mine for fear of subsidence. In the new Selby, Yorkshire, colliery currently under development, the Government has told the board that it must leave a large pillar of coal beneath 12th century Selby Abbey.

In some cases the coal is too valuable to leave in the ground. At Selby the main London to Edinburgh railway line is being diverted at a cost of some £70m so that it is not affected by subsidence. Leaving the railway where it was would have "sterilised" a pillar of coal 13 miles long and a mile wide, upsetting the entire economics of the £1m project.

When subsidence does damage property, the NCB is required by the 1937 Coal Mining Sub-

sidence Act either to make repairs itself or pay for someone else to do it.

The NCB is liable even if the mining which has caused the damage took place before nationalisation in 1947. There are occasions when subsidence occurs in pits dug during the last century, when already underground timbers give way.

All but a very few claims are quickly settled by negotiation. Those that are not are normally referred to a land tribunal, although to save time and money the two sides sometimes accept a local arbitrator.

## Retail trading eases in April

By David Marsh

THE VOLUME of spending in shops was lower in April than previously thought, but retail spending is holding up well compared with last year, according to revised Government estimates issued yesterday.

The Department of Trade reported that the index of retail sales volume fell by 0.1 per cent, seasonally adjusted, compared with March to 111.4 (1976=100).

This compared with the Department's original estimate last month that spending rose 0.9 per cent in April. The revised figures appear to confirm retailers' reports that High Street spending slackened from the high levels of January and February when spending was boosted by exceptional New Year sales.

In the February to April period sales volume was 1.5 per cent higher than the previous three months. Sales by food and household goods retailers were virtually unchanged during the two three-month periods. But mixed retail businesses, clothing and footwear stores, and non-food outlets showed moderate increases between the two periods.

Separate Department of Trade figures published yesterday show that consumer credit and hire purchase business rose again in April. This supports evidence that consumer spending remains relatively buoyant. Total credit granted by finance houses and other specialist companies, and the retail trade, rose to £657m, seasonally adjusted, in April from £626m in March. The biggest increase in April came from credits granted by retailers.

Total lending during February-April was 8 per cent higher than during the previous three months on a seasonally adjusted basis.

● Demand for consumer credit in May recovered from a sharp fall in the previous month, according to figures published yesterday by the United Association for the Protection of Trade, writes David Churchill.

The association, the largest credit information agency in the UK, says that applications for credit were 1 per cent lower in May compared to a year ago. In April, credit applications were about 9 per cent down on April last year.

There was a marked increase in the number of credit applications from the North-west in the last two to three weeks. Previously, demand in this area had been very low because of the recession.

Mr Brian Bailey, the association's deputy director general, said that "the May figures would indicate that consumer spending seems to be surprisingly buoyant at the moment."

## All bets are off at Lloyd's

BY JOHN MOORE

INSURANCE policies which, in effect, are little more than a pure gamble have been outlawed at Lloyd's of London, the insurance market supported by a private membership.

The gambling policies—known as "tonners" at Lloyd's—were banned yesterday by Mr. Peter Green, Lloyd's chairman. In a letter to Lloyd's underwriters and insurance brokers, Mr. Green said "no Lloyd's underwriter will be allowed to place or write a tonner or similar policy relating to any class of business."

Tonner policies have attracted criticism for years at Lloyd's. Their use has often created abuse in the market. Recent investigations by Lloyd's officials have focused on tonner policies effected by certain brokers with underwriters.

Tonner policies have been widely used in the marine

insurance market for the insurance of ships' hulls; and in the aviation insurance market for the insurance of aircraft.

They are designed to help underwriters make a guaranteed profit and help balance the rest of their business portfolios. Underwriters, who might not have a specific interest in an insurance line or aircraft fleet, can take a view on the trend of ships sinking at sea or the number of aircraft of a certain type crashing.

Depending on their view of trends, they can offer other underwriters insurance of losses of vessels or aircraft as a tonner policy.

Underwriters, who may not have a particular aircraft or shipping fleet in mind when they seek to arrange a tonner policy, can insure themselves for a total loss on a specified class of business or weight, such as jumbo

jet, or ships with a specified weight or class.

They pay a premium for this policy to the other underwriter in Lloyd's offering the tonner policy. If a tanker sinks or a jumbo jet crashes, the underwriters who have arranged a tonner can collect a cash sum.

Because the assured has no insurable interest such a policy is regarded in law as a gaming or wagering contract and therefore unenforceable in the courts. But Lloyd's has usually settled the claims by gentlemen's agreement.

Sir Henry Fisher, a former High Court judge who reviewed Lloyd's self regulatory system, said in his report: "It does harm to the reputation of Lloyd's if pure gambling policies are permitted." He recommended that rules should be introduced which would cause them to be banned.

## Spending on package holidays expected to reach record £1.4bn

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SPENDING BY Britons on holiday abroad continues to rise sharply despite the recession and the high level of unemployment.

Figures from the Civil Aviation Authority show that in 1981 spending on package holidays abroad is expected to reach a record of nearly £1.45bn, a rise of 21 per cent on the £1.2bn estimated to have been spent on air holidays last year.

This in turn showed a big rise against the £913m spent in 1979.

The Civil Aviation Authority said it had authorised air-travel holiday organisers to offer more than 6.7m air holidays this year, a rise of 8 per cent over the number offered last year.

The figures are based on the

tour organisers' original pre-season estimates of what they can sell, and the likely financial results. In practice, however, the net results for the season, which has only just begun, may be substantially different.

At present there is undoubtedly an excess of capacity in the market with too many seats chasing too few holiday-makers. Some of the 560 holders of air travel organisers' licences are offering special discounts to attract customers.

By the end of the summer, many people in the travel trade believe, the original estimates will prove very wide of the volume of business done.

A more accurate indication is in the Civil Aviation Authority figures for profits from the top 30 travel organisers, which show

a distinctly declining trend against turnover.

The top 30 made a record profit of £43.8m for 1980, or 17 per cent more than in 1979, on a total turnover up 31 per cent at £296.8m.

This profit was only about 4.8 per cent of turnover, a decline on the 5.4 per cent in 1979, in turn down on the 6.5 per cent profit on turnover in 1978.

This trend is indicative of the pressures on margins being felt in the travel business as a result of increasing competition.

Of the top 30 travel organisers seven incurred losses in 1980, about £3.4m, compared with losses of £2.6m by only three organisers in 1979, and £700,000 by two organisers in 1978.

## Ford may recall up to 310,000 Cortinas

THERE IS almost certain to be a recall of some Ford Cortinas in the UK and other parts of Europe, where the car is called the Taunus, after an investigation of 12 cases of fire under the bonnet.

The company says the maximum vehicles which could be involved is 310,000, including 180,000 in Britain.

The cars affected are the 1.3 and 1.6 litre Cortina/Taunus models delivered during the past 18 months. The 1.6 litre Cortina is Britain's best-selling car. The 2-litre models are not affected.

The fires are believed to be connected with a new air filter system. Those which have been reported started after the cars came to rest after a long, high-speed run.

### Coal terminal opens

A MERSEYSIDE shipping terminal to handle more than 1m tonnes of coal a year for export to Northern Ireland and the Irish Republic was opened at Garston yesterday.

Garston is one of a number of old coal ports which are to be modernised to help the National Coal Board treble exports to 15m tonnes by 1985.

Developed jointly by the British Transport Docks Board and the NCB, the new terminal cost more than £1.25m and will safeguard 250 jobs on Merseyside. Additional investment in railways, shipping and pits brings the total cost to about £10m.

It will handle shipments of house coal from pits in the Midlands, Nottinghamshire, Lancashire and Yorkshire to Ireland and the Isle of Man. It will double the port's previous throughput and should play a significant part in keeping down energy costs in Ireland according to the NCB.

### New magazine closes

PICTURE MIRROR, a new weekly magazine which has just completed an eight-week test launch in the Midlands, is to be shelved, its publishers announced yesterday.

The magazine, launched in April with a cover price of 25p, was published by Mirror Books, a subsidiary of Mirror Group Newspapers.

Picture Mirror had an initial print run of about 200,000 copies a week but sales never exceeded about 90,000. It was marketed separately from the Daily Mirror, the aim being for it to establish its own market.

A spokesman for the group said a more detailed evaluation of the marketing would determine whether the publication could prove viable in a different format.

### Windscale settlement

BRITISH Nuclear Fuels is to pay £96,000 in an out-of-court settlement after two Windscale workers died and a third suffered ill-health from alleged radiation.

Although agreeing to the settlement, the company continues to deny liability, saying experts are divided over whether radiation at the Windscale works in Cumbria was to blame. BNFL has also agreed to pay legal costs.

## Iran discussed buying Burmah, court told

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

BURMAH OIL always knew that any proposals by the Bank of England to rescue the company from its 1974 financial crisis would have to be approved by the Government, one of the company's financial advisers agreed in the High Court yesterday.

Mr Robin Broadley, a managing director of Baring Brothers, said that in the negotiations the Bank referred to the Government as its partner.

Cross-examined by Mr Donald Rattee, QC, for the Bank, Mr Broadley agreed that Burmah had never been given any assurance that, if it sold its 20 per cent holding in BP to the Bank, it would share in the profits of its resale.

The profit-sharing idea had been raised by Sir Jasper Hollar, deputy governor of the Bank but, Mr Broadley agreed, there had been no more than a hope, as far as Burmah was concerned, that such an arrangement would be made.

Mr Broadley was the first witness for Burmah in its claim to have a share sale set aside on the ground that the Bank took advantage of Burmah's weak bargaining position to obtain the shares at a gross undervalue.

The Bank bought the shares for £179m in January 1975 as part of the rescue package. Their current market valuation is nearly £1.2bn.

The Bank contends that the price was fair.

Earlier in his evidence, Mr Broadley told Mr Leonard Hoffman, QC, for Burmah, that

on the eve of the crisis, Burmah executives had not seemed to share their financial advisers' alarm.

That alarm had, however, been shared by the Bank, which said it would inform the Government.

At a meeting on December 27 1974 Mr Broadley told Sir Jasper Hollar that Burmah intended to call a meeting of the American banks to which the company was likely to be in default on loan repayments.

In fact, Mr Broadley told the court, Burmah had already decided not to call such a meeting. "We were trying to find out what had happened on the Government side."

Sir Jasper had suggested there should be no meetings with the lender banks, until Burmah had heard the Government's proposals.

Mr Broadley said that at one stage it had been hoped to sell the BP shares at a premium price. Burmah had not achieved any commercial advantage with BP through having that block holding, but someone else might, he said.

Mr Broadley said that on about January 21, 1975, he had learned there had been talks going on since December about the possibility of the Iranian Government acquiring Burmah or the BP shares.

The Bank had been asked if there were any purpose in those talks going on, it had said there was not because, Mr Broadley thought, it regarded it as too late to change course.

The hearing continues today.

## Private housebuilding boost appears shortlived

BY WILLIAM COCHRANE

THE STRONG spring recovery in private housing starts may have flattened out, a report from the House-Builders' Federation said yesterday.

Overall lack of confidence among buyers was the most frequently quoted influence on the slow down in demand in its quarterly state of trade inquiry.

Next came the delay in sales caused by the mortgage problems of other buyers, followed by those of buyers unable to afford mortgage improvements and those unable to find the building society deposit.

The inquiry, conducted in the last two weeks of May, confirms the federation's earlier view that private housebuilding this year

is likely to show an improvement over last year's low levels. But nearly one half of the 195 companies in the survey report no quarterly change in potential demand.

"It is not clear," says the federation, "whether this stabilisation in demand represents a pause before further recovery, or indicates that demand needs a further stimulus to avoid a decline later in the year."

Reports that mortgage queues are lengthening are confirmed in the survey, the federation adds. A quarter of the participants report queues lengthening, against 4 per cent in February. Only 17 report an improvement, against 56 per cent in February.

## Shell, Mobil oil product increase

BY SUE CAMERON

THE lead set by Esso last week and raised the prices of nearly all their oil products except petrol.

The move is a desperate effort to offset rising losses on British refining caused by the glut of oil on world markets.

movements in the exchange rate and weak demand. Shell yesterday said it was losing £3m a week on its refining operations.

The group said that even if the price of North Sea oil was cut by \$3 from \$39.25 a barrel,

Shell would still be losing money "hand over fist." It needed to raise the prices of all its oil products by 5p a gallon to return to break-even.

But the Shell rises fell well short of this. The biggest increase was in gas oil, used chiefly to make heating oil, which rose by 3.81p a gallon.

The company put up commercial derv by 3.18p a gallon, burning oil by 3.41p, light fuel oil by 2.05p, medium fuel oil by 2.73p and heavy fuel oil by 3.41p, equal to £7.72 a tonne.

Mobil put its heavy fuel oil

price up by the same amount and its other rises were similar.

But both companies, like Esso and Texaco, have avoided raising the price of petrol. They say competition at the pumps is still fierce in many areas.

At the end of March the big petrol companies put up prices by about 4p a gallon and many later cut the price support they were offering to dealers. But the full price rises failed to "stick" in many areas and most companies were forced to restore the dealer support.

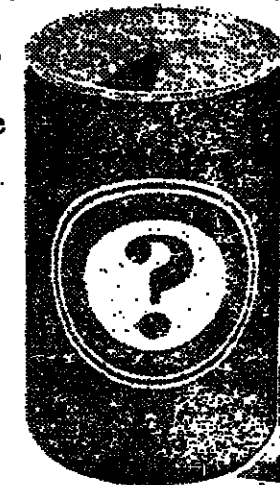
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## Government expected to announce pit aid

By Martin Dickson,  
Energy Correspondent

THE GOVERNMENT will announce a package of aid for the coal industry on June 16. It will be presented to the National Coal Board and union leaders at a tripartite meeting with energy ministers.

In February the Government committed itself to further assistance for the National Coal Board to avoid a threatened miners' strike over pit closures. It has taken nearly four months of discussions with the industry for the Department of Energy to produce firm proposals.

At a tripartite meeting in March the NCB told the Government the two basic purposes of the aid package—to help keep open loss-making pits and match the price of coal imports—would cost £100m to £200m in 1981-82. Mr. Howell indicated the Government would be willing to meet those figures.

Subsequently, the NCB submitted further claims for aid which it estimated would boost the total to about £500m. New elements included coal stocking grants and increased relief on interest payments.

It seems likely the Government's package will reflect the £100m-£200m agreement rather than the NCB's later demands.

This would probably raise the NCB's 1981-82 cash limit—the total amount it receives from the Government in loans and grants—from the £286m announced in March to between £1bn and £1.1bn. At one time the NCB was seeking as much as £1.4bn.

The Government is clearly anxious to announce its measures before the National Union of Mineworkers' annual conference in early July. There has been mounting NUM concern over the time it has taken to formulate a package.

However, the package could still come in for NUM criticism as it seems likely to fall some way short of union demands.

Both the NCB and the unions are also becoming concerned at the long time it is taking the Government to announce whether it will allow coal mining in North East Leicestershire's Vale of Belvoir area.

The Government has been considering the issue for more than six months since receiving an inspector's report on last year's Belvoir public planning inquiry.

The extra Government support for the NCB stems from the severe effects of the recession on the board's sales, which were 7.3m tonnes less in 1980-81 than in the previous year.

## Commercial vehicle sales in May lowest since 1959

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

REGISTRATIONS of new commercial vehicles last month were the lowest for any May since 1959.

At 17,774 they were 29.23 per cent down on May last year when sales reached 25,114, says the Society of Motor Manufacturers and Traders.

Commercial vehicle registrations of 92,527 in the first five months of this year are nearly 29 per cent below the 129,713 for the same period of last year. Imports are continuing to take a larger share, mainly because of the success the Japanese are having with very small vans and pick-up trucks.

In May imports took 29.56 per cent of the market against 23.54 per cent last year, while for the five months their share was just more than 29 per cent against 23.64 per cent.

The recession continues to hit the heavy end of the industry

hardest and in May registrations of trucks of more than 3.5 tons fell by 42 per cent from 6,175 to 3,562. For the five months the drop was more than 38 per cent from 30,960 to 19,076.

There will have to be a considerable improvement if the society's forecast that heavy truck sales this year will fall 21 per cent from the 1980 level to 45,000 is not to prove over-optimistic.

The society has also predicted a slow recovery next year for heavies to 53,000.

Light commercial vehicle registrations for 1981 are forecast to drop 20 per cent to 165,000 before bouncing back by 12 per cent to 185,000 next year.

The society splits the light end of the commercial vehicle market into three segments. After a drop from 6,568 to 4,579 in May, sales of car-derived vans are 25.5 per cent

down over the five months, from 36,113 to 26,896.

Purpose-built van registrations fell from 10,778 to 8,432 in May and by nearly 28 per cent for the five months, from 54,889 to 39,109.

Four-wheel-drive light vehicles suffered their first setback this year with sales in May down from 923 to 752 but over five months they were marginally ahead from 4,721 to 4,872.

Bus and coach sales are also depressed. The May total was down from 670 to 449 while the five-month figures fell from 3,083 to 2,374.

So far this year only five manufacturers have increased unit sales above those for the January-May period in 1980.

Four of them are Japanese—Daihatsu, Mazda, Mitsubishi and Subaru—the other is Fiat's car division which has benefited from having its Fiorino car-derived van available this year.

THE MAIN doubt hanging over the new £220m anti-submarine warfare cruiser Ark Royal was removed shortly after she had run down the slipway on the Tyne last week when Mr John Nott, the Secretary for Defence, confirmed that she would be fitted out and not, as previously feared, mothballed to cut defence costs.

In another boost to shipbuilding in the North-east, the Sunderland yard Austin and Pickersgill announced at the weekend that it had won an order worth more than £20m to build two B35 design, 35,000-tonne dwt bulk carriers for C. Y. Tung group of Hong Kong.

The two developments have lifted some of the fears about the future of the industry in the region, where employment in shipbuilding has already been halved to 25,000 since nationalisation four years ago.

### Depressed

It is, nevertheless, still a matter of concern in the North-east that the Swan Hunter berth from which Ark Royal was launched by the Queen Mother has no new vessel waiting to be started. The yard is already fitting out Ark Royal's sister ship Illustrious, which was launched in 1978, and is also building a stretched Type 42 destroyer for launch next year.

On the merchant side, too, despite the new orders, the overall picture is still depressed. Although the five yards retained on the Tyne, Wear and Tees by British Shipbuilders all have work, most of it goes through only until the middle of next year.

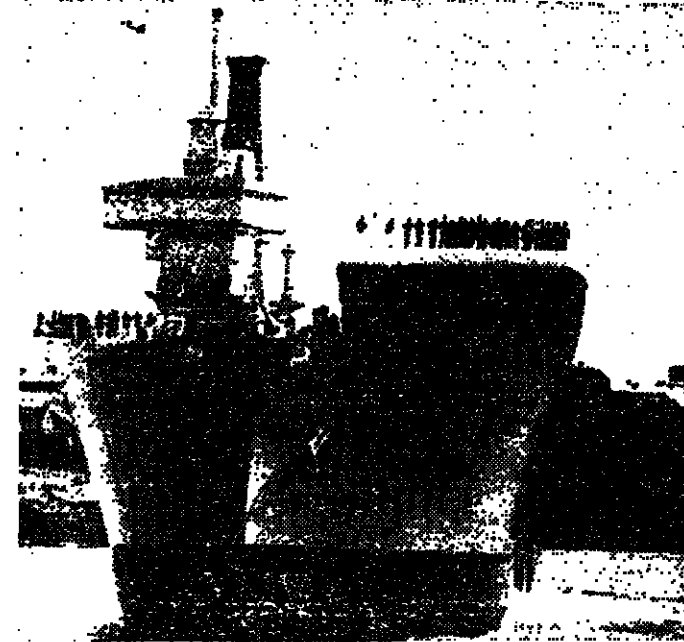
Demand for new ships worldwide is still at a very low level. The question is beginning to be asked whether all five yards can survive in their present size and form.

In the first quarter of 1981 the UK merchant ship order book for BS stood at 39 ships of 603,363 gross tonnes valued at £478m. This compared with 60 ships of 567,733 gross tonnes valued at £547m a year earlier.

At Swan Hunter—a composite merchant and warship group with three building yards and one outfitting—the main non-naval work in hand is

## Shipbuilders fight to weather the recession

By RHYTH DAVID



The Ark Royal launched last week.

a 109,000 tonnes dwt oil tanker for BP and a 29,000 tonnes dwt products tanker for Ingram Tankships, both well advanced.

Also on the Tyne, the Cleland yard, specialising in smaller coastal and similar vessels, last week announced an order for an offshore ship estimated at £2.5m for a Lowestoft company. But this does not take its thin order book far beyond the end of 1981.

Possibly the healthiest position is at Austin and Pickersgill down the coast at Sunderland. Its latest success follows an other £20m order in January for four of its SD14 design

standard 15,000 tonnes dwt general cargo vessels from Worldwide Shipping, also of Hong Kong, for delivery in the first half of next year. The new deal with C. Y. Tung will provide work for the yard until the end of 1982.

Also on the Wear, Sunderland Shipbuilders is building three 31,000-tonne deadweight bulk carriers for Nosira Shipping, the UK subsidiary of an American line and one for Denholm Line Steamers of the UK. The only other major job under way at Sunderland Shipbuilders, where large sums have been spent developing covered

facilities at the Pallion yard, is an order for two 75,000-tonne Panamax design bulk carriers for a UK line.

At Smiths Dock on the Tees, the main work is on two refrigerated carriers for the Geest Line with very little in prospect beyond the end of this year.

On the ship repair side, further reorganisation has recently had to be announced to cope with the reduction in business which has followed the recession. The five ship repair yards in Tyne Shiprepair, the BS grouping in the north-east, will all be retained but work is being concentrated at three of them.

In engine building, there are plans to concentrate production by Clark Hawthorn at Wallsend on the Tyne. It is the north-east's sole builder following the end of manufacturing at Doxford's in Sunderland. This plan now depends, however, on money being available.

The region's hopes to win enough business to tide it over until the expected upturn in orders and prices towards the end of next year are based at least in part on its greatly improved performance level over recent years.

### Flexible

Much better labour relations and more flexible working practices—and a recognition that survival is at stake—have resulted in the delivery of vessels early rather than late. Sunderland Shipbuilders recently supplied a 31,000-tonne bulk carrier to a Hong Kong customer 11 weeks early. Similar early deliveries have been registered by Austin and Pickersgill, Swan Hunter, and Cleland.

For shipbuilding in the north-east, therefore, it is once again a race against time. If it can win enough orders to carry it through the next 18 months, there is the possibility of a stronger ordering pattern emerging as shippers re-equip to meet the expected revival in world trade. The alternative is further loss of capacity and jobs in a region already at the top of the British unemployment table.

## Controls on purchasing 'slack'

By JAMES McDONALD

THE PURCHASING departments of companies and public authorities in the UK spend more than £200bn a year on goods and services but a third of the organisations involved do not know the cost of running these departments, according to a survey by the Institute of Purchasing and Supply and PA Management Consultants.

The survey—which analysed information from more than 2,000 purchasing managers in 27 industrial sectors—says control of purchasing department costs, particularly in smaller companies, appears to rely more on subjective judgment than on the identification and reporting of costs.

British subsidiaries of US companies seem to take their

purchasing more seriously than their UK competitors. "They are much more likely to define policy, identify the operating costs and assess the performance of purchasing departments."

The average cost of running a purchasing department is just over 1 per cent of the "total spend" by an organisation. The survey suggests that this figure, although not strictly comparable, can be related to an estimate in 1979 that the average cost of running a sales force was 7.1 per cent of sales turnover.

Salesmen know the product they sell but many are not well briefed on the market in which they are trying to sell, according to the survey. Purchasing

managers, asked about the salesmen calling on them, in general ranked the salesmen's product knowledge highly.

However, salesmen failed in their knowledge of the buyer's industry—42 per cent of all purchasing managers assessed this area as inadequate or very poor.

The survey's median figures for all organisations produce a 44-year-old head of purchasing with 13 years experience in the function and a salary of £8,250. The lowest median salaries are paid in the engineering industry and the highest in the public services.

"Purchasing Practice Today," Institute of Purchasing and Supply, High Street, Ascot, Berkshire, £45.

## British Caledonian offers flights and hotel deal

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH Caledonian Airways is offering Scottish businessmen a cheap package deal on flights from Edinburgh and Glasgow to Gatwick, with hotel accommodation in London included, for no more than the cost of the return air fare.

For £112 return, the cost of a ticket between Scotland and Gatwick, the businessman will also get a night's accommodation in a Trusthouse Forte hotel in London, with first-class rail travel from Gatwick to Victoria

and back. The THF hotels involved are the Strand Palace, Kenington Close, and Park Court Hotels. For a £5 surcharge, the business traveller can get accommodation in the Cavendish, and in the Westbury for £10 extra.

The deal is available from June 17 until further notice, and covers flights on all British Caledonian services between Scotland and Gatwick. The deal only covers trips starting in Scotland.

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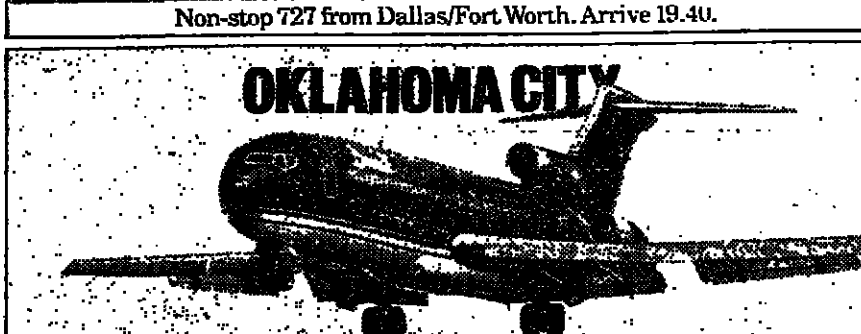
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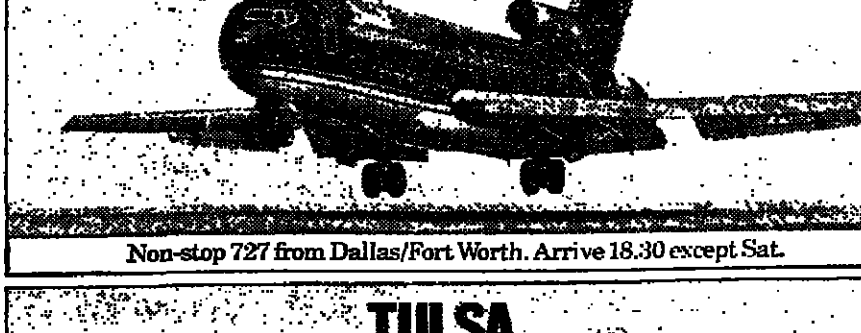
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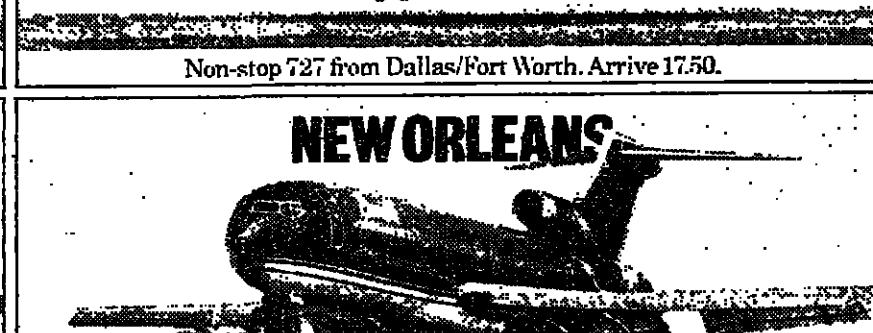
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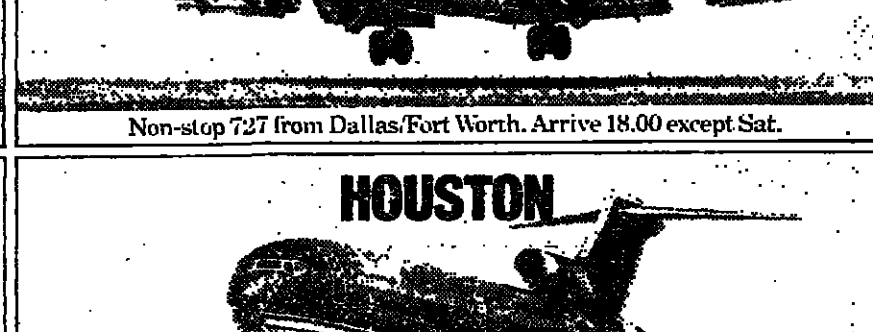
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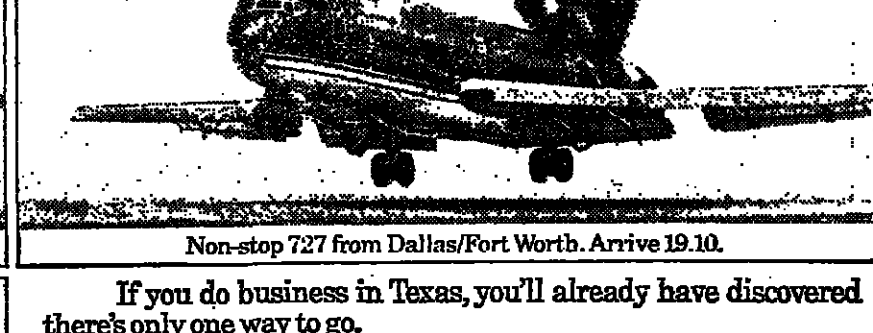
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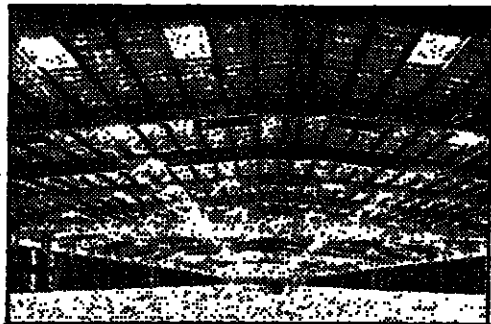
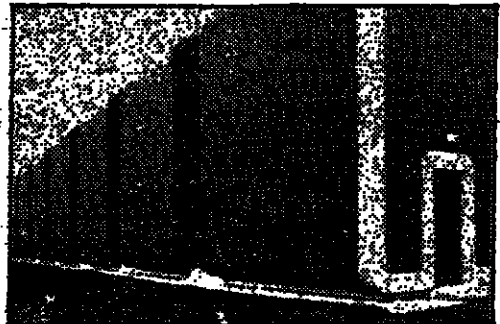
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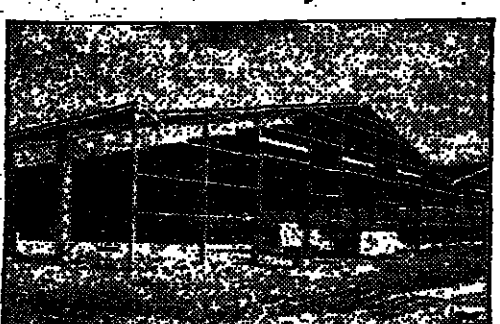
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## UK NEWS - PARLIAMENT and POLITICS

## Ministers stand firm on 7% for Civil Service

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

MINISTERS MADE it clear in the Lords and Commons yesterday that the Government is determined not to go beyond the 7 per cent wage offer to the Civil Service, despite threats by the unions to step up their industrial action in pursuit of their 15 per cent claim.

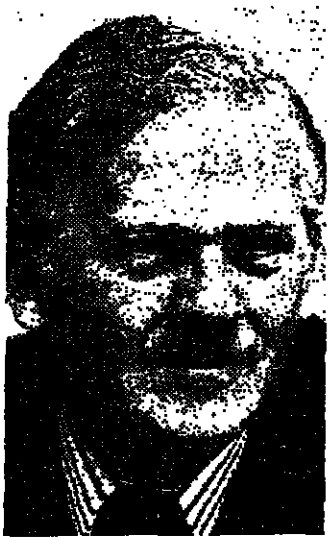
Mr Barney Hayhoe, Minister of State for the Civil Service, used the terms "vindictive" and "really disgraceful" to describe the civil servants' action and said that their union leaders had overplayed their case.

But he denied that there was any intention by the Government to punish civil servants who went on strike.

"Vindictiveness, so far as this dispute is concerned, must lie with the Civil Service unions," he said. "The action they are taking is vindictive towards the community as a whole. I do again appeal to them to call it off."

"All I can do is reiterate that we are going to stand firm on the 6 per cent cash limit. It will not be breached this year."

He was cautious, however, when Mr Alan Williams, Labour spokesman, asked him to categorically deny weekend press reports that civil servants who go on strike may be left out of the Honours List, and could



Hayhoe said the union leaders had overplayed their case.

find their promotion prospects and annual leave affected.

Mr Hayhoe told him: "Press speculation seemed to say that the Government is determined to punish the Civil Service. Of course the Government is not. We recognise that the vast majority of civil servants are continuing to give loyal service

to their departments."

In other exchanges, the Minister indicated that the inflation proof Civil Service pension and the high level of job security would be two factors to be taken into account when new methods of negotiating pay are discussed next year.

In the Lords, there was a hint that the 7 per cent offer could not remain on the table indefinitely if the unions step up their action.

The Conservative peer Lord Boyd-Carpenter, a former Treasury Minister, said the public would be outraged if civil servants deliberately damaged the interests of the old and unemployed. He said that if such action took place, people would begin to wonder how long the 7 per cent offer could remain open.

Lord Soames, Minister with day-to-day responsibility for the Civil Service, replied that the Government would consider how long the 7 per cent offer could remain on offer "when considering what action the unions take from now on."

In the Commons, Mr Williams wanted to know what contingency arrangements the Government had made to protect the unemployed, and those on social security benefits.

"Isn't it now clear that the



Williams claimed Ministers had mishandled build up to escalation.

Government completely miscalculated the mood and the anger within the Civil Service?" he asked.

Mr Williams claimed that acting on the Prime Minister's instructions, Ministers had mishandled the build up to the present escalation by winding up the pay research unit and

rejecting arbitration.

He asked if the 7 per cent offer—based on cash limits of 6 per cent—was the absolute maximum that would be offered, and pointed out that the Government always underspends by 3 per cent within the cash limits.

Mr Williams said that reports were suggesting that the Prime Minister "with her well known vindictiveness" intended to interfere with the motions and leave arrangements for civil servants involved in the dispute.

It would further demoralise them if in three years' time they were still being punished for having stood up against the Prime Minister.

He asked Mr Hayhoe to deny the "extraordinary story" that in a "hour of pettiness and silliness" Mrs Thatcher intends to use the Honours List to punish strikers.

Mr Williams emphasised that this was a matter for the Royal Prerogative and not for the Prime Minister. It could well embroil the Royal Family in an industrial dispute.

Mr Hayhoe told him that there were contingency arrangements to protect people drawing benefits. But the best protection was for the unions to call off their action in this area.

State  
chairmen's  
pledge  
on funds

By John Elliott

NATIONALISED industries are willing to pledge the extra funds provided by the Government for investment programmes would not be used to pay for high wage increases or to solve other labour relations problems.

This was stated by leading chairmen of nationalised industries yesterday when they argued during a hearing of the Commons Treasury Select Committee that Government controls over their investment programme should be relaxed.

Sir Peter Parker, chairman of British Rail, added that investment controls, not trade union opposition, were preventing the spread of one-man trains.

There was "a battle afoot" about one-man operation that would emerge during the course of the year. He inferred that British Rail would fight the unions on the issue once it had sufficient investment.

The issue of separating wage and investment programmes emerged when the chairman argued that the Government should distinguish between the industries' current and revenue expenditures when operating controls.

British Telecom recently had to persuade the Treasury that it would not use increased investment funds to pay for wage increases. It had to raise £200m to add to its external financing limit.

Some industry chairmen insisted that it would be technically impossible, within the external financing limit system, to switch money from investment to wages. But others, including British Rail, appear to believe it is possible and that it has been done.

Asked about this yesterday, Sir Robert Marshall, chairman of the National Water Council and of the Nationalised Industries' Chairmen's group, said he "hardly doubted" that an industry would refuse to accept the "discipline" of pledging to use funds for investment only.

Mr Peter Shelbourne, chairman of the British National Oil Corporation, said he could "prove every penny intended is used for capital projects."

Sir Peter Parker agreed it was important to ensure that money was "allocated to investment and not lost in the shifting sands of negotiations."

Yesterday's hearing was the first of a series to be conducted by the Treasury Committee on nationalised industry financing. Although a final decision has not yet been made, it is likely that the committee will produce an interim report on the current controversy over investment programmes next month. It would then continue with a more general inquiry.

Healey makes appeal  
to 'ordinary voters' to  
stem the Left's tide

BY CHRISTIAN TYLER, LABOUR EDITOR

THE FAILURE of the moderate Labour MP Mr Eric Ogden to secure re-election in his Liverpool constituency of West Derby was held yesterday by Mr Denis Healey, the party's deputy leader, as an example of the fate in store for the party if Mr Tony Benn succeeds in wresting the deputy leadership from him.

Addressing a fringe meeting organised by the "Solidarity" group of MPs at the General and Municipal Workers' Union Conference in Brighton, Mr Healey appealed to the "ordinary men and women" of the party to stem the Left's tide.

Under the glare of the TV cameras, Mr Healey was exposed to persistent and hostile questioning from Labour Left-wingers—most of them from Liverpool—who fed off him with apparent ease but with less than his usual rumbustious style.

What had been intended as a rallying cry for traditional Labour values turned into an inquest on the last Labour Government's performance under Mr Healey's chancellorship.

Mr Benn may be confined to hospital and unable to make his own appearance on the conference fringe this week, but his supporters—some of them from the Militant Tendency—were there to do battle on his behalf.

The deputy leader directed his speech to what he called the "industrial backbone of the Labour movement, suggesting that their representatives were being forced out by 'white collar intellectual professionals with clean hands.' This descrip-

tion seemed to be aimed as much at Mr Benn himself as at the victors of the two constituency re-election meetings where Mr Benn's supporters have displaced the incumbent.

Mr Healey accused Left-wing groups in the party of trying to "dissolve the tissues and muscles that hold our party together so that they can take it over for objectives that have nothing to do with parliamentary democracy."

They were trying to make robots of MPs, programming them to ignore the views of ordinary Labour voters. That was a recipe for disaster at the next general election, he said.

Mr Healey accused Mr Benn—the champion of party conference—of inconsistency in his own interpretation of party conference decisions. He quoted Mr Benn's recipe for solving the Ulster problem as an instance where conference policy was being ignored in preference to a personal solution.

Furthermore, he said, Mr Benn was implying that anybody, including the party leader, should automatically be discarded once he had attained power. This was a "repugnant" view of democracy.

Mr Healey said that Mr Ogden, a 57-year-old former miner, had been shouldered out by a polytechnic lecturer who described himself as not wholly Marxist.

This characterisation drew further protests from the Liverpool contingent, one of whom complained that Sir Healey was casting a slur on candidates who were just as working class and just as good as those who had been ousted.

Labour MP wins respite  
in fight to keep his seat

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

JOHN SEVER yesterday won a temporary respite in his fight to remain Labour MP for Birmingham Ladywood.

Following complaints from organisations affiliated to the Ladywood party, Labour's national organisation sub-committee decided not to endorse the nomination of Mr Albert Bore, a Left-wing candidate who beat Mr Sever at the selection conference last month.

Mr Sever was the first casualty of Labour's new selection procedures.

The organisation committee decided to postpone a decision until a meeting of the full National Executive Committee later this month. In the meantime, the party's national agent is to investigate the complaints.

Mr Sever was the first Labour MP to fail to go re-elected and his case is therefore inevitably regarded as something of a test for the new procedures which the Left fought for so long to get adopted by the party.

Immediately after the selection conference, some members of the local party began complaining of the tactics used by the Left to get their candidate selected.

Complaints were also received from ASTMS, and another affiliated organisation, which said they had not been able to put in nominations.

Although he is not regarded as the ideal candidate for a Northern industrial seat, he is the more experienced politician within the SDP leadership and has fought 12 election campaigns. He is regarded as an effective campaigner.

He agreed that the latest opinion polls which forecast that Labour should hold the seat meant that the SDP would have to win a lot of votes during the campaign.

"It is a risk but in the interest of the party it is the right one to take," he declared.

British Gas TV campaign  
continues despite attacks

BY IVOR OWEN

DESPITE Ministerial criticism and attacks by Tory backbenchers, British Gas is to continue, for several more weeks, a television advertising campaign prominently featuring its High Street showrooms.

A spokesman for British Gas made this clear after Mr Norman Lamont, Under Secretary for Energy, endorsed protests by Tory backbenchers over the issue. They said that was wrong for such promotional activity to be undertaken at a time when the Government was known to be considering a suggestion by the Monopolies Commission that the showrooms should be sold to the private sector.

Replying to questions in the Commons, he revealed that he had written a letter of complaint to Sir Denis Rooke, the chairman of British Gas.

Mr Lamont said the Government had yet to reach a decision on the various options put forward by the Monopolies Commission as a means of ensuring more competition in the sale of gas cookers, central heating and

other appliances. Apart from the disposal of the British Gas showrooms, the commission also suggested that consideration should be given to the possibility of assessing their overheads more realistically and that the true cost should be reflected in the retail price of appliances.

Mr Anthony Grant (C, Harrow Central) claimed that British Gas must have a substantial sum in a propaganda campaign against the commission's report.

It had included the extraordinary claim that if the report were to be implemented, the choice of consumers would be curtailed—something which he believed to be contrary to the truth.

Mr Grant asked if expenditure on propaganda was a proper use of the funds available to British Gas. While pointing out that advertising was a matter for the management of British Gas, Mr Lamont emphasised: "I share your concern about this matter."

## Howell rules out Government intervention on oil price

BY IVOR OWEN

THE BRITISH National Oil Corporation must be allowed to exercise its commercial judgment in deciding the extent of the cut to be made in the price of North Sea oil, Mr David Howell, Energy Secretary, told the Commons yesterday.

He ruled out direct Government intervention to determine the price after Mr Trevor Skeet, MP for Bedford and the chairman of the Conservative backbench energy committee,

criticised the \$2-a-barrel cut, which has been suggested by BNO, as inadequate.

"It should come down by twice that amount to give advantage to industry," Mr Skeet insisted.

Mr Howell replied that the price of North Sea crude was a matter for the oil companies and BNO, which had already indicated its intention to open negotiations for contracts for the third quarter at \$2 below

the previous quarter. BNO must be allowed to exercise its commercial judgment and carry it through, he said.

The Energy Secretary reaffirmed the Government's determination that Britain's energy prices should be as competitive as possible and promised that within the limits of economic prudence it would continue its efforts to ensure that this objective was achieved. He stressed: "But our energy

prices cannot be based on other countries' energy supply costs. Nor can they be varied with movements in the exchange rate. They must reflect market conditions in the UK."

Dealing with the cost of gas to industry, Mr Howell maintained that the present price structure was a valid one both for firm and interruptible supplies alike.

Big increases in continental gas prices were coming along, he said, and there was a real

prospect of British Gas holding its contract renewal price at levels where disparities with the continent would close.

When answering a question from Mr Merlyn Rees, Labour's shadow energy minister, Mr Howell confirmed that the recent report by the National Economic Development Council on energy prices would be updated in the autumn to take account of action taken in the Budget, exchange rates changes and other developments.

Capital expenditures top \$1.8 billion,  
with 76% spent on energy projects.

Tenneco invested a record \$1.8 billion in capital assets during 1980, with 76 percent devoted to energy projects. As the Company pressed its policy of sustaining energy production and reserves in the U.S., capital expenditures grew an average of 20 percent per year during the last decade. In 1981 Tenneco will invest almost \$2 billion.

Of the energy capital investment last year, almost \$1.2 billion went into oil and natural gas exploration, production, processing and marketing, and \$219 million for improving the Company's 16,000-mile natural gas pipeline system.

Tenneco produced an average of more than one billion cubic feet of natural gas and 80,000 barrels of oil a day during 1980, and for the third year in a row, Tenneco sustained its reserves of oil and gas. Two-thirds of the Company's production and reserves are in the form of natural gas.

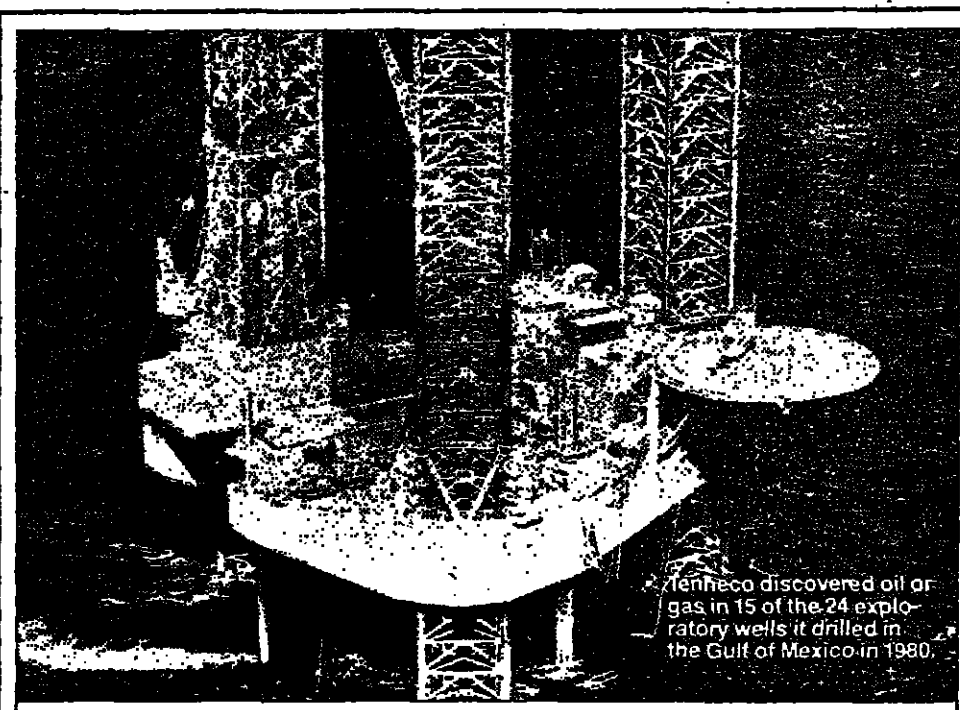
Tenneco drilled 270 net wells during 1980. Our success rate for wildcat exploratory wells was 49 percent and for development wells 87 percent. Both figures are well above industry averages. As part of our capital program, we added to our leaseholdings in 1980 and, with the acquisition of Houston Oil & Minerals this year, now hold about 7.7 million undeveloped domestic acres in the U.S., onshore and offshore.

This emphasis on energy is paying off. Tenneco posted an increase in net income of 27 percent during 1980, fully diluted earnings per common share went up 15 percent, and the common stock dividend was increased for the ninth consecutive year.

Although energy contributes more than three-fourths of Tenneco's operating income, we also provide other basic needs, like food, construction and farm equipment, chemicals, ships, automotive components, packaging, and insurance.

That's Tenneco today; growing in energy... and more.

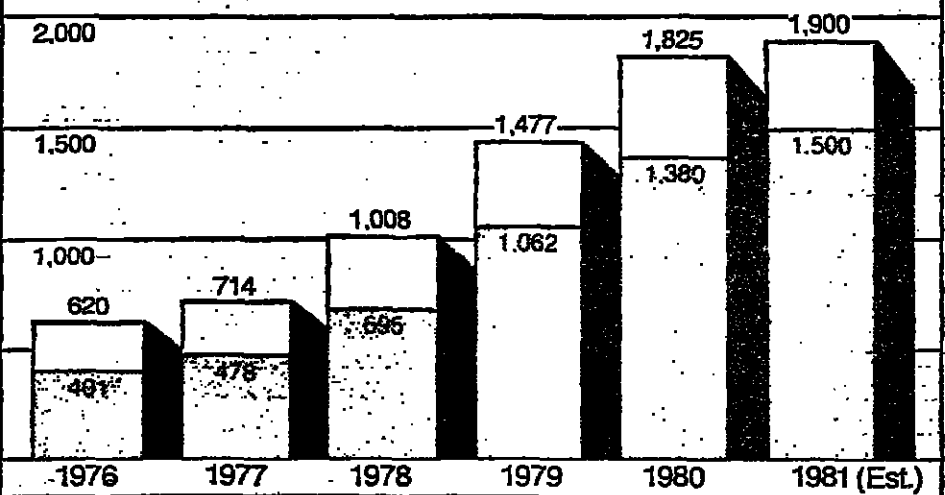
For more information on Tenneco, write Dept. FT-3, Tenneco Inc., P.O. Box 2511, Houston, TX 77001, U.S.A.



Tenneco discovered oil or gas in 15 of the 24 exploratory wells it drilled in the Gulf of Mexico in 1980.

## CAPITAL EXPENDITURES (Millions of Dollars)

ENERGY NON-ENERGY



## INVESTOR INFORMATION

Common stock: Traded on major U.S. and international exchanges  
Price at 4/30/81: \$41 1/2  
Price/earnings ratio: 7.1x  
Composite daily volume:  
Latest 3 months—126,900 shares  
Latest 12 months—131,614 shares

High/low price range:  
Latest 3 months—\$49 1/2 high; \$40 1/2 low  
Latest 12 months—\$58 1/2 high; \$33 1/2 low  
Dividends:  
Current annual rate—\$2.60 per share  
Current yield (4/30/81)—6.3%

# Tenneco

TENNECO COMPANIES IN THE UNITED KINGDOM INCLUDE:

ALBRIGHT & WILSON LTD., JIG CASE COMPANY LTD., DAVID BROWN TRACTORS LTD., HARMO INDUSTRIES  
FOGLAN LTD., TENNECO CHEMICALS EUROPE LTD., TENNECO EUROPE INC., TENNECO OIL CO., TENNECO WALKER (UK) LTD.

مكتبة المجلد



## Ambulance workers call strike

BY JOHN FLOYD, LABOUR CORRESPONDENT

A 24-HOUR strike will be held by 17,000 ambulance workers next Wednesday in the first of a series of stoppages in protest against the Government's refusal to increase a 6 per cent pay offer.

The strike call by national officers of the four unions which organise the ambulance workers will not be total. Emergency services, including 89 calls, maternity admissions, patients requiring radiotherapy or renal dialysis and the terminally ill, will be maintained.

But three areas have stepped up or are likely to step up action.

● In London, a meeting of conveners representing 2,300 issued a call for an all-out 24-hour strike next Monday without the provision of emergency cover.

Mr Mike Pettifer, an official of the National Union of Public Employees, the largest union involved, said that he assumed that the authorities would provide police and army emergency services.

The London ambulance workers will call on other regions to support their action.

All four unions—NUPE, the Confederation of Health Service Employees, the Transport and

General Workers and the General and Municipal Workers—will be involved.

● In Scotland, leaders of 1,800 workers will discuss the strike call today. Last week, they voted for an all-out strike with no emergency cover.

● In Wales, the national liaison committee will meet this week to decide whether to implement a call made last month for a series of 24-hour stoppages with no emergency cover.

Mr Robert Jones, the NUPE national officer with responsibility for the ambulance service, said yesterday: "From the

response we are getting, the problem is not one of support, but of holding our members back."

The Department of Health and Social Security said last night that contingency plans could be brought into play. Mr Patrick Jenkin, the Social Security Secretary, is likely to refer to the stoppages when he answers questions in the Commons this afternoon.

The Government has remained firm on its offer for 6 per cent over a year or 7.5 per cent over 18 months, after many weeks of negotiations.

## Liverpool dockers to study higher offer

By Our Labour Correspondent

SHOP STEWARDS representing 3,500 Merseyside dockers will meet the Liverpool Port Employers Association tomorrow to discuss a revised pay offer.

The stewards, who met yesterday, will report to their executive today. The employers have increased their former offer of £12 a week in wages and bonus, but neither side would say by how much.

Work at the port returned to normal yesterday after a strike and overtime ban over the weekend, in protest over the employers' previous offer.

Though notice of the increase was given last Thursday, stewards said it was too late to avert the strike.

## Boycott lifted

THE General and Municipal Workers Union has lifted its boycott of hotels in Scarborough, a popular centre for trade union conferences.

The union said yesterday that after protests about the lack of trade union recognition for hotel workers, four hotels had conceded. Another eight had given statements of intent.

Pauline Clark looks at Nalco's pay drive

## Council staff plan action

THE 500,000 local government white-collar staff were urged yesterday to "roll up your sleeves" and prepare for industrial action over pay this year as their counterparts in the three main public utility industries ratified acceptance of wage increases averaging about 10.5 per cent.

The threat of action was underlined yesterday at a group meeting of 1,200 local government union staff representatives in Blackpool on the eve of the opening today of the annual conference of the National and Local Government Officers' Association.

In an unusual development, a separate group meeting representing 150,000 more NALGO staff in gas, water and electricity almost simultaneously registered acceptance of offers giving increases at a level which the local government staff fear, may be difficult to match without a major battle because of the Government cash limit policy for local councils.

The local government group, which has asked for a £7 plus 7 per cent increase, giving a 13.3 per cent total rise, is discussing at branch level forms of action if employers try to impose a 6 to 7 per cent increase tied to the Government cash-limits ceiling for public-sector increases this year.

They fear that employers, at a joint meeting next week, will try to take account of a 2 per cent increase received last April from last year's arbitration award, and suggest that the opening offer may be as low as 5 per cent.

The staff group will certainly seek an increase of at least 7.5 per cent in line with the settlement for council workers earlier this year.

Preparations for action are at an early stage, and any move toward a nationally co-ordinated fight would almost certainly be preceded by a ballot.

The group's negotiators have yet to receive any indication of what the first offer will be. Employers have suggested a restructuring scheme which the union says amounts to an attempt to claw back the second part of last year's 13 per cent plus 2 per cent arbitration award.

Mr Mike Blick, chief negotiator, said yesterday: "We shall not countenance any clawing back of what was given through last year's negotiations and arbitration. We shall not be bound by cash limits but will pursue the claim on its own merits."

If the group went along the road to industrial action, "I sincerely hope you will be rolling your sleeves up and discussing how you can help if we get into difficult straits."

Union leaders say they are not prepared for a Civil Service style war of attrition but will seek "short sharp action" similar to that by the group in

last year's dispute over pay comparability.

This prevented processing of payments to outside contractors for local authorities.

Settlements ratified yesterday by public utility staff in the union included a 9 to 10.5 per cent increase to 50,000 electricity supply staff, with an hour's reduction in the working week to 37 hours.

Staff salaries before ranged from £5,875 to £15,805 a year for the professional group and £2,539 to £6,681 for clerical staff.

The award to 60,000 gas staff was put at 10.5 per cent for senior officers and 8.5 per cent for junior staff, each with an extra day's leave, raising salaries for juniors to £3,163 a year to £11,636 a year for senior officers.

The 37,000 water staff accepted 10.9 per cent, giving increases of between £500 and £1,000-plus a year with an extra day's holiday. Mid-range salaries at present are put at between £5,000 and £9,000 a year.

● Union representatives of the 60,000 white-collar gas staff agreed to go ahead with formulating contingency plans for industrial action if the Government adopted proposals to hive off the Corporation's retail interests, including gas showrooms.

The union holds a special delegate conference in London on June 22 to discuss action which could involve staff on the national gas grid system.

## BR says 7% pay offer is upper limit

BY PHILIP BASSETT, LABOUR STAFF

BRITISH RAIL said yesterday that it could not press for additional government aid to finance pay increases above the 7 per cent it has already offered its 177,000 railway workers. It was the absolute maximum for which financial support could be justified.

BR's firm warning in evidence to a tribunal on this year's pay settlement for the railways came as Sir Peter Parker, BR chairman, met union leaders over another of the industry's problems—the new timetables with cuts in services which have led to a spate of unofficial industrial action.

Earlier, Sir Peter had heard that the conference of the train drivers' union ASLEF had decided to instruct its executive to plan official industrial action on the issue. The decision was expected to be discussed further at the chairman's meeting with the unions, which was still going on last night.

Mr Cliff Rose, BR board member for industrial relations said at the hearing of the Railway Staffs' National Tribunal, chaired by Lord McCarthy, in London yesterday on the three rail unions' rate of inflation pay claims for this year that in any case the Government would be

unlikely to be sympathetic to such a claim for more money for pay.

He said the financial structure of the railway industry did not allow the board to be committed to an obligation to match outside rates of pay.

Payment of the 7 per cent offer would add £112m to BR's labour costs in a full year—£78.6m in 1981. In addition, a shorter working week to be introduced this year might also incur additional costs.

Each 1 per cent addition to the board's costs was valued at £16m. Offsetting this required a 0.94 per cent increase in

receipts, or about 260m extra passenger miles, or the equivalent of a 2,400 reduction in manpower for a full year.

BR emphasised the need for progress in productivity negotiations with the unions. Mr Rose made clear that the offer was made on the understanding that these negotiations would continue. However the unions are keen that the issues of pay and productivity be kept separate for this year.

Mr Ray Buckton, ASLEF general secretary, in a claim for an "interim" agreement of 15 per cent, accused the Government of intervention in wage bargaining.

## Wage undercutting worries hauliers

BY NICK GARNETT, LABOUR STAFF

HAULAGE COMPANIES are using changes introduced in the 1980 Employment Act to undercut wage rates, causing considerable concern to the Road Haulage Association, the main employers' body.

The association said yesterday that it was unclear how widespread the practice was. Alongside severe reductions in haulage rates, it was adding to competitive pressure in the industry. The Employment Act scrapped Schedule 11 of the previous employment legislation as well as the 1938 Road Haulage Wages Act, repealing what was left of it.

This earlier legislation had the effect of showing claims from the unions against companies which were not observing recognised terms and conditions in the same area or the general level of terms and conditions.

The removal of this legislation effectively means that haulage companies can attempt to pay what they like even though the Transport and General Workers Union (TGWU) and the association negotiate minimum rates on an area basis.

The TGWU is understood to have agreed to some companies paying less than the minimum area pay rates and conditions in an attempt to cut the number of threatened redundancies. The industry has been thrown into a very difficult economic position because of the recession.

However, the association says that wage undercutting at some companies has been done largely to gain "unfair" competitive advantage.

The TUC and some employers told the Government during the drafting of the 1980 legislation that abolishing Schedule 11 could lead to problems for managements as well as workers.

Basic pay settlements for private haulage "hire and reward" drivers have been some of the lowest of the wage round, varying from 8.2 to 8.7 per cent.

Three areas—Merseyside, West Midlands and the North-western—failed to make any agreement with the TGWU for this year. In these areas, rates have been fixed at company level.

## Union keeps moderate line on nuclear arms policy

BY CHRISTIAN TYLER, LABOUR EDITOR

ONE OF Britain's most conservative unions yesterday came within an ace of approving a policy of unilateral disarmament in the Labour movement's debate on nuclear arms.

By one vote, the General and Municipal Workers' Union leaders won its annual conference backing for an executive statement which tries to steer a middle course through the argument while keeping the union in the multilateral camp.

GMWU leaders hope—though without much confidence—that the line adopted yesterday will go some way to reconciling the arguments in the Labour Party which have become a key issue in the controversy over the deputy leadership.

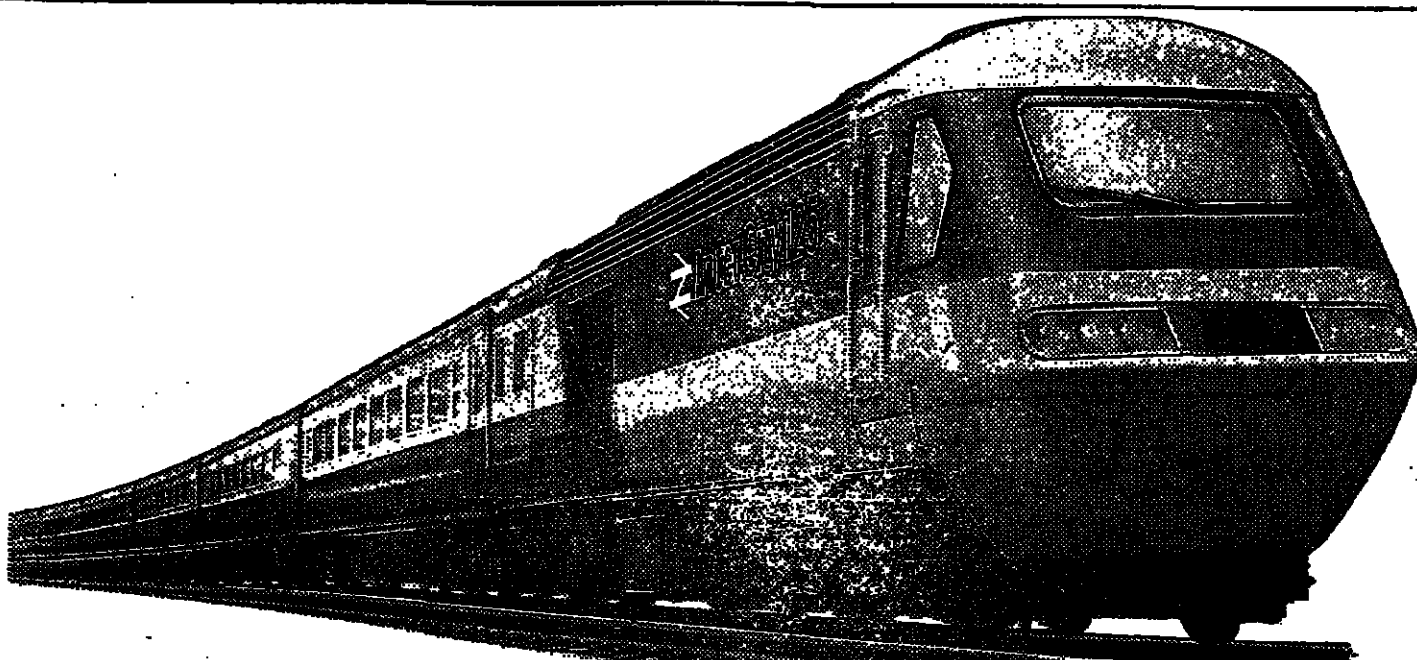
A separate resolution carried overwhelmingly yesterday called on the next Labour Government to reverse the decision to accept U.S. Cruise missiles in the UK and cancel the Trident replacement for the Polaris submarine launched warheads.

The executive policy statement which is too weak for many delegates' liking, does, however, go on to suggest that unilateral nuclear disarmament should remain an option as a possible gesture during renewed multilateral disarmament talks based on SALT 2.

It says there is no obvious immediate political or strategic advantage in Britain totally and unilaterally renouncing or destroying existing nuclear weapons.

The UK should remain part of Nato but should freeze its defence spending in real terms because of the way social services were suffering. There was no point in updating the British independent deterrent, the development cost of which was too colossal to be borne.

The union draws attention to its 120,000 members in defence industries, and says the expenditure saved should be channelled into civil projects to help maintain employment in the areas likely to be hit.



## In theory, a monopoly has no competition...

It's true that British Rail operates the only national railway system in the country. By definition, that should make us a monopoly.

By implication, we should therefore enjoy a cosy existence, sheltered from competition, insensitive to customers' needs, complacent and unadventurous.

Nothing could be further from the truth.

**COMPETITION IN EVERY SECTOR**

On the passenger side intense competition comes from over 19 million private and company cars owned in this country. Owners who use their cars on business benefit from tax relief. And company car owners (of which Britain has more than anywhere else in Europe) usually have only to find marginal costs, like petrol, out of their own pockets. Not surprisingly, the incentive to use the car is considerable.

Air services provide vigorous competition for British Rail's Inter-City trains.

With the passing of the 1980 Transport Act, long-distance coaches now compete for our business much more actively than before.

In the freight sector, competition is similarly intense. We don't benefit, as road hauliers do, from the UK licensing laws—for example, there is no "quantity" licensing, as in Germany and France, to limit the amount of freight to travel by road. What's more, only now is taxation of

heavy goods vehicles being increased to make the competitive framework fairer.

**FINANCIAL BURDENS—WHAT ABOUT FINANCIAL FLEXIBILITY?**

We have a statutory obligation to run services which are socially necessary but financially unviable. This is known as the Public Service Obligation—the basis of the annual "contract" between the Government and British Rail. In real terms this has not increased since 1975—leaving Britain with the least supported major railway in Europe.

If British Rail does not use up the whole of the contract payment in any year the residue cannot be "credited" to the next year.

Monopolies generally enjoy more financial flexibility—and muscle—than other business. But not British Rail. Instead British Rail is restricted by the rules and conventions which apply throughout the UK public sector where, for example, each industry has its External Financing Limit. This represents the maximum sum in terms of "outside finance" that any public sector industry can call on each year. If the economic recession makes it impossible for British Rail to keep within its External Financing Limit, the excess will be deducted from the next year's Limit.

**THE SERIOUS IMPLICATIONS**

The direct consequence of financial inflexi-

bility is on investment. British Rail's investment per train/Km is lower than that of any other major railway in Western Europe. The railway network needs 30 per cent extra investment just to maintain the present standard of service.

If Britain wants a worthwhile railway system in future, people will have to appreciate the importance of railways, as they have done in other countries.

Investment in the railways is a sound and sensible use of money. This so-called monopoly can behave adventurously, can stand up to competition and can justify its role in the economy.

Do not forget that in 1979 British Rail's recorded passenger miles were actually higher than in 1961, when the rail network was thirty per cent larger and there were only half as many cars on the road.

*This is one of a series of advertisements designed to increase public awareness of the position of the railways in the national transport system and also in the life of the community as a whole. Whilst the facts and figures contained in these advertisements are known and appreciated by those directly concerned in shaping the future, an industry as much in the limelight as ours has a duty to address itself to a wider audience, which needs to be well informed if it is to play its part in helping to form public opinion.*

## Pit overtime ban rejected

BY OUR LABOUR CORRESPONDENT

MINEWORKERS in Yorkshire, the country's biggest coalfield region, are not to impose an overtime ban—in spite of an overwhelming ballot in favour of doing so.

Last month the Yorkshire area executive of the National Union of Mineworkers had urged the ban in protest against what it called low

levels of recruitment of trainee mineworkers. The move was approved in a ballot.

But the executive said yesterday that after talks with the National Coal Board it had been satisfied that recruitment of young mineworkers was now higher than in previous years.

## Oil platform strike threat

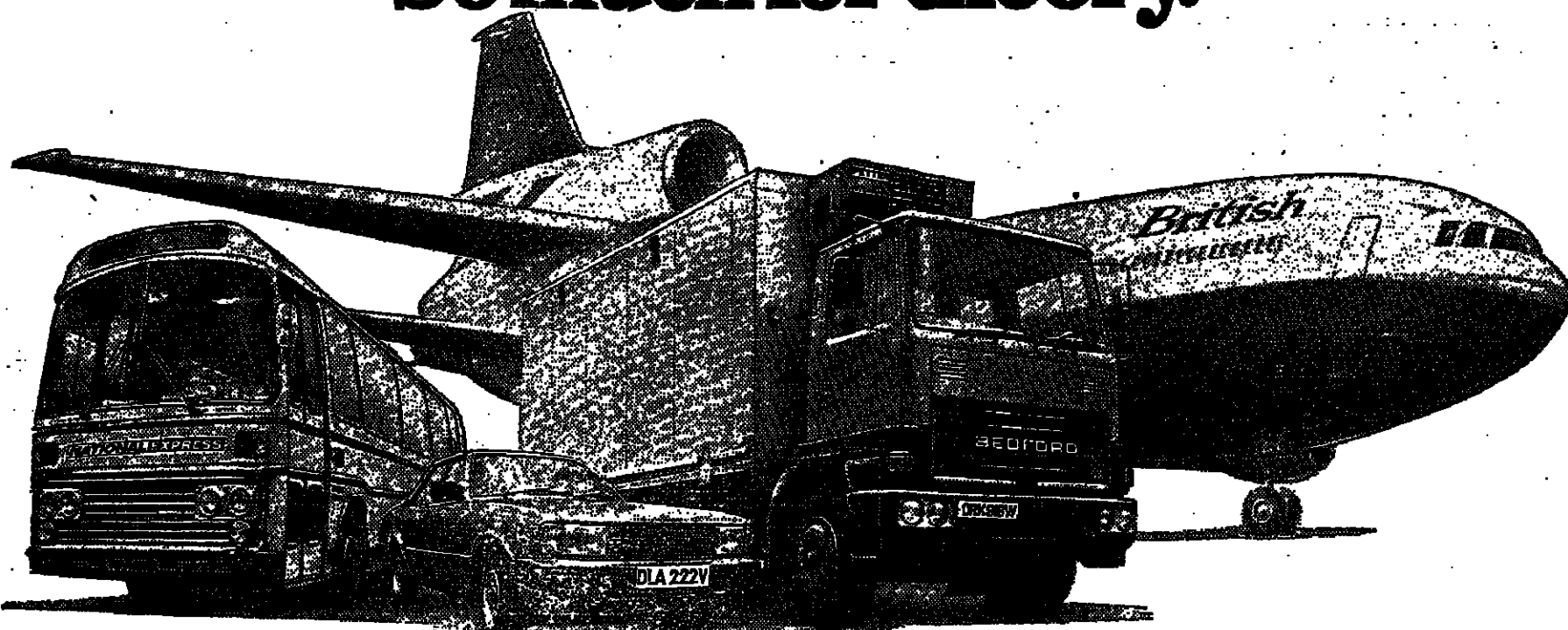
MAINTENANCE WORKERS on North Sea platforms are set for strike action if moves for a common trade union agreement among offshore maintenance companies fail.

The strike action could involve as many as 3,000 to 4,000 men engaged in routine maintenance operations on 14 different North Sea platforms.

Officials from four unions with members engaged in offshore maintenance work held a meeting in Aberdeen yesterday

with over 40 shop stewards. The local officials from the Amalgamated Union of Engineering Workers' engineering and construction sections, electricians union and the boiler-makers, will meet their national officials on Thursday in London.

After yesterday's talks Mr Jim McCartney, local boiler-makers official and chairman of the offshore construction unions full-time officials committee, said: "Action will be taken if we do not get a maintenance agreement in the North Sea."



This is the age of the train



## TECHNOLOGY

EDITED BY ARTHUR BENNETT AND ALAN CANE

## Going to bed with the latest fluidised developments

**FLUIDISED** bed techniques for liberating energy from coal have been under development since the 1950s when the French devised the "Ignifluid" combustor.

But although the National Coal Board and the Central Energy Generating Board have been collaborating on fluidised bed research for about 20 years, progress has been tied to the importance of coal as an energy source.

Now developments have progressed to the point where the technology is beginning to realise the claims made for it. Close to 50 boilers and furnaces worldwide are exploiting the fluidised bed technique.

In principle, the technique is simple: coal of singles grade is supplied to a hot bed of particles (coal ash or sand) fluidised by the upward passage of hot air. In this environment, coal burns cleanly and efficiently; smaller boilers can be used for the same output, and most grades of coal will burn without further treatment.

Now, boiler companies are beginning to offer fluidised bed systems on a standard commercial basis. ALAN CANE and MAX COMMANDER discuss two such offerings.

## DANKS

AFTER more than two years of research and development, Danks of Netherton in the West Midlands has introduced a new range of fluidised bed boilers.

The first of the series is based on a horizontal shell boiler with single furnace tube giving 10,000 lb/hr steam or 10 to 25m Btu/hr.

Although the principles of the fluidised bed are now well understood, offering high efficiency from the use of low caloric fuels and high ash content solids, Danks claims to have overcome some of the earlier drawbacks of the fluidised system.

Particularly, the loss of material by elutriation has been minimised by the incorporation of a continuous grit recycling system. This accepts the grit bed material from the boiler reversal chamber and smoke

boxes and returns it to the front of the bed.

The prototype, which has now completed tests, follows the shallow bed format with the silica sand inert material at a depth of 50 mm to 500 mm. Air is blown upwards through the bed. The prototype has been running on coal singles igniting on the bed at a temperature of 600 degrees Centigrade.

Danks says that the transfer of heat to cooling surfaces is very high, with the bed acting as a thermal store to iron out any changes in coal feed or quality.

Extraction of heat from the bed is through inclined cooling tubes working by natural circulation. Assisted forced circulation of the cooling fluid can also be provided.

The amount of combustion air is about the same as that for conventional stoking, about 25 to 30 per cent excess air.

Provision for cleaning the bed of larger ash particles through an ash handling system has also been included to ensure that the bed retains reproducible fluidising characteristics.

The company claims that it has also made significant advances in the control system. When the boiler is to be fired by a single fluidising bed system, the air supply and control system can be simplified to a "high-low-off" option with turn down rates of 2:1.

More sophisticated arrangements to give bed sectoring, higher turn down and modulation of firing rates are being developed controlled through a microprocessor system.

The complexity of control will depend on the operating criteria for each installation, but the company believes that the control system will eventually provide an interface for a total environmental control unit.

As well as the horizontal shell boiler, Danks has adapted the design for its range of water tube boilers.

## ALLIED

ALLIED BOILERS of Oldham, Lancashire was a traditional manufacturer of power generation equipment for factories and the like.

About 18 months ago it began work on a new generation of fluidised bed boilers which it now markets as the "Sandfire" range.

It has already found its first customer for the new models. Hyams the textile manufacturer of Royton, Lancashire.

Mr Frank Naylor, sales and marketing director for Allied, argues that the move to fluidised bed was essential to stay competitive.

## Challenge

"We see our new range as a direct challenge to the market domination by conventional boilers such as the VECOS range from GWR. We believe our boiler gives better efficiency with more control."

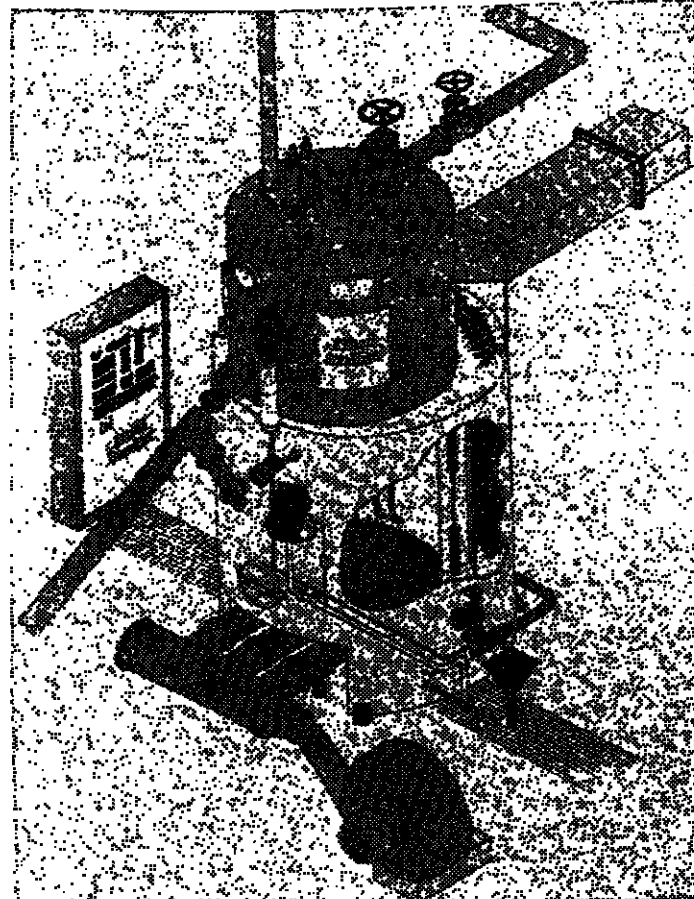
The Sandfire range is intended chiefly for the smaller company needing, perhaps, up to 11,000 pounds of steam output per hour.

This is equivalent to boilers generating perhaps five to 10 MW—significant but not in the range of the giant Grime-thorpe or Riversville units.

Mr Naylor says the company has been particularly successful in devising techniques to give a quick response to load fluctuation problems which are one of the chief headaches in fluidised bed design.

"Starting from scratch as we did, we designed the fluidised bed and then built the boiler around it. We designed the logic for automatic control of the system in discrete components but we are working towards full microprocessor control."

Allied is developing two types of boiler, the vertical type—of which the Hyams sale is a



Allied Boilers in Oldham, Lancashire, has started work on its new generation of fluidised bed boilers. It is now marketing them as the "Sandfire" range.

typical example—and a new horizontal type which will generate up to 11,000 lbs steam an hour.

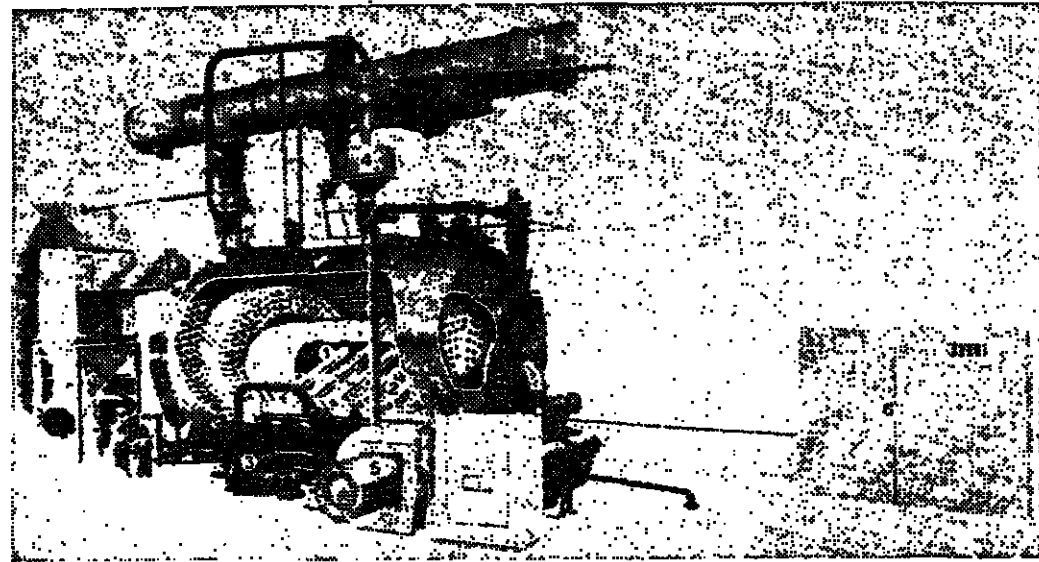
The vertical boiler is built to a multibulb design with a fully flooded, water cooled combustion chamber constructed on the vertical centre line of the boiler.

The boiler has a turn down ratio of eight to one (compared with perhaps three to one for conventional boilers) and it will burn low grade, high ash content coal ranging in size from dust to 30 millimetres. The boiler is started using an

oil or gas starter and once the temperature reaches 700-750 deg C, combustion is self-sustaining.

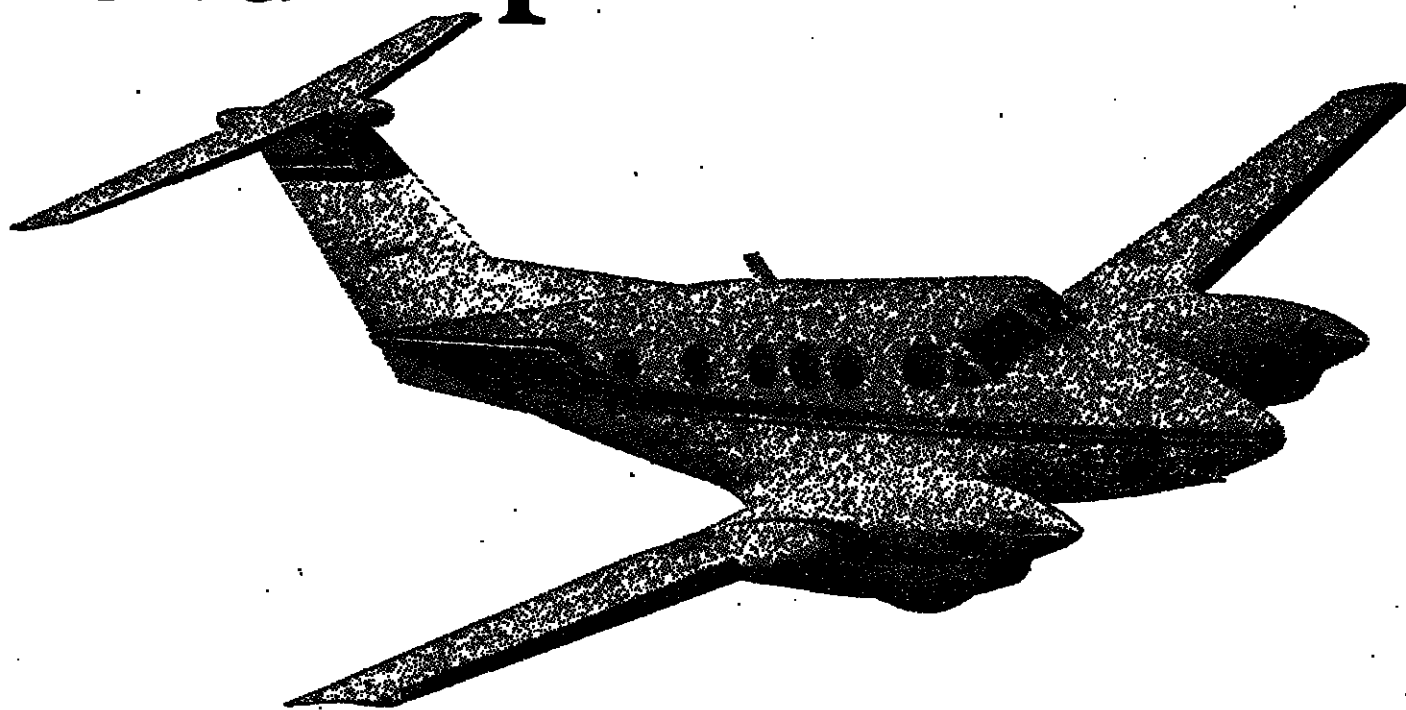
Mr Granville Rodgers, managing director of Allied Boilers, is predicting UK sales of about £1m in the first full year of manufacture, and an additional £1m from sales to Europe and the Middle East in the following year.

As long as coal seems a viable alternative to oil and gas for raising energy, Danks, Allied and their competitors in fluidised bed boilers should see a useful return on their research investment.



The Danks horizontal shell boiler shows (1) the inclined in-bed cooling tubes with finned outer tubes; (2) plenum chambers with jet stand pipes; (3) recirculating pump for in-bed cooling tubes; (4) coal hopper and rotary valve tube; (5) forced draught fan supplying plenum segments; (6) the control panel.

## How to increase mobility and improve cash flow.



You can do both by investing in the latest Beechcraft King Air F90. Available for the first time in the UK from Eagle Aircraft Services.

## The Aircraft

The King Air F90 offers all the qualities of the world famous SKA 200. But in a smaller aircraft requiring a more economical outlay and operational costs.

## Cash Flow

Even if your year end is imminent you can still get up to 100% capital allowances against corporation tax. And deferring corporation tax could give cash flow a very healthy financial injection.

## Management

Eagle Management Services includes comprehensive engineering support, high calibre aircrews and day to day management which takes care of all the details.

## A Great Financial Investment

With over 75 already sold in the USA, the King Air F90 represents an investment that's doing even better than the world's most popular jetprop, the SKA 200. And that's held its investment value at 93.8% of its original cost over the last three years.

## Buy Back Guarantee

Under certain circumstances, Eagle will guarantee to buy back within three years at the original price, provided a new Beechcraft of similar value is purchased. Furthermore, Eagle will also arrange finance for purchase on payment of a 20% deposit, with the balance over five years.

## Lease Back Boosts Income

Earn extra income through re-sale of a block of hours to Eagle.

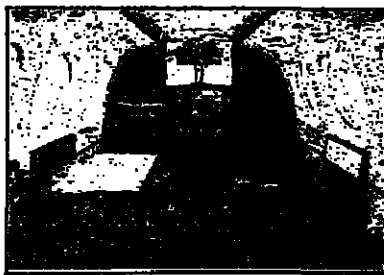
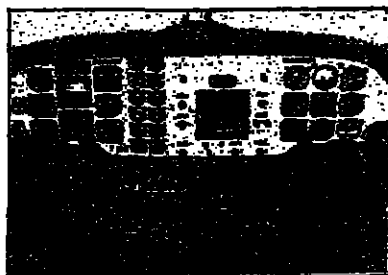
## Part Exchange

If you are already operating a twin engine aircraft Eagle will accept it in part exchange for a new King Air F90.

## Jetprop Means Better Operational Economics

Consider fuel costs alone.

Piston fuel now costs over £2 per gallon. Turbine fuel only 90p. Add that to the greater efficiency of jetprops flying faster at high altitudes where fuel requirements are smaller, and you can begin to appreciate the economic benefits of the latest King Air F90. If you'd like to know how the F90 can improve the look of your books as well as getting business moving faster contact Neil Harrison at Eagle Aircraft Services Ltd.



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## .. POINTERS ..

## Segment of radio can now join the chip

MODERN ANALOGUE semiconductor circuit technique has now reached the point at which considerable segments of radio and television equipment can be put on the "chip."

For example, Motorola has just announced a narrow band intermediate frequency (IF) stage in a single 18 pin package.

The IF stage in a radio communications receiver is an important amplifier in which most of the radio frequency gain is achieved and in which station selectivity is built up.

It reduces the high frequencies used in the first reception stages to a lower value simply because amplification is more easily achieved at the lower values. It also has many tuned circuits to isolate the station required.

Not long ago all this would have needed a space the size of a shoe-box. Motorola has

succeeded in putting an oscillator (needed for the frequency reduction process), mixer, six stages of amplification, automatic frequency control (to prevent drift off-station), a demodulator and several other functions on to single chip (MC 3359) which drains a mere three milliamperes from a six volt supply. The device produces 700 millivolts of audio output.

Another circuit just announced, MC 1374 in a 14-pin package performs a relatively new function now needed in video recorders and disc players.

In these devices signals at video and audio levels are produced and have to be re-converted into a normal radio frequency modulated carrier signal of the same type which is broadcast by the BBC and ITV—so that aerial sockets on TV sets can be used.

## Test facility

BECAUSE it has found that conventional test rigs for hydraulics do not normally incorporate sufficiently severe conditions, Hi-Flex International, a member of the BTR Group, has set up a new test house facility in Salisbury, Wilts.

The £100,000 test house is claimed to place Hi-Flex in the forefront of hydraulic technology, and enables the company to design, manufacture and test hose assemblies to exceed the most exacting current and anticipated future standards.

The test house has high and low pressure impulse and flexing rigs, tensometers, burst testing equipment and environmental cabinets for changing climate simulation.

The high pressure impulse rig is unique in capability, and was custom designed for testing all types of hydraulic hose from 1 inch through to the Hi-Flex HI 135, 2 inch multi-spiral series, claimed to be among the most advanced in the world and giving a variable pressure range of 0-10,000 psi and a cycle rate of 100/130 per minute.

The rig is also stated to be capable of delivering 600cc of oil per pulse at cycles in excess of those currently accepted as world standards.

Another feature of the test house is the burst rig capability of up to 60,000 psi—equivalent to the rates used in steel tube manufacture, and double the standard test rate for conventional reinforced hydraulic hoses.

## Flexible pipe

THE Andre Rubber Company, a member of the BTR group, has designed a twin-skinned flexible pipe expansion joint for hazardous or critical installations.

The second skin of the joint acts as a fail-safe, while the cavity between the two skins can be linked to a pressure-sensitive element or similar warning device which will be activated in the event of the internal wall failing.

Another benefit of the second skin is that it makes the joint less vulnerable to external damage through impact or fire.

The good news is  
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## Gauge control system at Enfield

DESIGN AND implementation of a gauge control system for the Royal Small Arms Factory at Enfield, Middlesex is to be undertaken by Zeus-Hermes.

The new system will control the storage of gauges which are not in use and will make sure that gauges are recalibrated at the appropriate date. Day to day running of the system will be carried out on-line using the transaction processing monitor Cortex on an ICL 2904 computer.

Last week Zeus-Hermes, which is one of the larger computer software systems groups in the UK, reported that it had turned in 1979 sales of nearly £156,000 into a profit last year of more than £174,000.

Mr M. J. Funder, chairman, said that the company admitted its mistakes, and did not act quickly enough at the time. "However," he added, "there is a hopeful year ahead for the company and we are aiming at a £2m turnover in 1982 with a view to profits of over £200,000."

## BASF comes to fruition

THE EXPRESSED intention of BASF, some nine months ago, to enter the computer main-frame plug compatible market has come to fruition with announcements of the first two installations at Baker Perkins in Peterborough and Elstree Computing in Hertfordshire.

Both machines are BASF 7/60s and are made for the German company by Hitachi in Japan.

Alan Penny, an ECL director, says: "Not only was the initial cost of the BASF 7/60 far less than that of the IBM equivalent (the 3031) but it is much more economical in size and running costs."

First machine to go in was a three-megabyte 7/60 at Baker Perkins which has replaced a 370/145.

Nick Hollis, divisional manager for BASF Computers, says that the company has a number of other orders for installation between now and the end of this year.



Mr. Nick Hollis, Divisional Manager of BASF Computers.



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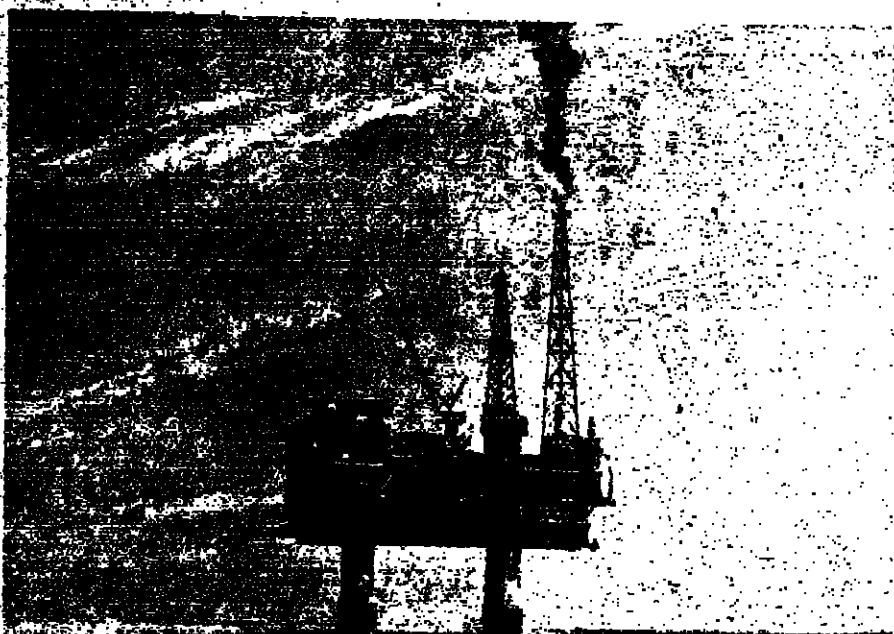
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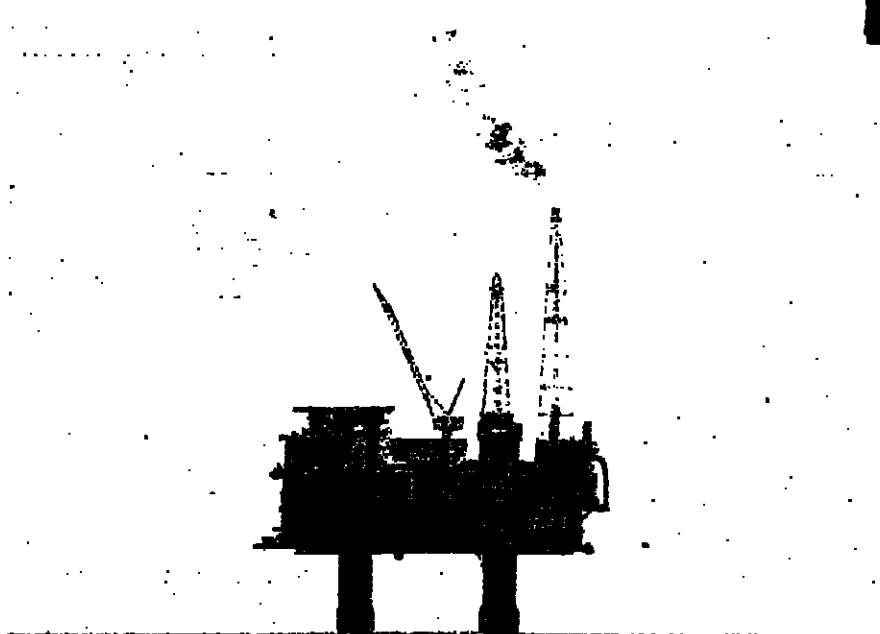
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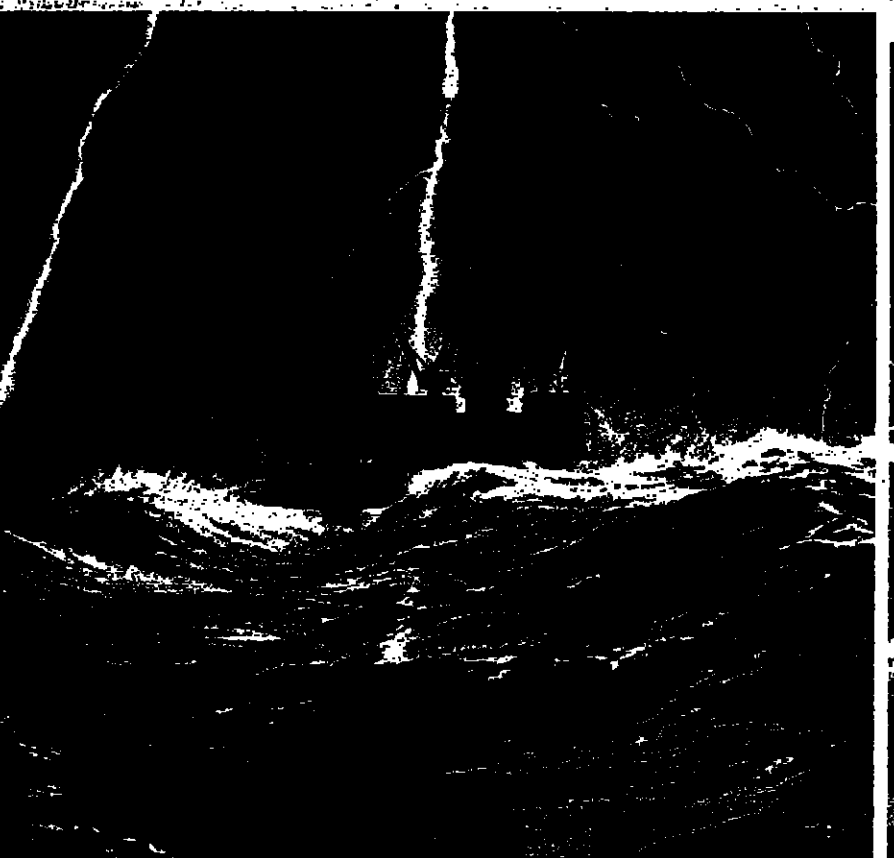
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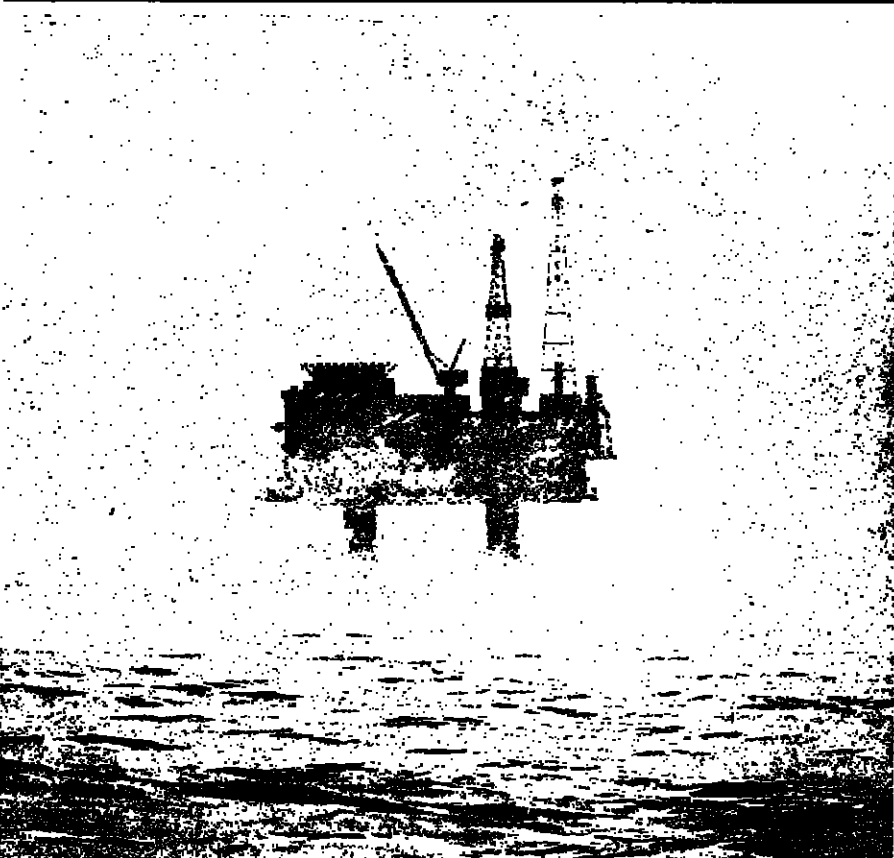
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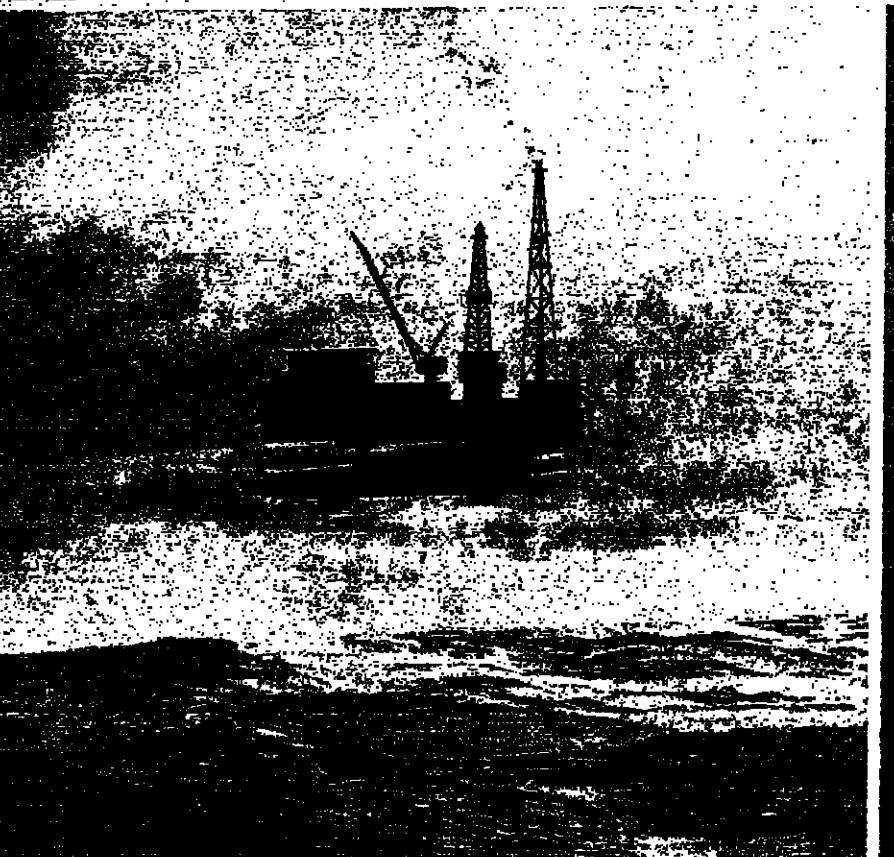
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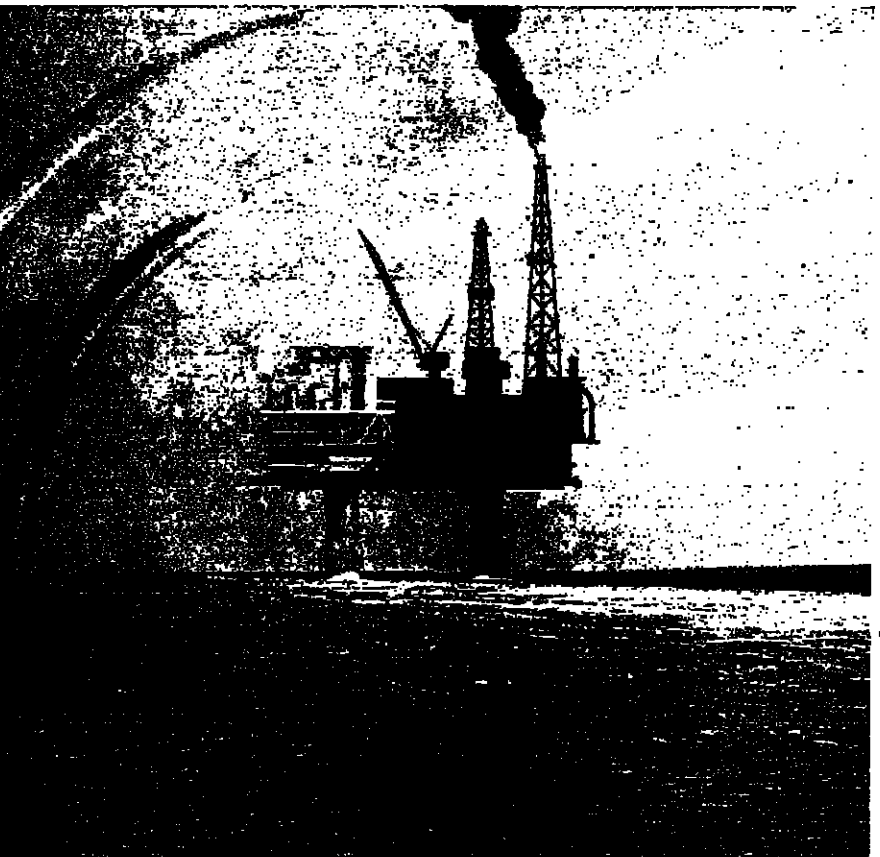
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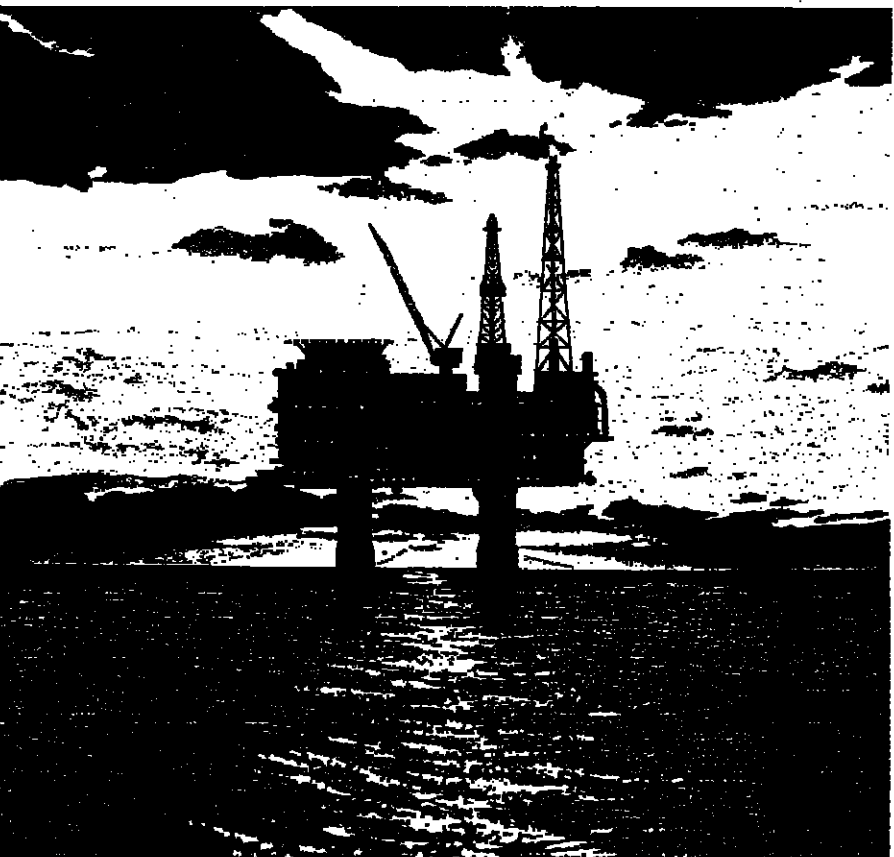
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## THE MANAGEMENT PAGE

## M &amp; S changes its cross-Channel course

Stella Shamoon catalogues the UK retailer's revival in France

"LE MARKS ET SPENCER," said the Parisian taxi-driver as we drew up outside Marks and Spencer's bustling store in the Boulevard Haussmann. "c'est la qualité anglaise—le grande classe."

To the French, and in particular the style-conscious Parisians, many British goods—the likes of Rolls-Royce, cashmere and Scotch—are high quality and in good taste. But M and S? Class?

Yes. Even the well-heeled ladies from the 16th Arrondissement are dressing themselves in the St Michael brand of classically-styled blouses, skirts and knitwear.

But M and S initially had a hard time preaching on the Continent the gospel according to St Michael: high quality at reasonable cost. Now, after a twice revamped management strategy, its efforts have been rewarded and ardent disciples both in France and Belgium have joined the faithful in the UK.

On that faith M and S means to build an empire. First in France and Belgium, and then in other countries on the Continent. Three new stores will make eight by next year and suitable sites are being sought for more—particularly in the Paris region.

The St Michael message took nearly four years to penetrate Paris. M and S suffered a painful blow to its corporate pride when in 1975 it first exported its remarkable retail operation to Paris, only to be treated with an indifferent shrug of Gallic shoulders. As a result, profitability fell far short of expectations.

But the latest full year M and S figures show a dramatic improvement in its French connection, with European sales up almost 35 per cent and pre-tax profit up by nine per cent in local currency terms (though profit was steady in sterling at almost £1.6m).

Our quality, store layout, policy on customer relations—all was lost on the French at first," says Chris Lewis, an executive based in the Paris nerve centre for M and S's European operation.

Parisians had apparently thought, wrongly, that M and S goods were both cheap and high fashion. But their shock at the level of selling prices—30 per cent higher than in the UK—was matched only by disappointment at what one termed the "dowdiness" of M and S clothes, and the "sterile" atmosphere of the store (by French standards). The incomprehensible inconvenience of not having changing rooms in the first store—as is the M and S formula in its 254 stores in the UK—was another turn-off.

A survey commissioned two years after the first store's opening showed only 7 per cent of Parisians had even heard of the name Marks and Spencer. Though the company's problems were already obvious, it was a rude shock for a great British institution that was approaching its centenary. M and S was joined into the realisation that just because a "one-off" outlet like its store in London's Marble Arch could sell mostly to foreigners—and French speaking at that—the same goods would not necessarily sell in France.

## Gastronomy

Yet M and S now claims its Paris flagship, with estimated annual turnover of £20m, scores higher sales per square metre than any other French store (excluding hypermarkets). Gross profit margins are higher than in the UK, refunds less frequent, sales of ladies' wear higher, and average purchases greater in food—which M and S has had the cheek to introduce to the gastronomy-minded French and Belgians with astonishing success.

The French turnaround has surprised M and S as much as its rivals. The company opened its doors to the highly discerning and fashion-conscious Parisians in a street comparable to London's Marble Arch. Rivals across the Boulevard Haussmann—Galeries Lafayette, Le Printemps and Monoprix—had little difficulty in persuading shoppers not to bother to cross the street. They opened up street stalls offering cut-price

loss-leaders in knitwear, in a determined effort to see off "les Anglais" once and for all.

To begin with, M and S could show little more than a stiff upper lip. But enter the Paris store today and the difference—customers—tells the story. Not only inside the store, but outside, swarming anti-like on what, in 1975, was considered to be the wrong side of the street. Even an independent street trader who with others thronged the pavements opposite selling cut price kitchen gadgets has crossed over to bask in the light of M and S's new-found success.

French rivals—who laughed at M and S's initially gauche attempts to trade in Paris—are awestruck at the sight of such a miracle turnaround. How did Marks and Spencer do it? Its unexpected anonymity was the first hurdle. Yet it undertook no major advertising campaign—even in extremis, apparently, Marks and Spencer policy is not to spend money on promotion—believing that its virtues shine through and convert consumers gradually.

But key changes were made in both store design and in the mix of merchandise. First, changing rooms were installed. Dummies displaying entire outfits and blown-up fashion pictures were also put into the continental stores, an uncharacteristic move by M and S.

Those concessions aside, the continental stores adhered strictly to M and S standardisation, as they still do. Even the management offices above the "shop" conform exactly in size, decor and furniture to those in the UK.

The merchandise mix was changed twice before M and S got it right. The initial range in 1975 was largely identical with the British, except for colour variations calculated to cater to continental taste and to "trendier" younger customers than its UK clientele. A large number of special purchases were made from unknown foreign suppliers. But the formula did not sell, instead attracting gibes of "dowdy" and "expensive."

In the second phase M and S



Marks and Spencer's Boulevard Haussmann store: customers now swarm anti-like on what used to be the wrong side of the street

strayed further away from the classical British look that is its trade mark by establishing a special Paris buying office and linking itself increasingly closely with European suppliers. Quality control remained rigorous, but again mistakes were made on styling.

Once more, M and S often had no option but to reduce the price of unsold stock, the ultimate admission of defeat for such a proud, precise and highly disciplined organisation.

In the final phase, the European team was ordered to revert to the basic UK catalogue—thereby effectively taking it back to its traditional type of customer. But the range still included a few continental-orientated products from carefully selected suppliers (including tailored skirts from Germany, and unusually long kilts from Scotland).

With this U-turn, which really took effect in autumn 1979, M and S finally struck the right sales formula—and one which improved the economies of scale. The fact that accusations of dowdiness did not recur may have been due to a general improvement in the style of Marks' basic UK line. But the success was certainly influenced by a factor over which management had no control: time.

First and foremost, word had gradually got around that M and S clothes were not supposed to be cheap copies of the latest

youth fashion, but high-quality, classic styles. Moreover, the classic "English" look actually began to come into fashion, for women of all ages. Whether the fashion will survive next winter must be doubtful.

A further factor behind the turnaround was a growth in Parisian awareness of the M and S policy of "no questions asked" towards refunds or the exchange of goods—an approach unheard of in Paris.

Having doubled selling capacity in Paris to 48,600 sq ft and established a 21,000 sq ft outlet in Rosney Deux, the commercial centre outside Paris, M and S is opening a 24,000 sq ft store in Strasbourg in November, and developing sites in Lille, and in Antwerp in Belgium, to add to its existing stores in Lyons, Brussels and Rheims; the latter is to be doubled in size this summer.

That is aggressive expansion by M and S standards, particularly at a time when the group's fortunes in Canada, via People Department Stores, a 60 store chain acquired in 1975 and seen as a springboard to North America, have only just recovered after an expensive rationalisation drive.

Lord Marcus Sieff, the M and S chairman, who is taking a strong personal interest in the development of M and S abroad, pays regular visits to Paris. He must be well pleased with what he sees.

## Japanese give gentle warning on quality circle pitfalls

BY CHRISTOPHER LORENZ

EIGHTEEN FEMALE assembly workers at Toshiba's colour television plant in Fukaya, near Tokyo, were publicly congratulated by the company last year for having voluntarily increased the efficiency of their work—inserting components—by 32 per cent. They also reduced their mistakes by three-quarters, bringing their defect rate down to less than 50 parts per million, a remarkable achievement even by Japanese standards.

In Gifu, a group of six employees at a factory owned by Kayaba Industry Company, Japan's leading manufacturer of hydraulic equipment for cars, motorcycles and other products, won one of the country's highly prized Deming awards for quality control.

The six-person circle's achievement was to cut by over two-thirds the time required to change machine tool attachments on the shock absorber manufacturing line, and at the same time to reduce the defect rate involved in the operation to under 4 per cent.

These examples of the contribution of quality circles to Japan's much-envied productivity improvements are contained in a new publication by Jetro (Japan External Trade Organisation). Under the title "Productivity and Quality Control—The Japanese Experience," it is one of the first documented surveys by insiders of quality circle achievements in a cross-section of Japanese companies.

## Jumping on bandwagon

It also represents, though in typically polite Japanese terms, a warning to those Western companies now jumping on the quality circle bandwagon that the concept is by no means easy to put into practice, even in Japan.

To some extent, the report agrees with the advice of western consultants, that quality circles promise not only quantifiable increases in quality and productivity, but also less definable improvements in communications within the organisation, and in the motivation of employees. But the document puts a stronger emphasis than western experts on the measurable achievements of circles.

Analysing Japan's continued increase in manufacturing pro-

ductivity, even after it had reached western levels of per capita GNP in the early 1970s, the report cites the relatively high level of private capital investment as the foremost cause. It is far less emphatic on the effect of quality circles, claiming only that their activities have been "a probable cause of productivity increases."

The publication then tests this assertion by presenting the findings of in-depth interviews with seven Japanese companies.

Some of the major findings were as follows:

- All the companies believed and could demonstrate that quality control circles (the word "control" has been dropped by many companies in Japan and the West) had not only contributed to improvements in productivity, but also to a number of other goals, including quality control, promptness of delivery, safety, better communication within the organisation, and "maintenance of employee morale."

- One of the key initial steps in introducing QC circle activities was to 'set up the appropriate internal supervisory network, and to educate employees in quality control techniques.'

- The introduction of circles was not without obstacles. For example, most companies indicated that about a year of education and training was necessary initially; some advocated up to two years. Every company also made a special effort to acquaint trade unions with the purpose of circle activities, and to secure their full cooperation. "It was also necessary to avoid inter-level conflicts and to assure that technical personnel and line employees worked together smoothly in the solution of problems."

- A number of factors appear to have made the introduction and development of circle activities "easier in Japan," states the report in its gentle

warning way. These include: the greater degree of emphasis on group work as against individual achievement; the "lifetime employment" system in larger Japanese companies; and the system of job rotation.

The report's emphasis on the need for extended special training—even in Japan where the average educational level of shopfloor workers is higher than in the West—points to one of the reasons why some western companies have failed in their quality circle programmes. The need to consult unions as well as all levels of management is equally significant; it was on union opposition that Ford's programme recently founded in the UK, but management opposition has been even more lethal in other cases.

## Not held in own time

Among the many other valuable lessons of the report is that Japanese quality circle meetings are not all held in the employees' own time, as has been suggested by some Western observers. Some of the seven companies pay overtime, it states, though the majority did indicate that the only reward provided, other than for exceptionally valuable work, "was the satisfaction of knowing that the worker was making a contribution to the company and its future."

\* Now in Japan, No. 30/1981. Available from Japan Trade Centre offices in various countries. In Britain: 19-25, Baker Street, London, W1A 1AE. Telex JTCJLDN G 302520.

\*\* The Financial Times series of eight articles on quality circles and product quality, entitled "Learning from the Japanese," has now been reprinted in booklet form, and is available from Diana Troates, Publicity Department, Price £3 incl. p and p. Payment to be enclosed with order.

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## FINANCIAL TIMES SURVEY

Tuesday June 9 1981

## Panama

Since the signing in 1979 of the Canal treaties with the U.S. Panama and its citizens have acquired new-found freedom and strength. As this survey shows, the country is setting about developing its economy with a fresh sense of purpose — relying chiefly on its special advantages.

## Social issues come to the fore

By William Chislett

FRANDISHING A home-made Molotov cocktail made out of an old beer bottle, the black teen-aged Panamanian student and his friends stood by the blazing school bus which they had drawn across the road and set on fire, so blocking for the whole day the main highway to Colon, Panama's second highest city and the home of the largest free trade zone in the Western Hemisphere.

"They've made us lots of promises," said the student, referring to the education authorities, "but none of them has been kept." The school across the road from us on the outskirts of Colon looked like an abandoned warehouse. There were, said the student, over 40 to a class, not enough benches, few books and technical equipment.

Traffic was piled up on either side of the makeshift barricade. Those like myself who wanted to enter or leave Colon—a hotbed of crime and social tensions—had to leave their cars and

walk past the students—which presented no problem—and catch a bus for the remaining five miles into the city.

To the casual visitor it would seem on first sight that Panama is plagued with the same kind of chaos normally associated with most of the rest of turbulent Central America. But this is most certainly not the case. The Colon demonstration was an isolated and rare occurrence. Had such an event taken place in, say, Guatemala or El Salvador—both, unlike Panama, Right-wing military dictatorships—it would have been put down swiftly and ruthlessly, probably with loss of life.

The Panamanian National Guard left the students alone to let off steam; in the evening they abandoned their barricade. General Omar Torrijos, head of the National Guard, has been a benign dictator since he came to power in the bloodless coup d'état in 1968.

Had tourists plucked up courage and left their cars to go into Colon they would have seen for themselves both the students' depressed background (the students' parents make up the great bulk of the one in three unemployed in Colon) and also a city beginning to enjoy an unprecedented and sorely needed boom—a factor which gives hope for Panama's future. That future does indeed appear to be brighter than at any other time in Panama's history, despite appearances to the contrary.

The Panama Canal treaties, which came into force on October 1 1979, so finally fulfilling a promise after 14 years of bitter negotiations and healing the main wound in U.S.-Panama relations, are having a great impact on the country. The treaties abolished the U.S.-controlled Panama Canal Zone,

a strip of land stretching five miles either side of the Canal, and convey control of the Canal itself to Panamanian hands in the year 2000. Panama is now much more master in its own house and has a greater say over its destiny.

Since the Canal, the major route for trade between Atlantic and Pacific areas, was opened in 1914, Panama has effectively been an appendage of the U.S. The Canal Zone bisected Panama and created an enclave far removed from the rest of the country.

## Comparison

Those mainly U.S. citizens living in the Zone, known as "Zonians," looked it over the Panamanians who lived on the other side of the wire mesh fence marking the Zone's boundary. The Zonians' elegant wooden houses, smartly painted and air-conditioned, with manicured lawns, stood out like sore thumbs in comparison with slum dwellings on the other side of the fence at places like Calidonia. In the Zone, U.S. citizens were paid U.S. rates and followed U.S. laws; the Panamanians, many in menial tasks, were paid a much lower rate.

For Panamanians the Canal became more a channel for national aspirations than a channel for world trade. The country received little direct income from the Canal although it sliced through its territory.

Now that Panama has won its long-standing battle with Washington, although not to its complete satisfaction, the Centre-Left Government of Dr. Aristides Royo, Gen. Torrijos's hand-picked President, has been able to turn its attention more to other pressing problems which have been overshadowed by the Canal issue. Unemploy-

ment is high, agriculture is in a bad way and the economy needs to diversify away from its heavy dependence on services, which account for 60 per cent of the Gross Domestic Product.

At the same time Western nations using the Canal have seen for themselves that the dire forecasts made by hard-line opponents of the Canal treaties in the U.S. Congress, who foresaw a cataclysm when Uncle Sam relaxed his grip, have proved to be groundless. As this survey discusses later at greater length the Canal's operations have not been jeopardised. Washington anyway remains fully in command of the waterway until the year 2000, while Panama now controls the ports at either end.

As a result, foreign and local confidence in Panama has been greatly strengthened and the economy, which went through a period of stagnation before the treaties—partly because of the uncertainty over the outcome—is now booming. The economy grew in real terms by about 5 per cent last year and is projected to do even better this year.

Not only is Panama receiving more income from the Canal—about \$75m a year as against the old token rent of \$2.5m—private, foreign and local investment is greatly increasing. Such is the relative smallness of Panama (pop. 1.8m) that even a little investment can have a large impact.

The book value of U.S. investment in Panama is about \$1.1bn, half of total foreign investment, and the U.S.'s third highest investment in Latin America. U.S. investment in the rest of Central America altogether is only \$885m.

Washington, indeed the West in general, has because of the Canal, a vested interest in

assuring that Panama does not follow the bloody path of its Central American neighbours. In the face of the mounting turmoil in Central America, the U.S. Government is actively promoting more investment in Panama as the best way of assuring its continued stability.

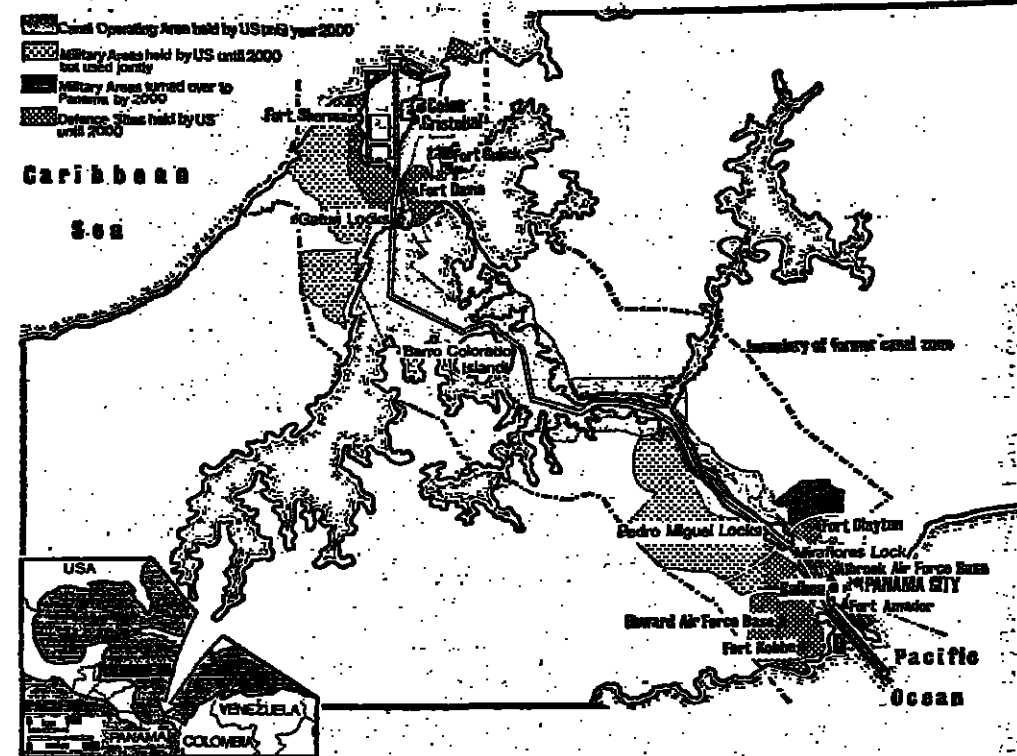
Panama, however, is a markedly different country from the rest of Central America, largely because of the heavy U.S. influence over the years. Comparisons, and then only tenuous, can really only be drawn between Panama and one other country in the region, namely Costa Rica, a haven of stability.

But Costa Rica, unlike Panama, is now facing a severe economic crisis which has just necessitated the help of the International Monetary Fund (IMF) to bail out the country.

Panama, on the other hand, is in very good standing with the IMF. In March, in recognition of its good economic performance, its allocations with the IMF, under the current stand-by agreement it has, were increased to Special Drawing Rights 90m. In what must be an exceptional move Panama has implemented public spending cuts and increased tax collection, but barely drawn on the stand-by credit—which is rather like taking the stick and refusing the carrot.

## Advances

But the two countries are alike in that they both have made great advances in the social field—particularly Panama in the 13 years since Gen. Omar Torrijos came to power. Panama's literacy rate is 85 per cent and its per capita income about \$1,400. Nicaragua, by way of comparison, had a 70 per cent illiteracy rate when



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plants through offering attractive fiscal benefits.

A shrimp industry has also been successfully started. The major hydroelectric projects will provide many jobs during the construction process and on completion will make Panama's electricity supply almost entirely hydroelectric, thus reducing dependency on oil.

The most ambitious project of all, which could set the green light in July, is a \$2bn scheme to build one of the world's largest copper mines in the Chiriqui area. Some 10,000 workers would be involved during the peak stage of construction and the mine would provide over 2,000 permanent jobs.

But this mammoth project would greatly increase Panama's already high public sector foreign debt of \$2.4bn—already the highest in per capita terms in Latin America. However, a measure of the present confidence in Panama is that neither Government officials nor foreign bankers seem to be very worried about the high level of indebtedness, though this is a severe drain on the Exchequer.

Panama, however, has never defaulted and has, with so many banks on its doorstep, easy access to funds. Political problems too show signs of being solved, although not in the most democratic way.

There will be presidential and general elections in 1984, the first since the 1968 coup. Political parties are coming forward to be registered and the Government has formed its own party, the Democratic Revolutionary Party (PRD), along the lines of Mexico's 52-year ruling Institutional Revolutionary Party. The PRD has an unfair advantage over everyone else from its effective vantage point of both arbiter and participant, and is thus expected to win unless the splintered opposition (some 17 parties) settle their differences and form a united front.

## Ultimate

Gen. Torrijos, however, who retired as head of government three years ago while keeping his key position as head of the National Guard, shows no ambitions at the moment of wishing to run for President. Nevertheless, he remains the ultimate power in the country, ruling unobtrusively from his barracks.

The Canal issue was a great unifying factor in Panamanian politics, cutting across party and class lines. But this rallying point has now disappeared, its place taken by issues like the students' grievances in Colon and the plight of the unemployed. Panama's continued stability will depend on solving these problems.



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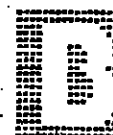
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world centreBANKING AND  
FINANCE

DAVID BUCHAN

"AS LONG as there is money in the world to be recycled, Panama can't get too crowded," Royal Bank of Canada's man in Panama City stated confidently. There was, he believed, plenty of action for many other financial institutions to join the 111 banks that have set up shop in the city's growing number of skyscrapers or in inconspicuously converted bungalows.

Bankers are gregarious. It is not only that they seek safety in numbers; they like having each other around to swap money, expertise and trade gossip. For different reasons the Panamanian Government welcomed this congregation. Despite fits of ambivalence from time to time, the Centre-Left Róyo Government recognises the benefits of a booming banking sector that employs more than 7,000 of its citizens, accounts for 7.8 per cent of its Gross Domestic Product, gives it access to credit on its doorstep, and confirms the aura of Panama's stability in this increasingly troubled region of the world.

## Recycler

The bald figures are spectacular. By the end of last year total assets (which in banking terms means loans) of Panama-based banks reached \$38.4bn, compared to \$34.5bn at the end of 1979. Financing most of this were bank deposits amounting to \$33.9bn—the great bulk of it, of course, borrowed on the international interbank Euro-markets. Strong though the Panamanian economy has been over the past two years, the monies the country and its 1.8m population can generate are tiny compared to those being "booked" by the big international banks through their Panamanian branches and subsidiaries. Panama is now a major funnel for recycler of Euro-market funds, plus private capital from the surrounding region,

to Latin American governments and their various agencies.

Panama's strength as a banking centre lies in the variety of incentives it offers and thus the variety of motives that banks have for going there. The U.S. dollar is legal tender in the country—though for reasons of national pride it is referred to as the *balboa* in book-keeping. This gives it a major advantage so long as the U.S. currency keeps its present dominant position in world finance and trade, and it is allied to the fact that Panama has no controls on the movement of capital.

It sits at the crossroads of the Americas along with its Canal, and has on its Atlantic coast at Colon the second biggest free trading zone (after Hong Kong) in the world. Above all, it has liberal tax laws and regulations, as well as relatively efficient services and communications.

The 111 banks are not all chasing the same business; each tends to have slightly different hunting grounds. Some of the American banks have grown up as part of the landscape. Citibank (which arrived in 1904) and Chase Manhattan (1915), came with the Stars and Stripes to the Canal Zone and stayed to set up networks of retail branches around the country.

Chase, for instance, has self-consciously eschewed using Panama as an international base, and, as Sr Luis Moreno, its general manager, proudly points out was the first to take banking to rural Panama and start farm credit programmes. A big-established share of the domestic market has paid off for Chase, whose portfolio, for instance, rose a nominal 19 per cent in the past year.

Later arrivals have not tried to break into domestic retail banking, though more than half the total number of banks have taken out general banking licences, which enable them to do business domestically in return for submitting to a modicum of Government supervision and regulation.

The Bank of London and South America (Bolsa)—the Lloyd's subsidiary and the only British bank in Panama with a general banking licence—is there in pursuit of trade finance and handling through such instruments as letters of credit.

Panama's location and the Colon Free Trade Zone are reason enough for Bolsa to be there, says its general manager, Mr Michael Shaw.

Other banks are rather more interested in tapping the international money markets from Panama. Some Latin American banks are in Panama simply to funnel Euro-funds into their national systems, while some U.S., as well as European banks, find Panama conveniently placed to service the whole of their South American regional Euro-market portfolios. Even in an era of instant telecommunications it is still easier to deal with clients in the same Western Hemisphere time zone, and not five hours ahead as in the case of Europe or nine hours behind as in the case of the Japanese, who are a growing financial and commercial presence in Panama.

The cornerstone of Panamanian banking—and happily in place just before the post-1973 Euro-market boom—is the 1970 law. This exempts offshore business conducted from

## BASIC STATISTICS

Area:	76,000 sq km
Population:	1.8m
GDP (1979):	2,84bn balboas
Per capita:	1,578 balboas
Trade (1979)	
Exports:	387.9m balboas
Imports:	1,666.3m balboas
Trade with UK (1980)	
Exports:	23.9m
Imports:	224m
Currency:	Balboa = U.S.\$1 £ = 2.0580 balboas

Panama from income-tax, frees from tax all interest earned on domestic savings accounts and all offshore transactions, permits the setting up of accounts in any currency as well as numbered accounts.

Part of the law's purpose was to clean up Panama's reputation and it set up a National Banking Commission with some very basic regulations to administer. The commission vets all new applications, checks "international licence" banks to ensure they have no black marks against them and have a physical presence in the country—not just a name plate—and then basically leaves them alone, while it supervises general licence banks to ensure they comply with some not very onerous reserve requirements. (Other central bank functions such as receipt of tax revenue, holding of reserves, and short-term loans to the Government are carried out by the Banco Nacional de Panama—which rather unusually is also its own commercial bank on the side.)

Like many aspects of Panamanian banking—where international bankers replace their pinpoints in favour of the loose Guatemalan shirt, regulation is less than totally formal. The Banking Commission is composed of four Government-appointed officials and three bankers from the private sector. One of the latter group, Sr Moreno of

Chase, describes the Government's attitude on bank regulation as "understanding."

Panama banking has kept its nose clean, however. A handful of banks have been closed down in the past decade, and the Banking Commission scorns the laxity in such neighbouring places as the Netherlands Antilles and is alert to the dangers of letting fly-by-night operators from some of the independent Caribbean islands use Panama.

The Government has had no cause to complain about the credit it has been getting from the international banks. For a country with an external debt which at end-1980 stood at \$2.4bn, or 70 per cent of its Gross Domestic Product, Panama has done very well. Last January, for instance, the Government borrowed \$150m at only 3 per cent over Libor, its rate ever. But the bankers deny there is any kind of a "sweetheart deal" with the Government offering gentle bank regulation in return for getting easy credit.

Some argue that traditional benchmarks should not be used to evaluate Panama's debt, and its creditworthiness, partly on the grounds that its steady Canal revenues and the remaining U.S. military presence in the country ensure it will not veer drastically off its political and economic course until at least the end of the century. But even if one does use traditional yardsticks, Panama's performance has sharply improved in the past two years, external debt service as a proportion of exports went down from 16.7 per cent in 1979 to 13.4 per cent last year.

In April the International Monetary Fund (IMF) made Panama a practical gesture of recognition of its good performance by increasing its allocation, under the current standby arrangement which Panama has with the IMF, of Special Drawing Rights from 66m to 90m (about \$100m). Panama has been following IMF advice on cutting public spending, increasing tax collection—but has barely drawn at all on the standby credit.

The bankers rest generally content in Panama, accepting the Róyo Government's political need to subject them, to a little populist rhetoric now and then. The clouds on their horizon come from outside. The continued possibility that the U.S. may set up "offshore" banking onshore in New York or Miami perhaps would hurt Panama, though not as much as other areas since Panama has its trading location as a bedrock advantage to fall back on.

Much more ominous is the possibility that political violence in Central America could spread south to Panama. It is true that at least 12,000 U.S. soldiers will stay in Panama until the year 2000. But bankers in Panama are certainly alert—nervous would be too strong a word—to events to the north. One described Central America as having "gone a little quiet for banking demand," which is perverse bankerese for saying the region is popping with guns. Panama well knows it may be "offshore" but that it is not an island.

Limitations and  
ambitions

## OFFSHORE ROLE

DAVID BUCHAN

PANAMA may be the biggest offshore centre in the Americas but even 111 banks do not a fully fledged financial centre make. The fundamental reason why Panama will never sit on a par with the world's financial capitals is that it is not a "giver" of funds. Like other non-oil exporting countries of the Third World it is essentially a "taker" of funds from the international money-go-round.

Even so, the Panamanian authorities harbour hopes of a home-grown money market and foreign exchange operation developing. The London-based broker firms of Marshalls and Faltens have in fact set up the embryo of a Panamanian money market, though as yet with only a dozen or so traders. The number can be compared with, say, the 250-strong Marshall's operation in New York. Hooked into their world-wide 24-hour telephone networks, these brokers earn their living, and their rake-off, putting bank borrowers and lenders in touch with each other.

As Mr Dal Jones of Marshalls admits, the banks do not have a specific need for brokers in the same city, but it is cheaper and easier to communicate with them if they are on the doorstep. Panama is unlikely to become a major money trading market in its own right, but business, chiefly in the U.S.

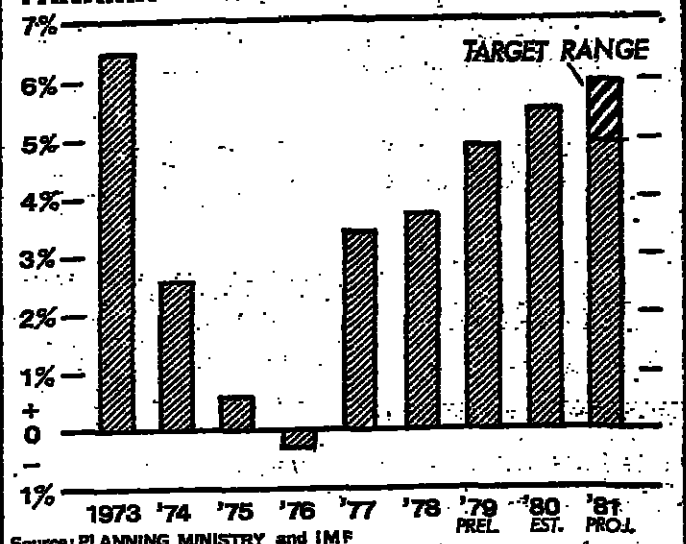
dollar deposits, is on the increase. Mr Jones' only moan is that the Panama telephone system, which he puts technically above that of the UK, charges a tiresome flat \$1 on each call abroad.

Less plausible is the foreign exchange ambition. A couple of banks in the city—Bankers' Trust and the Swiss Bank Corporation—have built up sizable currency dealing rooms, but few people think this will catch on in any big way. There is no underlying trade-related market to base foreign exchange dealing on. Companies operating in and out of Panama have little need for this service, since Panama has no domestic currency other than the U.S. dollar.

But Panama continues to be a very convenient tax haven for individuals—chiefly from Central and South America—to hide their personal holdings from the prying eyes of governments or from the political risk of coup and revolution. Its company law goes back to 1927, has never been amended since, and thus far predates its banking code of 1970. There are some 50,000 companies registered under the 1927 law which offers the following freedoms:

- two persons of any nationality and not necessarily resident in Panama may set up a company;
- shareholders, officers and directors may be of any nationality;
- the capital may be written in the legal currency of any country;
- meetings of shareholders and directors may be held in any part of the world.

## PANAMA: Real GDP Growth



## Reinsurance prospects

EARLY NEXT month some 200 senior reinsurance professionals representing markets worldwide will gather in Panama City for the Third International Reinsurance Forum, sponsored by the relatively new Panama Reinsurance Association, URDEPA. The event, at which world—rather than purely Latin American developments will be debated for the first time, has considerable significance for Panama's continuing aspirations to be accepted internationally as a stable and usable specialised reinsurance centre.

It cannot be said that reinsurance underwriters and brokers from all quarters of the globe have exactly rushed into Panama to take advantage of the watershed legal change which took place less than five years ago. This was the Reinsurance (Companies) Law No. 72 of late 1976 which sought to institutionalise and control reasonably for reinsurers the advantages—strategic, fiscal and otherwise—of doing non-Panamanian business of other kinds out of Panama.

But the arrival of new names on the Panama scene, and the addition of new shareholders or participants in the various pools and reinsurance companies being developed and supplied with business through the local managing agencies, are not unimpressive.

Some 34 underwriting companies, direct insurers or reinsurers, have been authorised to write external treaty business out of Panama; they include such established international names as Itab's Generali, AIG and Continental of the U.S., Japan's Taisho Marine; Stora-Brand (Alpha Re)

from Norway, Skandia from Sweden—both Scandinavian groups moved their Latin American regional head offices from Mexico as well as Panamanian and other Latin American companies.

In addition some 27 other companies, including a contingent mainly from non-Latin American developing countries, receive reinsurance business through Panama via the PLAR (Latin American Reinsurance Syndicate) or other syndication or pooling arrangements. There are also nine broker/manager agency groups authorised to place external reinsurance.

## Support

What does all this add up to in terms of business volume security and outsiders' support of the Panama concept? It seems probable that rather more than U.S.\$100m of reinsurance business will be written in Panama this year.

While this volume has come up from probably only about U.S.\$20m written in the first year of operation of Law 72, it seems improbable that really large numbers of either underwriting companies or premium dollars will be seen in Panama in the near future or ever. None the less there is evidence of a slowly growing perception overseas that Panama's reinsurance managers, particularly under present bitter competitive world market conditions, are determined to go for business quality rather than quantity, supported by reasonable capitalisation and quite strict limits on use of available capacity.

J. J. Pryor



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## PANAMA III

## Traffic increases as fears about changeover subside

## THE CANAL

WILLIAM CHISLETT

THE PANAMA CANAL, a vital artery for trade-moving between the Atlantic and Pacific areas, is alive and well. It has not ground to a halt since Panama took control of the Canal Zone from the U.S. in October 1979.

Staunch opponents of the canal treaties in Washington, which included Mr. Ronald Reagan, feared that the canal's operations would be in danger when Panama took control of the zone, a strip of land which stretches five miles each side of the canal. A third of U.S. corn and phosphate exports and a quarter of its coal exports are shipped through the canal. Many South American countries rely much more heavily on the waterway for their foreign trade. But the critics' fears have proved unfounded.

Since the treaties came into force the red, white and blue Panamanian flag has flown over Ancon hill, a symbolic site with a commanding view of both the Canal and the Zone and the subject of a well-known nationalistic poem. But the Stars and Stripes is also still to be seen fluttering outside the headquarters of U.S. installations, although it is no longer in the position of honour.

Washington is still very much in control of the Canal and will continue to be so until noon Panama time December 31 1999 unless the treaties are substantially changed.

## Accountable

Panama now runs the ports at each end of the Canal and controls the railway. It also receives a greater proportion of the Canal's revenue. The U.S., however, in the words of the treaty, continues to "manage, operate and maintain" the Canal and also defend it. A new body, the Panama Canal Commission, a nine-man board comprising five U.S. citizens and four Panamanians, all appointed with the approval of Washington, has replaced the old Panama Canal Company and is much more accountable in financial matters to the U.S. Congress.

Although the old Panama Canal Company was part of the U.S. Government, it was run like a corporation and so had a degree of flexibility and autonomy. The new commission, however, to the displeasure of the Panamanian Government, now has to account to Congress for every penny spent. Congress not only approves the budget, which is about \$450m a year, but, unlike before, also stipulates how the money will be spent.

But apart from this and a few other grievances, which Panamanians say break the spirit of the treaties as they were originally perceived, Panama does now have more of a say in the "funnel for world trade," as the Canal used to be labelled on U.S. car plates before the treaties came into force.

Not only has the Canal not ground to a halt, traffic has increased, again belittling the fears of the critics.

Despite teething problems during the Canal Zone changeover, when there were some labour problems because of streamlining the commission, the Canal moved 9 per cent more tonnage in 1980 and a similar increase is expected this year.

Larger ships are using the Canal in increasing numbers because of increased energy costs. True, there have been some backlogs—last November there were about 180 ships waiting at either end to go through the Canal and last month about 90 because maintenance work on the Canal reduced the flow. But such things also happened before the treaties.

Mr. Dennis McAuliffe, formerly commander-in-chief of the U.S. Southern Command based in Panama, and now the administrator of the Canal Commission, estimates that on average 41 ships are passing through the Canal a day, slightly more than the Canal's present rated capacity. Mr. McAuliffe, though a general, prefers to be called plain mister in keeping with America's lower world profile and he wears mufti.

More Panamanians are being trained so that gradually the Canal can be handed over to Panama. When the treaties came into force 68.8 per cent of the canal labour force were

Panamanians, said Mr. McAuliffe with the military man's precision for detail. A year later the Panamanian participation had risen to 72.5 per cent and is continuing to increase.

Panamanians are being brought in at the lower levels and over time will rise through the ranks. The task of training is formidable and unless it is done properly Panama will never really control the Canal. The highly specialised task of the pilots, the waterway labour force's elite, will probably always remain in U.S. hands; thus giving Washington leverage for longer than the year 2000 over the Canal.

## Competition

Later this year Mexico is expected to start operating its own "Panama Canal"—a land-bridge to move containers across the isthmus of Tehuantepec, which will provide some competition.

The go-ahead has also been given to construct a 36-in diameter 81-mile-long trans-isthmian oil pipeline in Panama between Chiriqui and Bocas del Toro to move Alaskan North Slope oil. Supertankers will unload and send oil through the pipeline at the rate of 50,000 barrels per hour. This system will be more efficient than transporting crude in small tankers through the Canal but it will take away some \$40m a year in revenue from the waterway.

To keep abreast of these developments the Canal's capital expenditure programme has been accelerated to improve efficiency and expand capacity. The Canal meets all expenses through tolls at no cost to the U.S. taxpayer.

The 1980 capital expenditure programme of \$35m was 50 per cent more than in 1979 and this year about \$30m will be spent. But the increased expenditure, along with rising energy costs, has meant that this year the commission expects to make a loss of about \$7m compared with a \$3m profit in 1980.

Projects under way or planned should lift the capacity of the canal to about 45 ships a day.

The planned improvements are:

● The installation of high mast, high intensity lighting in both

lanes of the Miraflores locks. This has extended locks operations for larger ships which for safety reasons were restricted to daylight transit. Similar lighting will be installed at Gatun locks later this year and at Pedro Miguel locks in 1982.

● Ten more lock locomotives, known as "mules", will be bought over the next two years and also four more tugboats.

● Sections of the Canal are being widened and curves straightened.

● The commission is studying the idea of one-way navigation through the Canal during periods of heavy fog and rain, and also the construction of a tie-up station north of Pedro Miguel locks. More ships would then move partially through the Canal from the Pacific end before having to make way for larger ships.

● As traffic levels increase there is a danger that the depth of Gatun lake will become too low for navigation. A project is under way to deepen the Canal channel by three feet.

But the main problem is the long-term viability of the present Canal and whether it will have to be replaced with another or the present one substantially expanded. The Canal is restricted to ships up to 65,000 dwt.

Several options are being seriously discussed, including building a sea-level canal (the present canal has locks) which would run parallel to the present waterway about eight miles west. Another option is to turn the existing Canal into a cross between a sea-level and lock waterway.

Panama has also started a major reforestation programme to prevent silting in the Canal. The million-acre watershed which feeds the Canal is greatly deforested, as it has been illegally plundered.

Every time a ship completes its inter-oceanic voyage 32m gallons of fresh water, the amount used each day by a city of 500,000 people, are split into the sea. Since about 13,600 ships use the Canal a year Lakes Gatun and Alajuela, which are man-made reservoirs, lose about 700m gallons to the oceans. The lakes also supply water to about 1m Panamanians.

## Decision near on new \$2bn mine

## COPPER

WILLIAM CHISLETT

THE PANAMANIAN Government and Rio Tinto-Zinc Corporation are likely to announce in July whether or not they will proceed to construct one of the world's largest copper mines at a cost of over \$2bn—58 per cent of Panama's current Gross Domestic Product.

The mammoth project, sited 160 miles west of Panama City near the Gulf of Chiriqui, has been bogged down in delays for a long time. Now it appears that the two sides are nearing agreement on a development which would create many much needed jobs for Panama and be a major victory for the Government's policy of trying to diversify the economy.

Codemina, the state-owned mining corporation, and Rio Tinto-Zinc, a British company, formed their joint venture last year after the U.S. company Texas Gulf dropped its 20 per cent participation in the project. Rio Tinto has a 49 per cent share and Codemina 51 per cent in the company, Cerro Colorado.

On of the main stumbling blocks has been how to finance the project. Panama already has one of the highest per capita public sector foreign debts in the world and is anxious to obtain secure financing on the best terms. It is understood that the Canadian Export Development Bank will finance a large share of the project, perhaps as much as 50 per cent, if Panama agrees to the purchase of Canadian goods and services. The World Bank is also interested.

The copper deposits of Cerro Colorado are estimated at 1.4m tonnes, among the largest known in the world. The mine could produce 282,000 tonnes of copper a year.

The project has become controversial since environmental groups claim that the mine will poison the surrounding area and cause some 1,000 Guaymí Indians to leave their homelands. The Chiriqui area is an important one for cattle and there are fears that rivers will be polluted.



A U.S. tanker moves through the Pedro Miguel Locks laden with Alaskan North Slope oil for Gulf and East Coast ports. Alaskan crude now accounts for about a seventh of the total cargo carried through the canal.

## Two options open for handling bigger ships

## LOOKING AHEAD

WILLIAM CHISLETT

ALTHOUGH THE Panama Canal is alive and well, it could become obsolete by the time Panama takes over control from the U.S. in the year 2000. Forecasts have been made which show that the Canal will not be able to handle world shipping demands by the end of the century, since its locks preclude the passage of ships larger than 65,000 dwt.

Increasing energy costs are making the use of large ships up to 250,000 dwt increasingly viable. At the moment such ships taking cargo from the Far East to the West have to go around Cape Horn at considerable extra cost and time. The Cape route takes an additional 13 days.

If these ships could go through Panama, either using the existing Canal or through a new route, the trade flow between Pacific and Atlantic areas would be greatly boosted to the benefit of producers and consumers.

The Government is now beginning to give serious consideration to alternatives. (The Panama Canal treaties say that the U.S. and Panama will look into the problem.)

In the words of one Panamanian Minister: "We don't want to get our hands finally on the Canal and find that it is in the same state as the railway which we now control." The Panama railway, which has been running since the 1850s when it was an important link in the route between San Francisco and New York, is a museum piece, run at a loss for the benefit of tourists.

But which is the best way to solve the problem? There are currently two options. One involves replacing the present Canal with a sea level waterway, a mammoth and costly project which would be as ambitious a feat of engineering as the present Canal was. The other is to expand the existing canal.

The first scheme is gathering support in Japan, which of all the countries using the present waterway stands to gain the most by being able to transport cargo in much larger ships through Panama instead of going via Cape Horn.

But the sea level canal project would cost over \$15m, would take 10 years to complete, employ fewer Panamanians when it was finished and, assuming that the financing could be obtained in the first place, would never be a profitable concern unless tolls soared.

The sea level canal would cut across the isthmus from the mouth of the Rio Camito

on the Pacific to the Caribbean outlet of Rio Lagarto. Some 50,000 people living in the area would be displaced.

The other plan is much simpler. The Panamanian engineering company Lopez Moreno recently finished a preliminary study showing that 250,000 dwt ships might be able to use the existing canal.

Lopez Moreno, which is proudly boasting that its \$3bn alternative is "revolutionary," says that by lowering the Gatun Lake level from 85 ft to 50 ft and constructing two new sets of locks at both ocean terminals, large ships can use the route. A dam would also be built across the entrance to the Trinidad leg of Gatun Lake for water storage.

Work was carried out some years ago on constructing a third set of locks but the project was abandoned. Lopez Moreno says that its locks would be located in the same spot and would thus be able to capitalise on excavation work already started.

Lopez Moreno estimates that it costs a shipping company \$2.4m to transport cargo in four 62,500 dwt ships from Japan to New York through the existing canal. The same load, transported in one 250,000 dwt ship via Cape Horn, costs \$2.1m, although the travel time is 13 days more. If the 250,000 dwt ship could go through Panama it would cost \$1.7m.

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### FREE TRADE ZONE

WILLIAM CHISLETT

NOWHERE IS the impact of the Panama Canal treaties more keenly felt than in the Colon Free Trade Zone, the largest in the Western Hemisphere. Colon, whose growth has been severely stunted for years because of lack of space to expand, is now enjoying an unprecedented boom thanks to the handing over of Canal land previously controlled by the U.S. The boom is just as well, since the long-overdue expansion now taking place may help to channel Colon's explosive social tensions into non-violent activities.

Colon, Panama's second largest city, is stuck out on a small peninsula and has long had an unsavoury reputation. One in four of the workforce is jobless. The housing for the poor is largely wooden and

corrugated iron shacks and barracks erected for workers during the construction of the Canal. When I arrived on the outskirts of Colon, teenaged black students had stationed their school bus across the main road, preventing traffic from entering and leaving the city for the whole day.

The students, protesting against the poor conditions in their school (40 to a class, not enough benches and books) set fire to another bus and hurled stones at two members of the National Guard who took off in their car at great speed.

Those tourists, foreign businessmen and Panamanians who wanted to enter or leave Colon had to park their cars at a suitably safe distance from the makeshift barricade and walk across to take a bus or taxi for the remaining five miles into the city. The students later abandoned their protest.

Once in the Free Trade Zone, which is walled off from the rest of Colon, the atmosphere is very different to the one just down the road. There are now

365 companies operating import-export businesses and representing 600 foreign companies. Turnover last year was \$48m. The 24-acre site, where companies are walled-off, contributes 4 per cent of the Gross Domestic Product. With its modern premises, banks, excellent communications and all the bustle of free enterprise, the Trade Zone is an enclave far removed from Colon's squalid slums.

### Abundant

Now more than 1,000 sq. km of land have been made over to Panama—abundant room to expand. "We owned our own house, but only recently could we enter it," said Sr. Hector Alexander, deputy manager of the Free Trade Zone, referring to the old pre-treaty situation. Commented another zone official laconically: "We now have control over the cemetery at Mount Hope where Canal construction workers are buried but it is the living we should be concerned with."

As a result of the treaties the Government has set in motion a three-pronged programme at a cost of \$133.3m, over half of it financed by the World Bank and a group of Japanese commercial banks. Part of Manzanillo Bay, next to the zone, will be filled in to create extra space and jungle is being cleared for sites.

The three priorities are:  
● to expand the Free Trade Zone onto 75 hectares of land;  
● create an industrial park on 48 hectares;  
● encourage more tourism in Colon by sprucing up old areas.

At the same time access to Colon is being improved by widening the road and money will be spent on improving the poor housing and education as well as building more air-conditioned homes for executives working in the Trade Zone. Another idea being canvassed is to encourage more executives to commute from Panama City, 50 miles away, by smartening up

the Panama railroad, providing a buffet breakfast and more luxurious carriages.

The overall aim is to "integrate" Colon, which for a long time has been effectively cut off from the rest of Panama, much more into the national economy.

To this end, great importance is being attached to the industrial park. Since many established names like Sony are already trading in the Colon Zone, the Government reasons that it is a logical step to encourage companies to import their merchandise and assemble the finished product in the industrial park, as there is now space.

### Incentive

Sr. Alexander said that labour costs were lower in Panama than in comparable areas like Hong Kong (the world's largest free trade zone) which, he said, was also becoming crowded. Tax advantages were also better and the massive international banking presence and Panama's location at the crossroads of

the Western hemisphere were added incentives for businessmen to establish assembly plants.

The plants would soak up the pool of unemployed—which the Government is hoping to reduce from the present 28 per cent in Colon to 5 per cent by 1990—provide more foreign exchange, and help to diversify the service-oriented economy.

The only tax at the moment is a minute income tax (top rate 8 per cent). There is no tax on the import and re-export of goods, to countries outside Panama or on remittance of dividends.

Since the treaties came into force, 27 hectares at Old Frances Field, formerly under U.S. control, have been developed as companies seek new space—more than half the area the Trade Zone occupies in Colon. Several foreign banks, Bank of America, Citibank and Sociadad Banco Suiza, have set up offices in the Colon Zone over and above their presence in Panama City.

## Renewed promotion drive to tap fresh markets

### TOURISM

DAVID BUCHAN

JOHN KEATS (who had poetic licence in these matters) got it wrong. "Stout Cortez" never climbed a peak in Darien or any other province of Panama. Had he done so, however—and if tourism had meant anything in his day—he would have been ideally placed to scan the country's tourism potential: Caribbean and Pacific beaches lining both sides of the twisting isthmus, fishable lakes in between and deep sea "game beyond, exotic jungle and countryside around him.

The Government is set on exploiting this potential. The political and social misfortunes of Panama's neighbours are proving a mixed blessing for its tourist industry. On the one hand they accentuate Panama's impression of stability, free of violence except for the odd mugging which makes headlines; on the other, they have markedly slowed the tourist traffic from Central American countries to the north.

As a result the Government is making renewed promotion efforts in Panama's traditional markets and seeking fresh catchment areas, in order to prevent tourism stagnating around last year's level of 390,000 visitors. After wooing more visitors to Panama, the Government's second priority is to get them to stay longer. At present the average visitor spends only 2.6 days in the country, usually a mix of business and cheap shopping without leaving the capital city.

Dr. Jorge Arosemena, the tourism director, believes both goals can be achieved. More foreigners will stay longer in Panama, he says, when they realise what the country has to offer in exotic scenery and native Indian culture, for example and distractions like casinos; that it has reasonably well developed services and that most people speak some English (at least in the cities) because of the U.S. Canal and military presence and Anglophone immigration from the Caribbean.

The first problem is to get people's attention. Panama already has promotion offices in New York, Los Angeles and Miami, and Dr. Arosemena has just hired new U.S. public relations consultants. He declared himself astonished to learn on taking over his job three months

ago that Panama did not have a single office in neighbouring Colombia, despite the fact that for the past two years that country has provided more visitors to Panama than any other (75,000 last year). He is opening three offices there, in Bogotá, Cali and Medellín, and one in Venezuela.

He sees South America as the new growth point for Panama's tourism, particularly as many well-to-do South Americans want a convenient haven for saving away their money. Moreover, Panama has become an even more attractive shopping place for consumer durables since countries like Argentina have recently liberalised their import rules.

### Troubled

Such growth could more than offset the decline in visitors from Central America, where the biggest drop has been from Costa Rica—troubled by inflation and economic problems as well as incipient political tension. Ironically, the number of visitors from El Salvador, though small in absolute terms, rose quite sharply last year, presumably because Salvadorans have been seeking a hiding place for their money.

But Panama cannot afford to neglect the North American market, where U.S. interest in Panamanian holidays has stagnated during the long years of the Canal treaty negotiations. In particular, Americans are ardent conventioners and, with a ready eye on this, the Panamanian Government is just completing a \$40m convention

centre, known as the ATLAPA, for Atlantic-Pacific, right on the shore line in Panama City. This is a big investment for a small country. Although ATLAPA's big (and perhaps over-ambitious) theatre is not yet ready, the centre's exhibition hall has been playing host to conclaves of trade associations (Latin American dentists and their ilk) for 18 months now.

But a particular problem now surrounds America's use of such convention centres outside the U.S. This is a recent law passed by Congress, which sets limits on the ability of Americans and U.S. businesses to deduct from U.S. taxes the business cost of holding conventions outside the U.S. itself, or Mexico and Canada. Various countries, especially Jamaica, have been lobbying hard for this law to be changed since it has an obvious deterrent impact on their U.S. tourist business. The Panamanian Government has been quietly pushing for a change in the law, with a chance of success, it believes, but that would entail action by Congress, an infinitely tougher customer than even the U.S. Internal Revenue Service.

The next problem is how to get tourists to Panama relatively cheaply in these days of ever-rising fuel costs. Hitherto Panama has not been well served by charter flight operations. But Sr. Arosemena hopes this will change with Panama's new membership of the Caribbean Tourist Association (CTA), an organisation with a considerable promotion network in the U.S. and Europe and some clout with airlines in the pack-

age tour business. Another plus is the fact that Eastern Airlines is due to start direct service from Atlanta to Panama this summer.

Once ferried to Panama—perhaps by boat or car, but more probably through Panama City's new Tocumen airport—the visitor needs a place to stay in the capital before he or she branches out anywhere else. The current high occupancy rate of Panama City's hotels, 79-80 per cent, is a reflection of the present shortage of hotel capacity, which has approached 2,000 "first class beds," to use the jargon of the tourist trade. Sr. Arosemena's estimate is that with the Atlapa alone, this may have to be nearly doubled with an additional 1,500 beds.

In fact, Marriott (which is already building one hotel near the convention centre) and Sheraton are bidding to supply most of these extra beds in hotels that would be built out into Panama City's bay.

### Skewed

The land these hotels would be built on is in the former Canal Zone, which has now been handed over to the Government. Like his colleagues in the Government, Sr. Arosemena is enthusiastic about the prospects that this "new land" provides for the economy's development. Panama City's growth, he notes, had been awkwardly skewed in a ribbon along the coast because expansion inland was blocked by the U.S.-held Canal Zone. Likewise, in Colon itself disappearance of the zone now offers more land to spread over.

## More tonnage joins fleet register

### SHIPPING

DAVID BUCHAN

that now bears its flag totals some 6,000 ships of 30m gross tons. Registry fees brought \$25.2m directly into the country last year, with attendant indirect business flowing to its lawyers and other professional services.

The growth in Panamanian registry continues. In the first four and a half months of 1981 a further 430 ships of 2.9m gross tons signed on. As Panamanian shipping officials note with satisfaction, the increase on their registry has been in the bigger ships; in the corresponding months of 1980 468 ships joined but aggregated only 1.9m gross tons. Allowing for deregistration the net increase in Panamanian tonnage so far this year is actually 2.3m tons.

Dr. Hugo Torrijos, director-general of SECTAVES, which runs the shipping registry, reads three leading motives in shipowners' minds for wanting their ships to fly the Panamanian flag.

First, Panamanian registered ships can use crews of any nationality. There is admittedly a theoretical requirement that such ships, or Panamanian fleets under common ownership, hire a tenth of their crews from Panama, but since there are not enough Panamanians to go round and certainly not an adequate number between, say, Tokyo and Singapore—this is not rigidly enforceable.

Secondly, there are the obvious tax advantages for shipowners in holding their profits in tax-exempt Panamanian holding companies.

Thirdly, Panama makes it relatively easy for them to register and de-register ships.

Dr. Torrijos concedes that Panama has had a past reputation for running its registry in a less than rigorous way but maintains that in the past five years has taken serious steps to improve its image. It has taken a more serious attitude to issuing sea-worthiness certificates and now with the help of the Intergovernmental

Maritime Consultative Organisation (IMCO) runs a worldwide net of inspectors in major ports co-ordinated by computer out of New York.

From this year on it requires all new licences for officers to be issued out of Panama, not just by Panamanian consulates abroad. It has also struck from its books foreign-owned vessels under 20 metres or 50 tonnes because of their track record of involvement in the smuggling of drugs and contraband.

Shipowners discouraged by this tightening-up will, Dr. Torrijos believes, be more than offset by new applicants attracted by Panama's other advantages to reputable shipping companies. These include association with Panama's deep-water ports, the Canal, the Colon Free Trade Zone and its financial centre, which incorporates a re-insurance business.

Panama also has a home-grown shipping industry, tied to commercial fishing. It has, for instance, some 290 deep-sea shrimp boats that catch a big haul for North American winter tables and earn \$30m-\$40m a year in exports. Other big customers for the fishing catch are in Central America, where Panama's fishing industry is predominant. Panamanian sardines, for example, are a Salvadoran staple. Luckily, corvina, a delicious local Pacific fish, is kept mainly for domestic consumption.

The big prices are to be found in the U.S. market, however, and U.S. companies are quite heavily involved in the Panamanian shrimp industry, centred on the brand new ports of Vacamonte and Chiriqui. Ralston Farina, for instance, the giant U.S. food processing company, has set up special facilities in Panama in search of the "super shrimp." It is experimenting with various substances to feed to the larvae of pregnant shrimp.



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## General Torrijos - quiet strong man

Most of the photos showing the general in field uniform, with a large pistol slung by his side, have disappeared from ministries. But he is still very much the power behind the throne. While his hand may not be seen in the Government and he is making increasingly fewer public appearances, "nobody does anything in Panama without Torrijos knowing about it," to quote a high Panamanian official.

Gen Torrijos is one of the more fascinating and charismatic characters in Latin America. Part of his appeal lies in the fact that he is not a man to be pigeon-holed and is not a typical stiff-necked military man. His military life has given him a strong sense of discipline and duty but it is well known that, when "maximum chief" he found the tasks and protocol of being head of government irksome.

He has stood up to Uncle Sam, particularly over the Panama Canal treaties, to the praise of most of his countrymen, but it would be simplistic to describe him as anti-gringo.

His enigmatic character can be judged from his choice of friends, such as the late John

Wayne, Graham Greene and Fidel Castro, who, it is said, sends the general Havana cigars with a special wrapping—though Torrijos's name, although the supply may have stopped as of late because of anti-Cuba remarks made by Gen Torrijos.

Gen Torrijos has kept many people guessing as to what he really thinks and this is still very much the case. The latest, and most interesting, question which many Panamanians are asking themselves is whether Gen Torrijos will run for President in 1984 when the first free elections will be held since 1968.

The consensus is that he has no ambitions whatsoever to return to open political life, but that he could still change his mind. Apart from his lack of enthusiasm for the duties of state, he is also reportedly not in very good health.

The general's pragmatic nature has helped him to win the support of Panamanian politicians right across the national spectrum. "Torrijos can have breakfast with the capitalists and dinner with the Communists and leave both of them happy," said one prominent Panamanian.

The General's enemies admit that he is a "dictablanda" (a play on words meaning literally "soft dictator") and not a "dictadura" ("hard dictator").

Gen Torrijos, aged 52, was born in rural Panama, the son of a teacher. He attended the military academy in El Salvador and courses on counter-insurgency at the U.S. School of the Americas in Panama.

He rose through the ranks but did not play a key role in the coup against the 11-day-old Government of Dr Arnulfo Arias. However, by 1969 he was an important figure and he moved against the National Guard's commander in a palace coup forcing him into exile in the U.S.

Later that year, while he was attending the horse races in Mexico City, a group of colonels took advantage of his absence and advised him to stay out of the country. The General did not heed their warning. Instead he returned in a private plane provided by Nicaragua's dictator, Gen. Somoza (one of history's ironies since 10 years later Gen. Torrijos played a major role in helping the Sandinistas to overthrow Somoza). He landed in his home area and

made his way towards Panama City, gathering support. Since then he has not looked back.

Now he divides his time between his home in Panama City, a beach house and another home in the mountains, commuting by helicopter, and receiving many people but rarely appearing in public. He tends to travel abroad more, as he likes to play an international rather than local role.

His last notable public appearance in Panama was in April when he named a hill overlooking the Canal and the proposed site of a new sea-level waterway after Japan's octogenarian Chamber of Commerce president, Shigeo Nagano, the founder of Nippon Steel. Mr Nagano is actively promoting the idea of a new canal.

Gen Torrijos has become so reserved that when he wanted to express his recent disillusionment with Cuba for fostering revolutionary movements in Central America, he fed his views to the Spanish news agency EFE, but under the guise of "a high Government official" and not in his own name.

William Chislett

PANAMANIAN OFFICIALS like to claim that General Omar Torrijos, the country's ruler since the 1968 coup, has "retired from public life." What they mean by this euphemism is that Gen Torrijos, commander of the National Guard, has been keeping a much lower profile since he stopped being head of government ("maximum chief" according to the constitution) in 1978 and gave his hand-picked President, Dr Aristides Royo, a degree of autonomy.

## Still the problem child of the economy

AGRICULTURE  
WILLIAM CHISLETT

FOR THE past decade Panamanian peasants have been the "favourite sons of the revolution" in the words of a rhetorical slogan used after the bloodless 1968 coup. This may be so, but the agricultural sector is still the problem child of the economy despite the fact that some two-thirds of total merchandise exports come from the countryside, mainly bananas, sugar and coffee.

Agriculture employs about a third of the labour force, but contributes only 14 per cent of the Gross Domestic Product. When the coup took place, 32 per cent of the 1.8m population lived in rural areas. Now less than half of the 1.8m population live in the countryside since the migration to Panama City and Colon, the two urban areas, has not been stemmed.

According to the Inter-American Development Bank, Panama had the lowest agricultural growth of any country in Central



Cattle farm in the highlands

America from 1970 to 1975. Since then, the country's per capita production has been declining. Panama's productivity yields are also among the lowest in the region, where output is low anyway. After several years of self-sufficiency in rice, a basic foodstuff, Panama will need to import rice again this year.

In short, increasing amounts of Panama's hard-earned foreign exchange (imports are three

times higher than exports) go to pay for food imports for the rising population. The list of woes is long and the causes varied but nobody disputes that Panamanian agriculture leaves a lot to be desired.

The banana industry was developed long before the coup and remains an enclave in the economy. The industry is still very much under the control of United Brands, the U.S. multinational whose subsidiary in Panama, the Chiriqui Land Company, has been operating in the country since the end of the last century. Production of bananas this year is estimated at 35m-40m boxes compared with 34m last year, when production was hit by storms.

### Exceptions

The fishing industry is another emerging with a bright future. But apart from these two exceptions, the general agricultural picture in Panama is poor. Why is this problem persisting despite greatly increased efforts?

With hindsight it is easy to criticise the agricultural programme which arose after General Torrijos came to power—a programme, it is only fair to state, whose philosophy was both appealing and understandable.

Gen Torrijos, himself a country boy from the deprived province of Veraguas where he gained first-hand experience of rural poverty, decided to open

up new areas, boost Government credit to the peasants as well as making over tracts of land to them and generally to promote agricultural development. His reasons were both political and economic. He needed a wider political base and he recognised the country's structural imbalances.

The thrust of the programme was the creation of *asentamientos*, co-operative farming operations on state-owned land, some of which was expropriated from private farmers. Almost 300 were created, employing less than 10 per cent of the rural labour force and occupying a similar proportion of arable land.

But the amount of time put into them by the Government was out of all proportion to their role in the economy. It is estimated that Government officials involved in agriculture spent three quarters of their time on the co-operatives, but since they had neither the expertise nor the necessary technology their efforts were not rewarded with higher output. Meanwhile private farmers felt disillusioned and neglected.

A lot of money was channelled into the co-operatives but it was not used productively. The peasants themselves, in line with their innate conservative nature, also tended to spend more time on land which was their own than on the co-operatives.

Moreover, instead of encouraging production by settling the problem of land ownership, admittedly a volatile issue all over Latin America, the Government has left the issue alone for fear of stirring up a hornet's nest of complaints. General Torrijos probably found it easier to maintain political control by not granting land titles since that way the authorities had more leverage over the peasants.

The Government also maintained guaranteed prices for the main crops from 1976 to the beginning of 1980, a period during which input costs and labour costs rose fairly substantially.

The freeze on guaranteed prices followed a period in which they were increased, particularly for rice. Because of the lack of co-ordination, however, this led to a ridiculous situation in which rice production exceeded demand and the surplus was left to rot in warehouses. Now the wheel has come full circle and some rice is being imported.

The upshot of all this on a national basis has been falling production. On the state-owned farms output has been poor and on the private farms production declined because of the lack of incentives.

Recently there has been some talk of changing or modifying the system of co-operatives. The private sector believes that increased incentives is all that is needed to raise production. "There are incentives for the banks and they are booming and incentives for the Colon Free Trade Zone and that is booming. So why not incentives for agriculture?" said one prominent businessman. The Government's problem is to strike a balance between the public and private sectors so that production does increase.



Dr. Arnulfo Arias

Octogenarian Dr Arnulfo Arias has been president of Panama three times, for a year in 1940, 17 months in 1951 and just 11 days in 1968, and each time he was ousted by the National Guard after trying to change the high command. Such is the man's amazing tenacity that he does not rule out the possibility of aspiring for a fourth term of office.

Exiled for 10 years in the U.S. after the 1968 coup which brought General Torrijos to power, Dr Arias, the legendary head of the conservative nationalist Panamenista party, has not yet given up. He is still an active force on the political scene as it moves towards presidential and general elections in 1984, the first since 1968.

Dr Arias came from a poor rural background and through a mixture of hard work, acute intelligence, political cunning and ruthlessness achieved the highest office in the land. He is adamant that if he ever became president again he would have another go at removing "those officers who are using the institution of the National Guard to further their own ends," as he told me.

### Countryside

Remarkably fit and alert for his age, Dr Arias tends to divide his time between the same home in Panama City which he had before he went into exile and his coffee plantation in the countryside where he still loves to ride.

His Panama City home, in a smart district of the capital near the golf course, has a rarefied atmosphere. Outside the high-walled house in a quiet lane there are two bodyguards in a parked car. Both the main gate and front door are made of thick steel.

Inside, the living room is lined with bookshelves and photographs including one, presented in May by a special messenger from the White House, of President Reagan dedicated to "Dr Arias with my regards." Mr Reagan and Dr Arias are old friends.

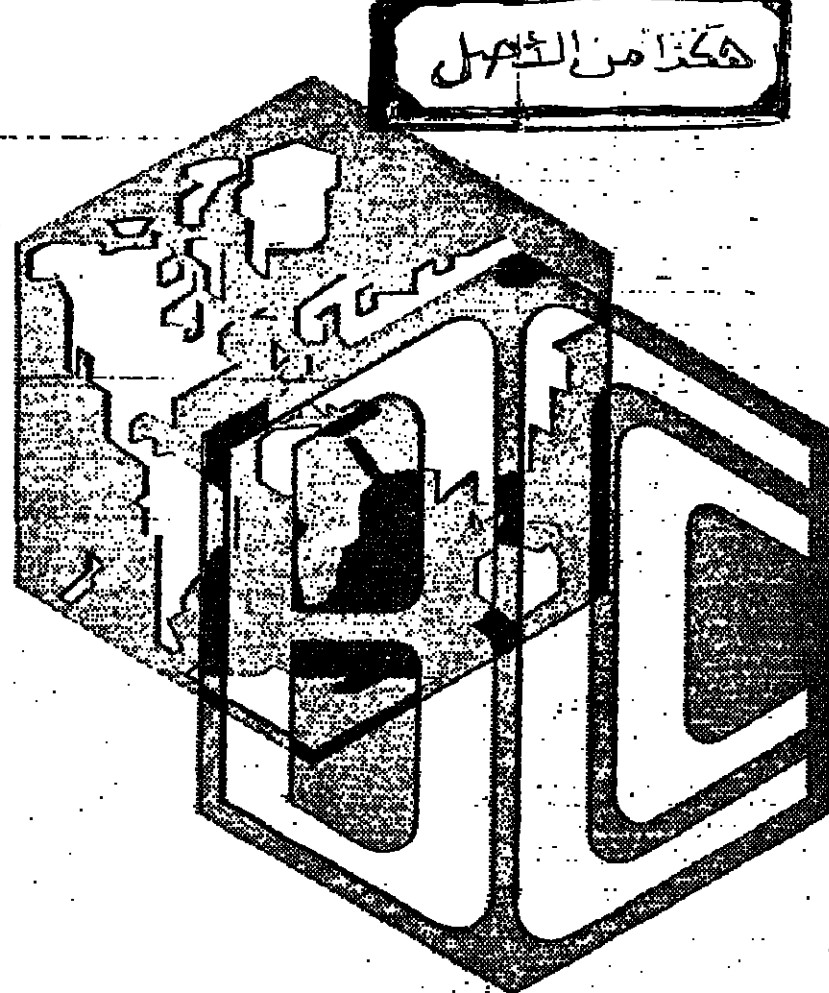
When I asked Dr Arias what was the significance of the photograph he smiled and said that I could place what interpretation I liked on the gift. The Panamanian newspaper YA which supports him printed the photograph with the heading "No Comment."

"If there are no elections here soon, before 1984, there will be chaos," he claimed.

"The people are hungry for freedom." The Panamenista party is refusing to register itself as a political party for the 1984 elections because this would endorse the Government, said Dr Arias. He refuses to recognise the legitimacy of the administration.

Dr Arias wants a new constitution and elections before 1984. Would he run for the presidency? "It is like flying a kite," he said. "I would only do it if the circumstances were right, if the elections were really free and the country wanted me." There does not seem to be a prevailing wind to launch him.

William Chislett



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# The real lessons of Warrington

BY PETER RIDDELL

WARRINGTON IS about to suffer that most bizarre of contemporary fates—saturation media coverage. The nightly television shots of Roy Jenkins making his imperial progress down Suez Street into Cairo Street are likely to obscure rather than to clarify what is actually happening in the town, and in much of the rest of Britain.

The real lessons are only indirectly political, though they counter many popular myths about Britain. The first and overriding point is that despite the depth of the recession there is an affluence undreamed of 20 or 30 years ago. A busy new shopping centre replaces a degree of prosperity which the prophets of gloom ignore. There are no obvious signs of poverty, though the long-term unemployed will clearly face increasing hardship. For those in work the "you've never had it so good" era is now, not in the past.

Second, Warrington is now a much pleasanter town in which to live than it was for generations. Clean air legislation has removed most of the smog and grime so familiar up to the 1960s. Most of the slums have gone and, while much of the remaining terraced housing dates from early this century, it is of good quality.

## Gains

These gains now tend to be taken for granted but they suggest that comparisons with the 1930s are false.

Third, talk of the creation of an industrial wasteland north of Watford is absurd. Warrington has certainly seen a major factory closure (British Steel) and other cutbacks leading to 3,000 redundancies in the last year out of a workforce of 70,000 and a doubling in unemployment to 8,150. But in the last year more than 5,500 people have been placed in jobs by the local Employment Office. Warrington is also better off than many of its neighbours in having a highly successful African town which has created 1,650 new jobs in the last year. Fourth, new businesses are also being created. In his

## Unshaken

The political implications are less clear-cut than might be assumed in London. The Tories are certainly very unpopular because of the shock of high unemployment but the Social Democrats are not automatic beneficiaries. Warrington is a town where Labour's ability to deliver the goods has not been shaken and where Bennery seems a long way away.

Moreover the parliamentary constituency excludes the owner-occupiers of the New Town and consists primarily of working-class manual workers, concentrated in an area with only 44,000 voters. The danger is that these facts will be ignored in the media bonanza of the by-election (which may incidentally benefit the SDP). Just as in U.S. primary elections, unrealistic expectations may be built up about the result—assertions that either the Tories or the Social Democrats have suffered a big defeat. This is nonsense; he will do well to get, say, two-fifths of the votes. Obviously the by-election is significant as the first test for the SDP, but it should not be over-rated. The everyday life of the town of Warrington may have more lessons for the rest of Britain than its voters.

IN 1981 it is easy to forget that the outstanding quality of the cinema which made it the great new medium of the 20th century was its magic. The dark and cosseted environment, the manipulation of reality, the mutuality of movement, music and sound into a new experience: this was the cinema which captivated a whole generation of people.

Such qualities were quickly exploited by industry, using the same magic in public relations, selling, training and labour relations. If the purposes have been less exciting in industry, the creative achievements have been no less worthy for all that. —with all-time classic such as Robert Flaherty's *Louise* (sponsored by Standard Oil), Saul Bass's *Why Men Create* (Kaiser Aluminum), Bert Haaststra's *Glass* (Royal Leerdam), Lindsay Anderson's *Everyday Except Christmas* (Ford), and so on.

The past tense is regrettable but inevitable in this introduction because it is not like that any more in industrial films, and some might say in the commercial cinema, too. The names of contemporary sponsored film-makers are not remembered with the titles of their films because (with three or four exceptions) their films are barely memorable. It is just part of the functional modern architecture, fast food, even video.

For me, a flash of the old magic was created last week when the Cement and Concrete Association — once a prolific sponsor of films — presented what may be one of the last of a dying species, a 35mm production with the kind of style, craft and confidence that was once so special to the cinema. Clumsily titled *Concrete* is, and aimed at the lay public, this is an old-fashioned sponsored film of the kind they don't make any longer.

It is a pictorial essay on the social, technical and economic virtues of concrete — beautifully photographed, skilfully edited, and with a fine, standing sound track in which the music enhances the picture and the sound effects are realistic when we see a rough sea, the noise is frightening.

In fairness to the film-maker, I should identify him as one of the few whose name in the cinema has been associated with some memorable films—John Armstrong—although it would be invidious to go on and name the other two of three.

Yet this film will fail to be a classic because its message and its intellectual content are so match for the fabric. In essaying the merits of concrete, it skirts the really controversial issues, dodges the questions which may prevent concrete from being an automatic choice of material, and in the end, a little less than a pat platitudinous. What a pity!

Television has conditioned us all now to expect stronger stuff, an investigative style, and in documentary, a task purpose. The sponsored film, loose scripting and sloppy camera work frequently try to pass. Yet the old magic of the cinema can give way to the style of TV without loss—if it is done well enough, as another premiere in London last week demonstrated.

This was the latest from the Health and Safety Executive—

photographs reveal some of his comrades who have died from industrial diseases.

For television viewers, the method and the idiom are familiar stuff—but it is a style rarely seen well. In this case, it is done with great professionalism and in consequence makes its mark.

Yet with the rise of video as a production medium for industry, the style of the television documentary is increasingly

vision viewers expect, is *The Fall and Rise of the Concrete Industry*—sponsored for Freddie Flint, which distributes the Swedish Alclimber construction platform. This device, which replaces conventional scaffolding in building work, is rather like an instantly-assembled window cleaners' cradle—climbing up vertical rails temporarily fixed to the sides of the building.

This lucid video programme has been produced with great professional polish, and because it does not attempt to imitate a TV documentary—it is a straight selling programme—there is no tendency to compare, it, unfairly with the superior output of broadcasters.

Yet that hazard is always present, and video programmes can at times look quite appalling. Because we see them on television screens, it is difficult to make allowance for their more modest purpose.

As an example of the dangers, I suggest that anyone in London's Berkeley Square area should look at a certain estate agent's window. One display in this up-market property has a videocassette recorder repeatedly showing views of property which the agent has for sale; the quality of the gloomily badly-photographed shaky images which I briefly saw was enough to repel me and speed me on my way.

Praise indeed, then, to the

National Audio Visual Arts Centre in London which is going to run a residential course from June 28 to July 3 on the subject, "Selling Property by Video." This kind of practical training is urgently needed before video gets a thoroughly bad name.

In my search for the old magic, not even the revered name of Shell was able to give me a glimpse of a lift to be genealogically correct, the film to which I refer—*The Balancing Act*—comes from Shell, but it has its roots in the Shell International.

None the less, *The Balancing Act*—a film about the technical, economic and political planning that is needed to balance supply and demand in oil—is dull by any Shell standards. With its dependence on stills, talking heads, perhaps the unkindness I could say is that it narrows the gap between film and video.

There is nothing wrong with talking heads, nor with the transition to television styles. But for British viewers at least, the broadcasters do it so well, so very well, and this is the standard by which it will all be judged.

If the magic of the cinema is waning, the lively reality of television is appropriate to the times. But only for those who can make it lively and endow it with reality.

# Integrity shows rising virtue

WE SHOULD know by this evening whether John Dunlop's Castle Stables at Arundel (numerically the strongest in the country) is, at last, beginning to shake off its virus.

The 130-strong stable, which had three representatives at Lingfield yesterday, fields

tough four-year-olds who were probably feeling the effects of the virus when only fifth in the Palace House Stakes at Newmarket, will present problems for his rivals.

Anyone in search of a comparatively unexposed three-year-old to surprise the established sprinters—including Kearney and King Of Spain—in this event could do worse than consider Integrity.

She meets the leading sprinters here on a stage better than weight for age terms. Patrick Haslam whose 7-4 chance, Black Mike, was subject of a dope test initiated by the stewards following a 12-placed run at Epsom on Saturday, has bright hopes of better things at Hamilton this evening.

Haslam, for whom Rambora again scored on the corresponding even a year ago, will be attempting to open his score on

the Glasgow track through La Babooshka in the Tennent Maiden Stakes.

A half-sister by He Loves Me to a useful winner for Haslam in Bohemian Rhapsody, La Babooshka is clearly not without ability judged on her recent second-placed effort behind Silojo at Windsor.

La Babooshka is given a confident vote as is Spanish Fastnet, among the runners for the Saints and Sinners and Allander Maiden Stakes, later in the evening.

Integrity 3.00—Miss G. 3.40—Integrity 4.00—30-30 4.30—30-30 5.00—Goody Goody 5.00—La Babooshka 7.00—La Babooshka 8.50—Spanish Fastnet 9.20—Spanish Fastnet

## RACING

BY DOMINIC WIGAN

possible winners there today in Runnett and Comedian.

Runnett, among the runners for the £10,000 added Leisure Stakes, secured a 9-1 lb rating in last year's second season free handicap and was considered behind only Moorcraft, Hard Fought and Dalsan among the sprinters.

If he is back to his best, this

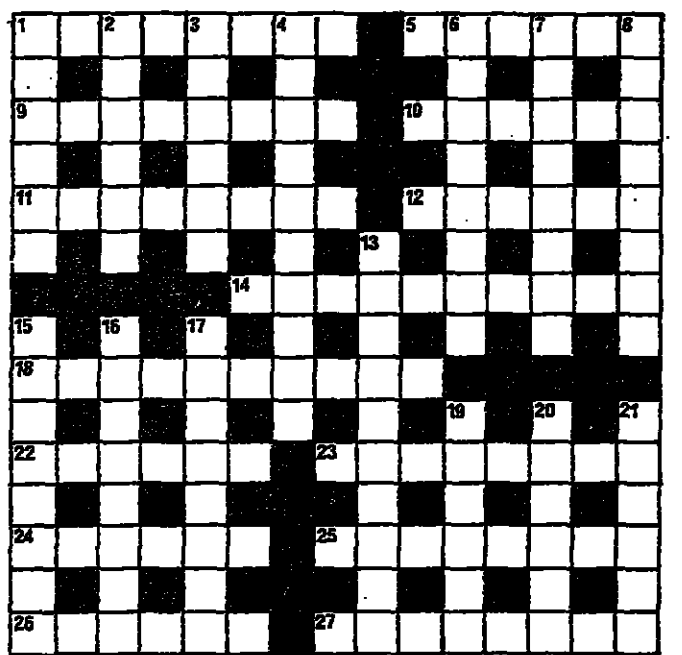
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## TV/Radio

**BBC 1**  
6.40-7.55 am Open University.  
9.03-11.57 For Schools, Colleges.  
1.12 pm Regional News for England (except London). 1.15 News. 1.30 The Plumps. 2.00 You And Me. 2.14 For Schools.  
3.20 Rebel v Cwm. 3.33 Regional News for England (except London). 3.55 Play Schools. 4.20 Jana of the Jungle. 4.40 The Record Breakers. 5.03 John Craven's Newsround. 5.10 Ask Apat. 5.40 News. 5.55 South-West (London and South East only). 6.20 Nationwide. 6.55 Taxi. 7.20 The Tuesday Film: "The Brain," starring David Niven. 9.00 News. 9.25 Miss Europe 1981. 10.15 Goodbye Darling... 11.05 Playroom. 11.35-11.40 News Headlines. All Regions as BBC1 except as follows:  
Cymru/Wales — 5.10-5.40 pm Buildwcar. 5.55-6.20 Wales Today. 6.55-7.20 Heddwr. 11.35 News Headlines. News and Weather for Wales.  
Scotland — 1.10-1.15 pm The Scottish News. 3.55-4.20 Report Special: Rugby Union, Canterbury v Scotland (highlights). Shinty: The Camanachd Cup Final (highlights). 12.05 am News and Weather for Scotland.  
Northern Ireland — 10.38-10.58 am For Schools (Ulster in Focus). 3.33-3.55 Northern Ire-

## F.T. CROSSWORD PUZZLE No. 4589



- ACROSS**
- Follow ducks in the German socialist reformer (2-6)
  - Plane's master returned discarded goods (6)
  - What has a bearing on transport costs (8)
  - Pole given inferior part (6)
  - Express wrongly made to give gallery the go-by (5)
  - Stained corn with it in fruit (6)
  - On good terms with worker completely under control (4, 2, 4)
  - Interest guide in reciprocity at bridge (5, 4)
  - Children's authorisation (6)
  - A lot of troops over (8)
  - Turn out born lightweight (6)
  - Sport on current junior minister (8)
  - Singer's chance (6)
  - A short course initially finished Rose (8)
- DOWN**
- Month to get current run off (6)
  - Rig has become kind of flashy (6)
  - First musical work consumed by drug (6)
  - Watch signal that could make a change (5, 3)
  - See it run potentially hungry (8)
  - Team actually existing of stars (8)
  - Jolly about notice getting in a pickle (8)
  - Small scale show jumping (14, 6)
  - Adverse comment—but not for stonewalling (8)
  - Striking position (8)
  - Etiquette paid player to join officer (8)
  - Water—and what you can't do with it (8)
  - Free outside bar to strip (6)
  - In action that's for sure (6)
  - Solution to Puzzle No. 4588
- ACROSS**
- 1 MONTH TO GET CURRENT RUN OFF (6)  
2 RIG HAS BECOME KIND OF FLASHY (6)  
3 FIRST MUSICAL WORK CONSUMED BY DRUG (6)

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- 690kHz/430m 503kHz/330m 3 88-91m/27m

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## THE ARTS



Bridget Riley and her work

London Galleries

## Bridget Riley—and others

by WILLIAM PACKER

Such is the wealth of material currently to be seen in London that, not for the first time (for it is by no means an unusual circumstance), your critic finds himself caught most poignantly by one of Cardinal Morton's infinitely adaptable forks: all choice invidious, yet any miscellany conspicuously inadequate, with each of the several shows worth at the very least the attention of a single notice. But, knowing too well that I must be spared by both prongs, since this past month or two, I have indulged myself in the critical luxury of treating artists singly, perhaps I should try the austerity and discipline of the miscellany for a change.

Bridget Riley is one of the most distinguished of our abstract painters, from the moment of her national appearance in the early sixties, a dominant figure in her generation and one of the few of our artists to enjoy a truly international reputation. Any exhibition of her work is necessarily a notable event and, especially so when, as in the present case, there has been an extended interval since last she showed in London: two exhibitions make a major festival.

The Rowan Gallery and the Warwick Arts Trust, two of the finest spaces available in London, for the showing of paintings, are for the moment collaborating (until July 2) on what amounts to a choice review rather than retrospective of her work over these five years, past and including not just the final canvases but also a number of the preparatory studies and gouaches, a number of them to full scale and considerable works of art in their own right. All the works at Warwick treat the wave motif, the regular rhythmic swelling and heaving across the surface that she manages so variously and yet so consistently.

They seem so simple, yet the problems they engage are fundamental to all painting, the generation of space and light and the description of form, by means of line and colour. Invariably the very simplicity of the demonstration belies its subtlety, the same colours at the same pitch used in different paintings, yet the slightest shift in emphasis and re-ordering of these colours as they sit or move against each other, transmuting utterly the quality, the mood and presence of the work.

The best, the simplest works are at the Rowan, the simplest yet for the moment in favour of the baldest and most architectural of arrangements, absolute verticals of regularity filling the canvas. Miss Riley was lately in Egypt; and after the blazing light of the country, she was fascinated by the brilliance of the light, the depth of the tones, light which is not by some external agency, but simply by a palette, a range of colour 3,000 years old or more.

On her return, she worked

upon her recollection of the experience, putting that range of colour, from white to black by way of yellow, pink, blue and violet, through numerous intuitive permutations. The Gallery is filled by the warm, clear light that these paintings give off, most apparent when daylight wins over electricity. And the strangest thing of all is that the black stripes are the key to their power and energy, not sources of light themselves but the markers of that visual and imaginative space within which the other elements combine to create it. These paintings are as beautiful as they are extraordinary.

As beautiful and seductive, though they could hardly be more different in character, are the works which now fill the Serpentine Gallery (until June 28), then the Farnham, King's Lynn; the Mappin, Sheffield; the Bally, Pollack, House, Chichester. Mary Potter is a remarkable painter, still active at 80, of which anniversary this full retrospective is a most happy if belated celebration. Her work has been a minor cult for some time, with even the Tate in on the action in good time, and to the tune of several excellent and representative examples; and it is right that we should test that the reputation is indeed deserved.

The answer clearly is Yes, but not in quite the way expected; for what we discover is that Miss Potter served a remarkably long apprenticeship, if we may call it that, producing work of great charm but only intermittent distinction for by far the larger part of her career. Had it ended 20 years ago, there would be little to say of the work, but that it was well made and discriminating in the worthy Slade and Bloomsbury tradition.

Covent Garden

## Janet Baker by DAVID MURRAY

Dame Janet's recital on Sunday in the Royal Opera House was greeted with all the warmth that was to be expected. With Geoffrey Parsons at the piano she offered songs by Schubert and Fauré, Mahler and Vaughan Williams—and a quite unfamiliar Rossini cantata, an operatic monologue for Joan of Arc. It is an extended piece, varied and dramatic; Miss Baker delivered it with measured fervour, but something less than full Italian conviction in Rossini's florid line. She takes immense care over diction, and in the Royal Opera the effect was sometimes a little dry.

In her Vaughan Williams group Miss Baker risked taking the faded words more seriously than most native singers would dare, and succeeded in giving the songs unusual dignity.

("Linden Lea" was even over-sober). Three of her four Fauré songs got comparable treatment, gravely supported by Mr Parsons—one admired the consistency while missing a degree of lightness and ease, but the fourth song was "Notre amour", a Baker party-piece that bubbled as brightly as ever. Concerts with doing justice to French vowels made odd syllables stride here and there; the slower songs deserved smoother surfaces. It would be rewarding to have the searching Baker, intransigently brought to bear on later Fauré.

Schubert and Mahler too were represented by early songs. Miss Baker used her most affecting timbre freely in "Der Jüngling am Bach" and "Der Tod und das Mädchen" and slipped into near-operatic im-

personation with "Der Jüngling und der Tod." Sheer charm of phrase survived; but in "Gretchen am Spinnrade" the ballad-form seemed too innocent to contain the passionate violence of the interpretation—no more suggestions of tragedy here, but full-scale desperation.

Even in the little Mahler "Wunderhorn" songs Miss Baker was plainly determined to do much more than just sing, and the folk-like note tended to be shaded with heavy meaning. "Abgesang im Sommer" had the right cheerful mischief, luckily, and its twinkling accompaniment inspired Parsons to a fresh, positive contribution.

The evening contained many attractive things, and yet left an impression that Miss Baker's powers ought to be exercised upon more demanding music.

The British composer Nigel Osborne travelled to Moscow recently to attend the Soviet Union's first ever International Festival of Contemporary Music, which included a performance of his song-cycle "The Sickie", settings of poems by Esenin and Mayakovsky, sung by the soprano Linda Hirst.

## New music in Moscow

by NIGEL OSBORNE

Good news from Russia is slow to travel. An important event which suggests an imaginative departure in cultural policy has passed almost unnoticed in the Western press. Three weeks ago the Soviet Union held its first international festival of contemporary music—something almost unthinkable just a few years ago, but now apparently desirable enough to merit a welcome message from Leonid Brezhnev, daily comment in Pravda, and total film and television coverage. Amid such a blaze of media attention, on a scale rarely accorded to cultural events in the West, it was curious to reflect that not so long ago music of the kind featured in the festival would have circulated in only a semi-official way, rarely performed, more often ignored. How has this change come about?

The answer seems to lie in part in a gradual shift in Soviet aesthetics which has been afoot since the 1950s, and in part in changes in the nature of contemporary music itself. In fact a kind of convergence has occurred. The heritage of socialist realism (expressed in accessibility, directness and closeness to popular sources) has brought with it a gradual process of transformation of musical language to admit new materials. In the meantime the musical avant garde has moved into its "post-modern" stage, where abstraction, the old enemy of the socialist realists, has given way to more "natural" and humanistic considerations.

To say that this first Soviet festival reflected the full import of the situation would be an exaggeration for a first time round, the choice of programme

was more astute than adventurous. As far as Russian music was concerned, a decision had been taken at an early stage to include works of only non-living composers. This had the advantage of sparing some painful decisions, as well as skirting around any remaining rifts between old and new guard. So the public was regaled with a feast of powerful performances of 20th-century Russian classics: Stravinsky's *Les Noces*, Khachaturian's *Ode to Joy* and works by Miaskovsky and Prokofiev (including a riveting recital of the piano works by Richter). Performances of Shostakovich's *Festral Overture* and the rather quirky 15th symphony went ahead irrespective of Maxim's recent departure: two of many reassuring tokens during the festival that the Soviets are in no mood for small-mindedness in such matters.

The illustrious dead, and some of the grand old men of Western music, were also represented, including Orff, Jolivet, Dutilleul, Gershwin, Barber and Britten, and more bizarrely, Auric and Rota. Particularly memorable was a witty and warm performance of Walton's violin concerto by Grigori Yulishin with the Central Television Symphony Orchestra.

The focus of the newest music in the festival was provided by the Poles.

Penderecki conducted his violin concerto, in which Yulishin was once again the soloist, with the exuberant Latvian Symphony Orchestra. Enthusiasm for this performance was surpassed only by the response to Lutoslawski's *Double Concerto* for Oboe and Harp, with Heinz Ursula Holzner and players from the Leningrad Chamber Orchestra conducted by the

composer: the audience noisily demanded an encore of the final movement, just as London audiences had done some months before.

In this, as in other stylistically advanced works, like Leo Brouwer's *Concert Dances* for guitar and chamber orchestra, performance standards were impressive. The Soviet musicians played with intelligence, commitment and an assurance which suggested familiarity and empathy with the problems of new repertoire. I can recall any illusions of Soviet backwardness in this area being shattered when I first heard Kremer and Grindienko perform with the Lithuanian Chamber Orchestra some years ago. The experience of the festival revealed that there is a massive resource of talent and interest to be tapped. To add to these generally positive impressions, Linda Hirst and I experienced not only a first-rate performance, but also considerable personal warmth from Dimitri Kitaenko and the players of the Moscow Philharmonic.

A notable feature of the programme was the inclusion of works from developing countries, like Vietnam, India and Cuba. It is tempting to regard this as a political exercise, but the fact is that whatever the motivation, Soviet cultural policies in the Third World are taking effect. Concern for culture and education draws a strong sympathetic resonance in many of these societies. I have met artists from as far apart as Ethiopia and Mongolia who have benefited from opportunities to study and develop their work in the Soviet Union, and those days they can expect a new sensitivity to the relationship between indigenous culture and European tradition. The presence on stage of both ethnic

and "art" music from these countries was a token of this attitude, and it helped to give a genuinely international character to the proceedings.

The concerts, packed by a large and excited public, took place in the Grand Hall of the Moscow Conservatoire, with its famous clear acoustic, and in the opulent Hall of Columns. An international audience from over 40 countries was greeted by generous hospitality and by the precipitate arrival of the Russian Spring, whose sudden warm sun blazed off the golden domes of the Kremlin and brought bare trees dramatically to leaf in a matter of days.

The main force behind the festival is Tikhon Khrennikov, head of the Composers' Union, who has held the reins of power in the Soviet musical world for over 30 years. A composer of operas, symphonies and film scores, he first came to prominence during the heated anti-formalist debate of 1948. He has run a tight ship, and this has inevitably brought its casualties and criticisms. On the other hand, through his loyalty to centre, he has brought the Union to an almost unique position of respect and trust: as a deputy of the Supreme Soviet of the USSR and a figure of considerable political stature he has been able to put muscle behind developments in Soviet music. In organising the festival he has stuck his neck out, and has been rewarded by a notable success.

Now that the ball is rolling, one would hope that next time the Composers' Union will be less modest and let us hear the work of some of its living masters, like Sviridov and Shchedrin, its own post-moderns, like Denisov and Shnitke, and its younger composers—Fisova to name just one.

Natural History Museum

## Darwin dissected by ANTONY THORNCROFT

The Natural History Museum is celebrating its centenary this year with an exhibition devoted to Charles Darwin and his theory of evolution by natural selection. It could hardly be more appropriate. The Museum owes its own evolution to Darwin's successful shattering of established Victorian truth with the publication of *The Origin of Species* in 1859: the very look of the place, the rows of stuffed mammals, the cases of mounted moths, is a memorial to his work and theory.

And, to add extra piquancy, after a century of dominance Darwin's ideas are under attack—from the revival of fundamentalist Christianity in the U.S. and from the work of young scientists, many at the Natural History Museum itself, who take Darwin as the starting point rather than the last word on evolution.

The exhibition itself personifies the changes in the Museum in recent years, especially its embrace of a more popular approach. The majority of its visitors are school children, sometimes making the place sound like a public swimming baths in a heat wave, and *The Origin of Species* display is aimed at the intelligent 15-year-old—just means that it is ideal for the amateur adult.

There seems to be little wrong with the play school approach to providing information—complete with computer game on natural selection and buttons to push which produce bird song as well as pop up pictures—when it creates such an attractive visual treat. There may hardly be a text that takes more than a minute to read but since Darwin's theory is best conveyed through the changing shapes and colours of creatures this highly imaginative and colourful display makes instruction not only easy but also effective.

We are rushed through some basic facts about man and such recognisable examples of natural selection as the breeding of dogs—the production of



The new and the old—modern visual displays surrounded by the Victorian columns of the Natural History Museum

the Staffordshire bull terrier from mixing bulldogs with terriers, for example. Then back to the beginning with sections on species and the struggle for survival. Every point is made visually—a model of an elephant stresses the fact that even this slow breeding animal could produce 19m descendants from one pair in 700 years while two poppy plants could have 820 thousand million trillion descendants in just seven years. Only the struggle to survive and the victory of the fittest keeps the numbers down.

Whenever possible the display keeps to the familiar, and it is reassuring to have half-remembered truisms confirmed, such as the survival of the fittest and the strength of

heredity. When it comes to concepts like mutation, the changed genes are illustrated for ill and good by the aberration of haemophilia in Queen Victoria's descendants and Seth Wright's sheep with short and crooked legs, a single mutation which was profitably used to breed flocks of Ancon sheep.

Then through such classics as the peppered moths, which changed their colour in the Manchester region between 1850 and 1900 from pale to dark in order to blend protectively into the sootened environment, only to pale again recently as the Clean Air Act lightened the background, to the finches on Galapagos Islands, with their different shaped beaks, which were noticed by Darwin in 1835

and became basic to his theory. They have adapted to the varying environments of individual islands and, in effect, turned into different species.

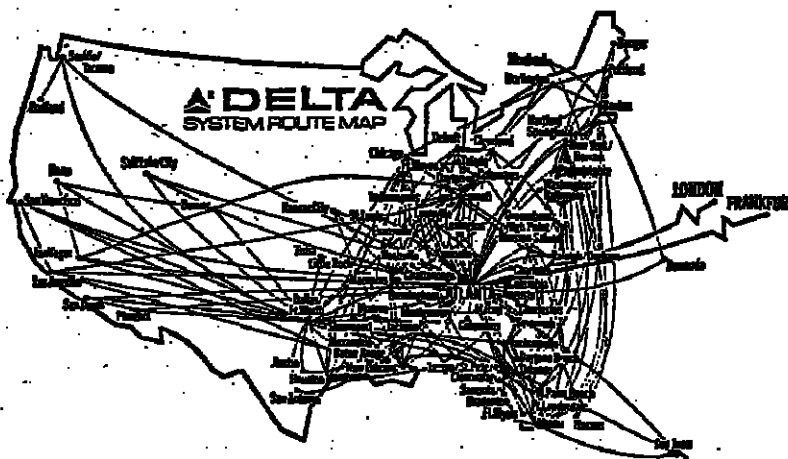
Throughout, the display justifies Darwin: only at the very end are trailed thoughts of new interpretations. And, perhaps significantly, the small pavilion devoted to an audio visual of alternative views was out of order on a recent visit. But the evidence here supports Darwin and does so most attractively. Even the least committed visitor can scarcely fail to be caught up in the models and photographs, the film shows and the colourful diagrams, which take up a conveniently small space in this most impressive temple to Victorian certitude.

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## The timetable for ICL

YESTERDAY'S half-year report from ICL underlines the scale both of the task faced by the new management—and of the risk taken on by the Government earlier this year in providing a guarantee for up to £200m of the group's loans. Trading losses and heavy reorganisation costs are hitting a great chunk out of the shareholders' funds, and borrowings continue to climb. By the end of the financial year in September, shareholders' funds may be down to roughly £50m, compared with debts of well over £200m.

Three things follow from this balance sheet strain. In the next few months, the group will have to call a special meeting of its shareholders to approve an increase in its borrowing powers, which are at present limited to three times shareholders' funds. There will be no choice but to go along with these proposals, for the shutters will have to go up if they are not approved.

## Equity finance

Next, ICL must be considering as a matter of some urgency the scope for raising new equity-type finance. The best hope must be that sometime early in 1982 its plans will have advanced to the stage where it can approach the investing institutions for funds.

The third conclusion to be drawn from the half-year statement is that it already seems highly improbable that the Government will be able to end its financial exposure to the group when the two years of the present guarantee arrangement come to an end. Given a measure of economic recovery, ICL could be making modest profits in 1982. But it is unlikely to be able to start running down the guarantees much before the two years are up, and it will be impossible to cut the £200m out altogether overnight.

Some kind of tapering arrangement will be necessary, especially if ICL is to attract new funds from private investors in the meantime. Some form of short-term guarantee may well be necessary to lure investors into the group.

So the question is whether the Government is going to find itself locked more or less permanently into a business which proves incapable of supporting itself out of its own trading

operations. The most optimistic interpretation is that ICL's present predicament is the result of financial mismanagement, and that behind its balance sheet problems there lies a viable business struggling to make its mark in a growth industry.

It certainly appears to be the case that the group took too long to attack its stocks and operating costs in the face of an unprecedented recession. The speed of its deterioration last year seems to have taken just about everyone by surprise.

The struggle now is to cut back costs and improve revenue, either by offering more products to existing customers or finding new markets altogether. The latest wave of redundancies, which was largely planned under the old regime, will cut the worldwide workforce by roughly a sixth and so play a very significant part in reducing overheads.

As for increasing turnover, ICL believes that its marketing network can support a significantly wider product range than that provided by its own manufacturing operations. By the end of this year, it plans to be moving towards collaborative ventures with a number of other manufacturers, which will be intended to widen the services offered in particular products and markets.

## Economic outlook

The moment of truth for this strategy will come when ICL comes to the capital market for fresh funds. A great deal will depend then on the outlook for general economic recovery in 1982 and beyond. But if the group can then persuade the investing institutions that its prospects merit their support without the need for onerous new commitments by the Government, then it may be possible to take a reasonably relaxed line over the precise meaning of the loan guarantee. Meanwhile the group should be encouraged to press ahead with joint ventures and with its streamlining programme.

If ICL fails to find this kind of support in the City, however, then a more radical solution to its balance sheet problem will be necessary. So it looks as though the new management has about six months to pull together a convincing strategy for the future.

## Free trade in services

TWO U.S. banks are watching closely the Monopolies Commission's study of the Hongkong and Shanghai Banking Corporation's bid for the Royal Bank of Scotland: if the verdict is favourable, they may themselves decide to seek an acquisition among the major British banks. This evident enthusiasm for overseas expansion is one reason why the Reagan Administration has adopted free trade in services as a priority of U.S. trade policy and why Mr Bill Brock, the Special Trade Representative, raised the matter in European capitals during his recent tour.

At first sight it looks an odd priority when developed countries are facing difficulties in keeping open the trading system in industrial goods. But services are booming larger in the exports of industrialised countries, and they will continue to grow. The U.S. policy reflects this inevitable growth of trade in services and is worthy of attention from the UK Government, itself so dependent on invisibles income to set against the vagaries of industrial exports.

## Sensitive issues

It would be premature to suggest that opening up trade in services will be to the 1980s what the Tokyo Round of multilateral trade negotiations was to the 1970s or the Kennedy Round to the 1960s. The issues are amorphous and sensitive. Not least is the problem of definition. An American actor deprived of the opportunity of appearing in London because of local union practices is as much a victim of protectionism as an airline prevented from flying on a certain route or, indeed, a bank denied the opportunity to establish a branch in a foreign country or buy the whole operation. To bring the issues into focus, it is first necessary to decide on an appropriate forum where they might be discussed and then to devise an approach to the discussions.

A number of international organisations have been nibbling away at the question of services. It is on the agenda at the General Agreement on Tariffs and Trade (GATT). It has been discussed by the Organisation for Economic Co-operation and Development, where there is a Code on

Liberalisation of Current Invisibles Operations. It has been addressed by the International Chambers of Commerce. The most convenient focus for a new initiative would probably be the GATT, where disciplines for trading in goods and procedures for the resolution of disputes would be neatly complemented by similar facilities for trading in services.

The next decision to be taken is how to handle any international talks. The U.S. appears to be leaning towards the laying down of a set of principles for disciplines for trading in goods and services, which would be followed by bilateral agreements opening up respective markets on a reciprocal basis, with parallel moves towards establishing international rules and dispute procedures. Not unlike the GATT Tokyo Round codes. In as much as the UK Government and the City of London have come to terms with the issues, they appear to be veering towards an approach which would look at the problem sector by sector. In the longer run, this more cautious way forward may be the most realistic. It is not difficult to imagine negotiations about sets of principles being caught for years in a verbal morass.

The weakness of the sectoral approach is that it has not worked in the simpler confines of the EEC where for years UK governments have been seeking, for example, to open up the insurance markets.

## Closely geared

There are, after all, many nations which distrust U.S. motives. Mr Brock said in London that 41 per cent of U.S. exports are in the form of services and made no secret of the fact that the U.S. would be well served by more open markets. Developed and developing nations alike may not feel sympathetic to a U.S. policy which seems so closely geared to establishing market access for, say, an already powerful banking sector, especially when any foreign bank which has sought to establish a U.S. presence has had to run the gamut of federal and state laws which themselves constitute a protective barrier. Nevertheless, the world economy stands to benefit from the removal of restrictions in services and the U.S. initiative should be welcomed.

THE FIRST signs of light on the horizon are likely to be missed by those keeping their heads down in a hurricane. So it was that as the D-Mark plunged further against the dollar last week and the Bonn Parliament debated state finances with much wailing and gnashing of teeth, some unusually positive economic pointers slipped by relatively unremarked.

First, it was announced that the country had achieved a visible trade surplus in April of DM 3.3bn (\$1.45bn)—a figure which a few years ago would have been greeted with a loud yawn. But that was in the "good old days" when the West Germans seemingly could not help but build such huge surpluses on visible trade that they could easily make up for their deficits on invisibles. Since 1978 that has no longer been so. Last year's current account deficit of DM 29.1bn was much the biggest in the western world and there have even been two months when the visible trade balance itself has gone into the red. In this context the April surplus—three times larger than the surplus in April, 1980—is well worth more than a passing nod.

Hard on the heels of the trade results came word of the strongest upsurge in demand for West German industrial products for many months. Overall industrial orders in April were 10 per cent higher than a year earlier, based on a rise of 5 per cent at home and no less than 20 per cent from abroad. Even more striking was the orders intake of the mechanical engineering sector alone—often called the heart of the West German economy—with its annual turnover of more than DM 100bn and its export earnings of some DM 60bn. Here, overall orders were up by nearly one third in real terms in April against a year before, with foreign demand alone rising by a real 35 per cent.

Two swallows do not make a summer, and a single month's statistics clearly cannot be taken as firm proof of a trend. The order figures can be distorted in the short run by, for example, the coincidence of several particularly large industrial plant deals. And the April result should not obscure the fact that in the first third of this year, the trade surplus has been smaller and the current account deficit larger than in the same period of 1980. The currency markets shrugged off the DM 3.3bn surplus almost with contempt and the D-Mark went on sliding against the dollar (or the dollar strengthening against the D-Mark depending on your vantage point).

None the less, these April figures do not come wholly as a surprise. A few weeks ago the chairman of a leading German mechanical engineering concern reported with an almost bewildered smile that foreign orders had actually doubled in the first third of this year—a previously unheard-of result to which demand from the oil-producing states had particularly contributed.

A leading Saudi Arabian

A sudden surge in export orders has taken most German industrialists by surprise. But it comes at a time when some indicators suggest the German economy could be turning upwards. Bonn is still preoccupied with the effect of high interest rates and a large budget deficit and may not yet have noticed the change.

## THE COMPETITIVE POSITION OF MAJOR COUNTRIES IN PRICE TERMS

Percentage change between average figure for year 1978 and January 1981

Country	Inflation differential*	Nominal external value of currency†	Real external value of currency
Switzerland	-12	-2	-14
Germany	-11	+1	-10
Japan	-11	+3	-9
France	+8	-3	+5
U.S.	+7	+0	+7
Italy	+25	-12	+11
UK	+13	+28	+45

\* Movement of consumer prices in the country in question against the average in 13 other industrial countries, weighted with its shares in foreign trade.  
† Average external value of the currency in question, weighted with the country's shares in foreign trade, against the currencies of 13 other industrial countries.  
Source: Deutsche Bundesbank

official recently in Bonn said he believed that the Germans now stood a good chance of making up for the ground they had lost in recent years because their—technically excellent—products had been relatively too expensive.

A comparison of the trade figures for the first quarter of this year with the last quarter of 1980 helps bear this out, showing exports to the Opec states, rising by nearly 13 per cent and to the United States by almost 11 per cent (against an increase of just 4 per cent to the European Community countries).

The most obvious reason for this has been the sharp fall of the D-Mark not only against the U.S. dollar but also against the yen—by around 30 per cent in both cases in nominal terms since the start of last year.

The West German-Japanese relationship is particularly worth stressing not only because of the eyeball-to-eyeball confrontation between those two countries in fast-growing markets like Opec. In a more general way, Japan's export success points both to the opportunity and the challenge now facing the Germans.

Just as the sharp decline in the yen between the end of 1978 and early 1980 greatly helped boost Japan's sales abroad, so the falling D-Mark now seems to be bringing extra foreign business for the Germans. For a long time it has been hard to see this in the trade statistics themselves—partly because of the so-called "J-curve" effect, under which currency devaluation initially brings a worsening balance of payments because imports are dearer and cheaper exports have not yet found additional buyers.

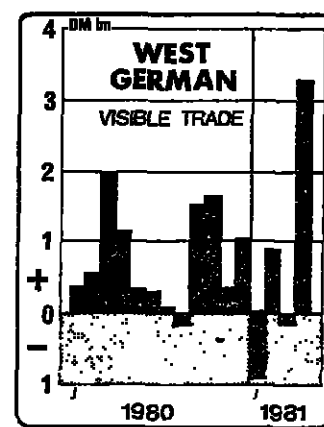
There is more to the competitiveness of both countries than nominal currency devaluation—as the top

table shows (Competitive Position of Major Countries in Price Terms).

The nominal external value of the D-Mark and the yen at the start of this year was little different from what it had been in 1978—when compared with the weighted average of the currencies of the leading trading partners of both countries.

But the table also shows that over the same period the Germans and the Japanese were markedly more successful in controlling inflation than were most of their trading partners. The unshot was a fall in the real external value of the D-Mark and the yen by 10 per cent and 9 per cent respectively, and hence a rise in international price competitiveness. In contrast, Italy was unable to make up for its high inflation by a similarly high nominal devaluation, while Britain had both high inflation and an appreciating currency—a double burden indeed.

Can the Germans hang on to this decisive advantage of a relatively low inflation rate (at



Brace Redovic



Mercedes-Benz test department in Stuttgart.

present lower than that of any other country, even Switzerland? Here too the comparison with Japan is instructive. Among the key reasons for Japan's success in combating inflation—and also bringing a rise in the yen from April last year—were the tough interest rate stance of the central bank, and wage increases which were generally less than the rise in consumer prices.

In Germany, no one could fairly accuse the independent Bundesbank of following a weak interest rate policy. Money supply is well within the restrictive guidelines laid down last year and at present there seems to be no danger of the kind of overshooting which occurred in 1978 (when the D-Mark was strong and a tougher monetary stance would have made it stronger still). On the contrary, critics of the Bundesbank usually stress that too severe a domestic policy is now being followed to try to prevent further major worsening of the D-Mark exchange rate.

As for this year's wage negotiations, these finally brought

increases averaging about 5 per cent—clearly in advance of the expected productivity rise, but almost certain to be a bit below the inflation rate.

So far so good—in the main. But that does not mean that the Germans can be wholly satisfied, either when they match themselves against Japan or when they survey the condition of their domestic economy—even through the pleasant glow of a surge in foreign demand.

For one thing, the fall of the D-Mark against the dollar has markedly increased the oil import bill—and there are few signs that the Germans are facing this challenge with the resolution of the Japanese. True, oil consumption was down by 12 per cent by volume in the first quarter against the same period last year—but, after all, the economy is now in recession. The recent establishment of yet another parliamentary committee of inquiry into the future of nuclear energy does not bode well for quick progress on that front.

So long as the Germans fail to take tougher measures to cut back their imported oil dependence, they remain especially vulnerable to greater imported inflation when their currency is weak, and liable to external political pressure even when it is strong.

Further, release of those encouraging order figures for April coincided with publication of depressing German unemployment statistics for May. These showed that the number of jobs had fallen by only 3 per cent to 1.1m—the lowest pay reduction for more than two decades.

Many German companies—especially medium-sized ones—have a relatively high ratio of borrowed capital to own funds by international standards. Many borrowed short-term last year wrongly believing that fall-

ing interest rates would accompany the economic downturn as they have done before. Now they are in serious difficulties. The Bundesbank is fully aware of this, but it feels unable to relax the interest rate squeeze so long as U.S. rates stay high. To do so would bring a further surge of funds out of the D-Mark and into the dollar.

It is against this grim background that the West German Government is approaching the Western economic summit conference in Ottawa next month. It is looking to the U.S. to create the conditions for a round of "international interest rate disarmament"—and it has been encouraged by the support it has so far received from the Japanese and French.

On the face of it there is a rich irony in the Germans of all people pressing the Americans to cut interest rates. It was, after all, the Germans who pleaded with the U.S. to fight inflation—or in the long run there could be no strong dollar and no economic health in the western world.

The Germans argue now that too much emphasis is being put on monetary policy in the U.S.—bringing unhealthy concern with very short-term money supply figures and fluctuating interest rates at a high level. The Germans would love to believe that President Reagan's plans to reduce and finally eliminate the Federal budget deficit in fiscal 1984 will be successful. But they look at the Reagan Administration's tax cut plans and at soaring U.S. defence expenditure—and they fear the worst. In their view, that will continue to leave the main task of fighting inflation with those trying to guide monetary policy—and that implies high interest rates for the foreseeable future.

This argument would be more convincing—and the Germans would no doubt carry still more weight in Ottawa—if the Bonn Government were itself more successful in sticking to its own expenditure targets. Government borrowing has been one factor putting upward pressure on domestic interest rates, quite apart from the influence exerted by the Americans.

That said, Bonn is certainly sincere in arguing that the U.S. is, in effect, forcing other industrialised countries to keep their interest rates at a level out of keeping with their depressed economies—thus prolonging recession and increasing unemployment. The Germans calculate that an interest rate cut of just 1 per cent would mean a boost to their economy of about DM 50m—or close to one half of one per cent of GNP. Beyond that Germany's export business can only thrive if the economies of its main customer countries are thriving too.

Thus the interest rate issue has gone to the top of Bonn's economic agenda. Devaluation has brought Germany new price advantages for export goods without destroying its relative success in fighting inflation. What it needs now above all is a Western economic upswing in which its increased competitiveness can play real dividends.

## MEN AND MATTERS

## Books: binding agreement?

The latest round in the struggle between penniless authors and penniless publishing houses open today with the publication by the Writers' Guild and Society of Authors of their new joint Minimum Terms Agreement.

The new agreement, a guide for innumerate persons of letters to the intricacies of publishing contracts, is facing close scrutiny in the offices of publishers and literary agents. Last year the Writers' Guild scored two minor though notable victories by winning the implementation of their own prototype agreement by Hamish Hamilton, Thomson's hardback subsidiary, and W. H. Allen, the publishing arm of the troubled Howard and Wyndham, whose money spinning Dr Who series was threatened with an author's strike.

Michael Horniman, treasurer of Authors' Agents Association, also considered aspects of the agreement to be counterproductive, though he conceded with curate-like diplomacy that parts of it were "excellent."

"I was slightly worried about the minimum terms because they don't always apply and one doesn't want to turn authors away because of a lack of flexibility," he said. Could hard and effective bargaining by the joint Writers' Guild/Society of Authors team, eventually make agents redundant?

Horniman was unequivocal. "The trouble is," he said, "there just aren't enough good agents to go around."

Arty crafty

Luke Rittner has long been trying to persuade captains of commerce and industry that the arts mean business. As director of the Bath-based Association of Business Sponsorship of the Arts, Rittner knew that a long recession would probably pass judgment on his success or failure. It looks as if he has won.

Ralph Fields, managing director of M and W, sounded less than enthusiastic for a new agreement when I broke the news to him last night, claiming that the first agreement had already threatened his competitive position as fanatics, the BBC, Arrow and Spire had not signed. "If you're small you just have to put up with this. But in the long term people will just give up publishing books from British TV shows," he said.

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In the five months since January corporate membership of ABSA has risen from 70 companies to 98, the most dramatic rise in the Association's short history.

More importantly, companies have begun to switch their arts sponsorship funding from charity accounts to public relations.

"The general feeling used to

be that sponsorship should come out of a charitable fund," Rittner told me. "We've been trying to explain that there are sound commercial reasons for arts sponsorship. Promotional budgets, after all, are often increased during a recession while the arts are always at the bottom of the pile when it comes to charity."

Rittner, 34, clearly has the art of persuasion. In the five years since ABSA was founded it has lifted its turnover (admittedly of other people's money) from £600,000 per annum to £3,250,000, a substantial chunk of the latter figure being the deal between the New Philharmonia Orchestra and Du Maurier, one of B.A.T. Industries' cigarette brands, which gives the orchestra £800,000 over two years.

But perhaps his greatest coup was the wangling of a £25,000 one-off grant from Norman St John-Stevens, completed shortly before the axe fell on the unfortunate Arts Minister.

## Vin de pays

CBI deputy director-general Jimmy James is putting his money where his mouth is when it comes to next week's annual dinner, to be addressed by the Prime Minister. At this suggestion, the Confederation will be buying British wine, the traditional bastion of foreign domination, wine.

The CBI's 1,250 guests will be wetting their lips for the first course with Three Choirs, produced by the Gloucestershire Vineyard of the McKee Wine Company. The Hippocrene is marketed in this country by H. Sichel, which reckons on shifting around 100 dozen this year.

## Language barrier

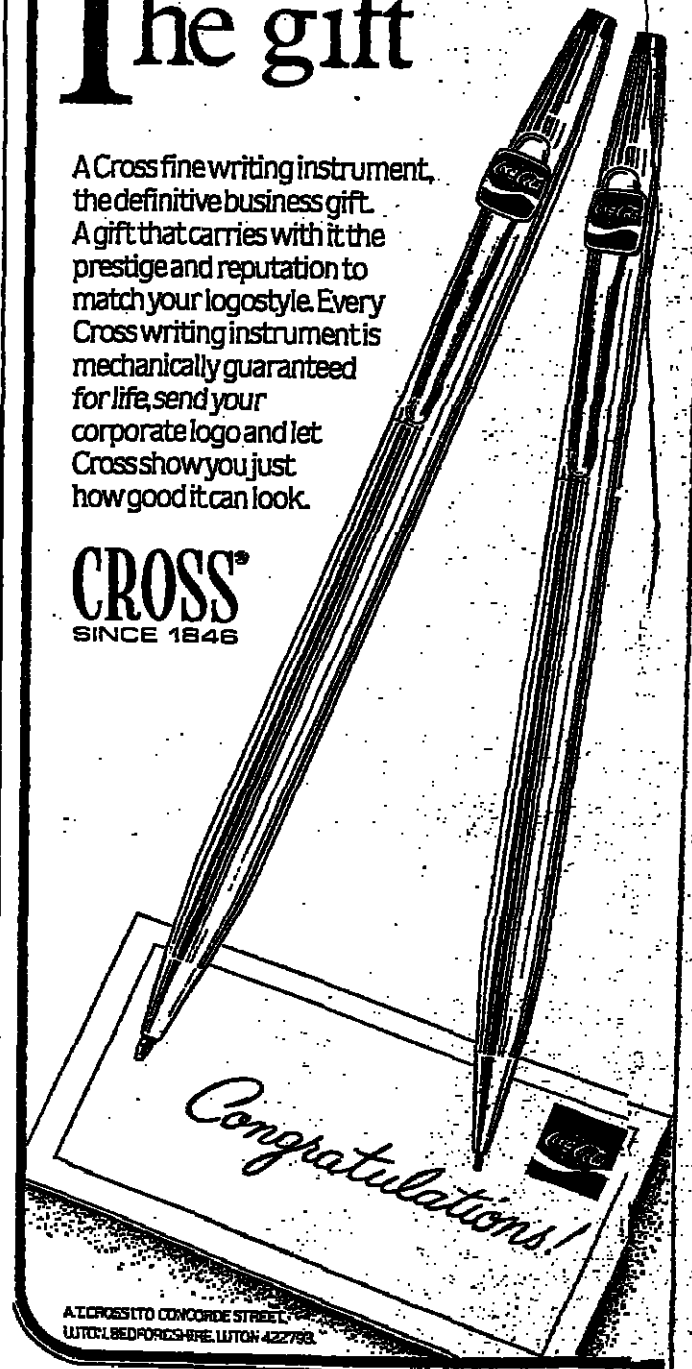
The Men and Matters Award for Linguistic Opacity goes by a comfortable margin to the composer of the document with the deceptively simple title of

The April surplus—three times larger than the surplus in April, 1980—is well worth more than a passing nod.

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Observer

هكنا من النحل



Jason Crisp looks at the prospects for the System X family of electronic digital exchanges, 18 months after the Geneva launch.

# Britain's late entrant in a key export battle

OVER THE past 20 years Britain has seen its once grand share of one quarter of the world telecommunications market progressively eroded down to 3 per cent. Yet over that period the market has been booming and shows every sign of continuing to do so.

Worldwide, telecommunications sales are about \$40bn a year for all types of equipment and growing at about 6 or 7 per cent a year in real terms. But only about 15 per cent of that market is genuinely open for competition. Any country with indigenous manufacturing, like most European countries for instance, will not allow foreign-made equipment to be imported in significant volumes. And there are over a dozen serious manufacturers putting up a fierce fight for the available market.

To date, export markets have been dominated by European manufacturers, notably Sweden's LM Ericsson, Siemens in Germany, Philips in Holland and CIT Alcatel and Thomson CSF in France. But ITT of the U.S. and several Japanese companies have also been active. Increasingly, other North American companies are becoming interested in exporting, not least Western Electric, the manufacturing arm of the giant AT and T.

A large question-mark hangs over Britain's ability to match back a significant share of what is one of the few major growth industries in the world. It is not clear if it will have a significant effect on the price Britain will pay for domestic telecommunications equipment. Although it is a growth market there is also a major problem of over-supply. At least ten companies are competing — all hoping to offset the very high development costs of the new generation of exchanges.

The competition for export markets is tough to the point of destruction, and it is an open

question whether all the telecommunications companies currently fighting it out in world markets will survive in the present form.

Without doubt, Britain's three main manufacturers of switching equipment (telephone exchanges) GEC, Plessey and STC, a subsidiary of ITT, are keen to win business in export markets. And British Telecom wants to see its main suppliers exporting in contrast to times past when its commitment to encouraging exports of telecommunications equipment was half-hearted, to put it mildly.

Two years ago BT set up British Telecommunications Systems (BTS) a joint marketing operation with three manufacturers to try to sell the latest generation of computer-controlled digital exchanges overseas. BTS employs just over 30 technical and commercial people, a number expected to rise to 50 next year plus a number of other people from the companies on a full- or part-time basis.

The problems facing BTS are formidable. System X, which has cost £200m to develop largely since 1976, will be one of the last in a long line of digital exchanges to be offered to the world. Last year several hundred thousand lines of digital exchange equipment were ordered from competing companies, yet BTS has yet to notch up a single sale. According to Mr John Sharpley, chief executive of BTS, first export deliveries of System X will not begin until 1983.

And British manufacturers have also been severely handicapped by the Post Office's past conservative attitude to technology and over-engineering specifications. This produced equipment which was unsellable elsewhere because it was too expensive and out-of-date by the time it reached the market.



BTS believes that it will be different this time. The target, says Mr Sharpley, is to achieve 10 per cent of the available world market within 10 years, which is equal to about £100m a year. That would represent between 20 and 25 per cent of the British manufacturers' switching business. But BTS is being cautious; it wants to be able to demonstrate that System X works before it starts selling overseas in earnest. So far, there is only one exchange in operation in the UK public network, France, Germany and Sweden are also using digital equipment, but in no European country so far are subscribers directly connected to a digital exchange.

There is no doubt that from a technical point of view System X can match most of the systems offered by competing companies around the world. Indeed, when it was unveiled to the world at

Telecom 79 in Geneva, about 18 months ago, System X was the hit of the show.

Since then, surprisingly little has been heard of it. Although competitors clearly have an interest in deciphering System X, some report that they have not come out against it in any major tender around the world. BTS is not, for instance, ready to tender for major contracts in Greece or Venezuela, two of the bigger prizes currently being fought over.

But in the past two years it has had talks with the telecommunications authorities in over 20 countries and has now started revisiting some.

Mr Sharpley expects however that the first contracts for System X will be small. Britain's absence from international telecommunications markets meant it started at some disadvantage. It has been a major task to gather commercial and technical

## THE ADVANTAGES OF SYSTEM X

SYSTEM X is a very advanced family of fully electronic digital exchanges. Unlike the old-fashioned electro-mechanical exchanges which are still in the majority in Britain, System X has no moving parts. It looks very similar to a computer and contains vast numbers of microchips.

The exchanges are computer-controlled and a major part of the system's development has involved the writing of instructions for the computer (software); the three companies and British Telecom have 600 engineers writing System X software on 10 large mainframe computers.

The exchange is built on a modular basis which means it

can be constantly updated as technology changes. A whole printed circuit board crammed with components can be reduced eventually to a single chip and as ever greater circuit integration is achieved, System X exchanges are becoming dramatically smaller.

The system can also analyse its own faults and tell an engineer what has gone wrong. The days of a man clambering over great racks of exchanges laboriously looking for a fault are numbered.

A small local exchange will open soon at Woodbridge in Suffolk, conveniently close to British Telecom's research centre at Martlesham, Villagers will be able to instruct the exchange to divert calls

to another number automatically, keeping an engaged number until it is free, arrange conference calls between subscribers and have the advantage of high-speed abbreviated dialling for regularly called numbers.

What is more, System X talks. Using electronically synthesised speech, the exchange instructs the user how to use its many facilities in a dialogue which the customer answers by pressing keys on the telephone. And people calling each other on System X exchanges will be connected instantaneously.

It will also be able to offer the highly desirable facility of having a display which will tell you the number that is calling you.

have reservations about exporting. STC is often accused of not being genuinely interested because its parent company ITT is offering a rival digital exchange, System 12. But it claims to be the most enthusiastic, and there is some evidence to believe it.

Mr Geoff Samson, STC's director of telecommunications, believes that the companies in BTS should be prepared to lose-lead in order to break into new markets. It is not a view shared by GEC, which points to the overriding importance of government involvement in sales of telecommunications.

At present, no one manufacturer is able to make the whole of System X on its own, and any overseas sale will be very much a co-operative effort although one company will be selected by the other partners as "prime contractor".

Exporting telecommunications equipment is inevitably much harder than picking up domestic orders from British Telecom, almost on a basis of Buggin's turn, and less profitable. But competition within the UK is getting fiercer and all three companies are aware that the UK is unlikely to be able to support three independent manufacturers in the long-term. (So few people are actually needed to make System X that, in theory, it could be made in a single factory.)

Companies are also tempted to move some way from being almost totally dependent on British Telecom, whose ordering pattern can be dramatically affected by changes in Government policy.

But even the manufacturers do not seem to see exporting as vital. As one reflected recently in private: "Even if we do not sell a single line abroad, System X will be profitable for us."

## Letters to the Editor

### Debate on textiles

From Messrs. B. Ford, N. Winterton and K. Woolmer, MPs

Sir—On June 2 there was a very interesting report by Rhys Davies, your Textiles Correspondent, on the multi-fibre arrangement (MFA). Mr. Davies is clearly very well briefed about EEC proposals about the re-negotiation of the industry associations and about the views of the UK Government.

It is most enlightening to discover that the UK Government feels that Hong Kong, which has a large positive overall trade balance with both the EEC and the UK, should receive relatively favourable treatment in any allocation of quotas to low cost countries.

This clearly is an important point, but a point, along with many others, that Members of Parliament are being denied an opportunity to comment on. To date there has been no debate in the House of Commons despite the fact that an EEC consultation document was circulated to member state governments some weeks ago.

Members of Parliament should be allowed to debate the principles that might underpin the renegotiation of the MFA. The UK textile and clothing industry, has lost 160,000 jobs over the past two years, so it is hardly surprising that industry interests are concerned about the outcome of the renegotiations. Since there are still almost 600,000 people still employed in textiles it is clearly important that there should be a public debate on the future of an industry that offers more employment than the iron and steel and coal mining industries put together.

At the moment MPs are being kept in the dark by the Government, the only shafts of light being those generated by your newspaper and one or two other information sources. Ben Ford (Chairman, All Party Parliamentary Wool Textiles Group)

Nicholas Winterton (Chairman, All Party Parliamentary Cotton and Allied Textiles Group)  
Ken Woolmer (Chairman, Parliamentary Labour Party Textiles Group)  
House of Commons, SW1

### Quality circles

From Mr R. Collard

Sir—I notice that the growing interest in quality circles, encouraged by your articles in February among UK management has resulted in the TUC issuing guidelines on how its members should respond to these in the UK.

In a visit last month to consider quality circles in operation in Japan I had discussions with such well known companies as Canon, Nippon Steel and Nissan representatives where quality circles were developed some 12 years ago. I found that their trade unions had initially also expressed similar concerns. As a result the companies spent time explaining carefully the objectives of quality circles and emphasised that they would not conflict with existing con-

sultative and negotiating procedures. Quality circles are now a dynamic feature of Japanese industrial life and are supported by the trade unions. In fact the concept is now spreading to the service sector. R. A. Collard, Binder Hamlyn Fry and Co., 2, St. Bride's, EC4.

### Agricultural rents

From Mr E. Parker

Sir—The definition of rent was no problem until it was defined in the Agricultural Holdings Act 1948. The statutory amendment as set out in Section 2 of the Agricultural Act 1958 is the present legal definition which I, as a practising arbitrator, must interpret. The National Farmers Union and Country Landowners Association have made a brave attempt to re-define a "rent properly payable". It has taken them sixteen lines of typescript to say "a level which is economically fair to both the existing landlord and tenant." I expect that Parliamentary draftsmen will expand this into several pages and still leave ample room for the legal profession to argue their meaning.

I particularly fear that I shall be presented by the landlord's side with model farm budgets and if the tenant cannot prove his ability to match this, an acrimonious dispute will follow to the damage of good relationships between them. The 1948 Act provided a simple solution to an economic difference of opinion which can now be settled quite amicably.

Personally, I find no difficulty in interpreting the present law to give effect to the CLA/NFU formula. It states that the rent may only be reviewed every three years and the farm must be assumed to be vacant, it seems only reasonable to also assume that 1/3 of the tenant's land in England and Wales is similarly vacant. This immediately takes the heat out of any scarcity value for over-supply. Moreover, the Act stresses that in an open market situation both parties must be "willing". It seems reasonable to construe that Parliament intended that the parties involved in an arbitration should be part of this market, albeit hypothetical, and also willing. Recent times it has not been unusual for a tendered rent to include a 50 per cent element of key-money. Neither landlord nor tenant is willing to accept or pay such a premium every three years.

The present statutory definition of rent, if my assumptions have legal validity, allows an arbitrator to award from a great variety of evidence by evaluation. Tendered rents do often assist as good evidence of scarcity or glut, but there is no need to follow slavishly the figures currently offered and accepted in the real market of today.

E. C. Parker, Brousholme Hall, Clitheroe, Lancs.

### Electric mass transit

From the Director, Electric Vehicle Development Group

Sir—One needs to look very carefully at the evidence before assuming that interest in hover trains is declining, as was suggested in your comments on the House of Commons trans-

port committee report "Advanced Ground Transport" (3.8.81). Certainly there has been some cutback worldwide in AGT development projects but this applies equally to any new technology in the present economic climate and there are still active programmes in Germany, Japan, America, Canada and of course the United Kingdom, where, to its credit the Government is helping to fund the magnetic levitation system at Birmingham Airport. The UK Government is also prepared to assist financially, as is explained in the report, another project which incorporates vehicles with suction air suspension.

Urban authorities, particularly those overseas, are unlikely to respond enthusiastically to these transport technologies until they are proven. Once these systems have been tested and evaluated in the UK, potential operators can then be approached with positive suggestions about how they can save money and reduce their fuel consumption. For instance, in urban areas the cost of conventional rail systems in tunnels can be approximately 2½ times that for a comparable overhead system. In warmer climates the energy needed just to ventilate the tunnel can be equal to that required to run the vehicles themselves.

The markets are there, throughout the world new urban centres are forming and others are growing rapidly, while at the same time many countries are wishing to reduce their dependence upon oil for their public transport. The circumstances are therefore ideal for the development of electric mass transit systems in the UK as a prerequisite to persuading overseas customers of the potential benefits for their own operation.

Alan Aldous, Electric Vehicle Development Group, 59, Colebrooke Row, London, N1

### Civil service pay

From Mr. M. Goldman

Sir—Further letters in your columns prompt me to write again, though with some reluctance. Let me assure your civil service correspondents that my lack of sympathy with their claims does not mean that I approve of the way that the Government has handled the dispute. Perhaps I ought also to state that I too have been a civil servant, have worked for large companies, been a director of small ones, and am at present self-employed.

Miss Sprinz (June 3), who carelessly couples the forename of my opponent David Carr with my surname when she refers to my previous letter, may well have graduate friends who are not in fear of redundancy but, taking the economy as a whole, can it be denied that the civil service offers greater job security at all levels than the private sector? As to her somewhat apocalyptic point about actually enjoying the benefits of index-linking, it has to be assumed in a discussion of this sort that the world will still be here in 35 years' time—and she will find, as the years go imperceptibly by, that her pension rights become mysteriously more important to her.

Once again Mr. Carr makes a point against his own case: even assuming that he is correct in

saying that I too can have an index-linked pension if I am prepared to pay for it, will he then please go on to tell me where I can obtain this for as little as the notional 8 per cent paid by civil servants? Michael Goldman, 1, Lyndale Close, Blackheath, SE3.

### Still in the Union

From the Bass Liaison Officer, Campaign for Real Ale

Sir—The closure of the Burton Union brewing system at Bass's Burton Brewery (June 1) does not mark the demise of the last such system, as you stated.

Marston, Thompson and Evershed last year renovated and expanded its Union system on the grounds that had it not done so, the quality of the beers would suffer.

It is an ironic contrast and perhaps symbolises the way of thinking which alienates many consumers. That is a willingness to sacrifice quality—which the Union system undoubtedly represents—in order to make relatively minor savings. In the long-term, it is a counter-productive attitude. (Dr) Timothy Webb, 1, Winterville Cottages, Chaddesley Corbett, Worcestershire.

### Help for small firms

From the Group Public Affairs Adviser, Midland Bank

Sir—May I dispel any concern small businessmen may have that the setting up of area offices by Midland Bank will make the managers involved too remote from their customers' operations (Small Business Survey, June 3).

The programme of reorganising our branch network will not only ensure that most of the needs of our small business customers will continue to be met through his local branch, but that the local branch will have available the support of area offices, whose specific objective is to meet the needs of our corporate customers. In pursuing this programme we have not been aware of any criticism of our service to small businessmen becoming either detached or impersonal.

May I also say that Midland welcomes the introduction of the Government's small firms loan guarantee scheme which will complement the wide range of facilities introduced to help the smaller independent business, and our branch managers have been urged to foster the scheme energetically. W. H. K. Matthews, Midland Bank, Poultry, EC2.

### The serving Forces

From Mr W. Irish

Sir—On June 4 you had an article about the Royal Navy which showed the number of serving sailors and marines. Why was no reference made to the numbers of civil servants who are also employed in the Ministry of Defence handling naval business and who probably cost more than the serving forces? W. T. Irish, 141 Park West, W3

## Today's Events

UK: King Khalid of Saudi Arabia begins State visit to UK. Building workers' unions meet to plan industrial action campaign over pay claim.

Overseas: Sir Ian Gilmour, deputy Foreign Secretary, visits Denmark (to June 10). Egypt, Israel and the U.S. start talks in Tel Aviv on multinational peacekeeping force in Sinai.

Mr Zenko Suzuki, Japanese Prime Minister, starts 12-day six-nation tour of Western Europe. PARLIAMENTARY BUSINESS: House of Commons: Employment and Training Bill, remaining stages. Education (Scotland) Bill, third reading. "Sheep" Vari-

able Premium (Protection of Payments) Order.

House of Lords: Motion on Lords expenses. Ministerial and Other Salaries Order. Local Government (Miscellaneous Provisions) Bill, third reading. Forestry Bill, report.

Select Committee: Transport, on transfer of testing to private sector. Witnesses: Institution of Professional Civil Servants; Freight Transport Association. Room 17, 4.15 pm. OFFICIAL STATISTICS: UK balance of payments for

first quarter. Central Government transactions (including borrowing requirement) for May. Construction output for first quarter. London clearing banks' monthly statement for mid-May. UK banks' eligible liabilities, reserve assets, reserve ratios and special deposits for mid-May.

COMPANY MEETINGS: Anglo-African Finance: Heaton Mills, Heaton Park Road, Higher Blakeley, Manchester, 11.30. Associated Book Publishers, 11 New Fetter Lane, EC2. 12. Astbury and Madeley, Finch Road,

Lozells, Birmingham, 12. Ben-talls, Wood Street, Kingston upon Thames, 12. Beradin Rubber Estates, Tubs Hill House, London Road, Sevenoaks, Kent, 11.30. Electrical and Industrial Securities, Brewers' Hall, Aldermanbury Square, EC2. 12. Empire Stores (Bradford), Norfolk Gardens Hotel, Bradford, 12. Laugh-ton and Sons, Warstock Road, Birmingham, 12. Albert Martin, Albany Hotel, St. James' North-gate, 11. Newcastle and Gateshead Water, Allendale Road, Newcastle upon Tyne, 12.30. Office and Electronic Machines, Winchester House, 77 London Wall, EC2. 12. United Newspapers, 23 Tudor Street, EC2, 12.

## Some exporters think Bank of America only handles U.S.-based trade



### So how did we help Land Rovers get to Kenya?

In 1981, Land Rovers are helping Kenya's agriculture develop. BL are shipping Land Rover kits to CMC Holdings Ltd in Kenya, and winning new export sales in this huge market. £14 million of orders are involved, largely financed by Bank of America in London. Our ECGD team played a vital role.

For other British exporters, we have set up complex transactions with our Trade Finance officers and Letter of Credit department, involving complete financial packages. We have arranged documentary collections in many countries. Wherever we have a local presence, we use it to save time and speed cash flow for our customers. We have also helped with every aspect of foreign exchange — from consultancy to contracts.

For trade finance, contact Michael Hall, Bank of America, 25 Cannon Street, London EC4P 4HN. Tel: 01-236 2010.

For every transaction, we have the resources and the presence necessary to deliver — from London. And so we should have. This year we celebrate 50 years in the City. We are also represented in Birmingham, Manchester and Edinburgh, with individual account officers to service your company's specific needs. They are backed by a team of specialists dedicated to delivering quality service on time. We are confident that this is the way to help British companies succeed in export markets.

Next time you think of trade finance, think of us. And our team.

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Think what we can do for you.









## Companies and Markets

## UK COMPANY NEWS

## AB Foods surges past £100m mark

THE SECOND half of the year to March 28 1981 has seen Associated British Foods boost its pre-tax profits by £11.6m to £70.7m. This has enabled the company comfortably to exceed a full year figure of £100m for the first time, with the result for the 12 months improving by 16 per cent from £88.7m to £104.9m on turnover 20 per cent higher at £2,570m.

Mr. Gerry Weston, chairman, reports that a record cash flow enabled the group to reduce borrowings by £12m, while increasing investment by £12m. It also increased its workforce, both in the UK and overseas.

## Bambers sees successful year ahead

Mr. Harold Weston, chairman of Bambers Stores, was running well ahead of last year, Mr. S. Marks, chairman, told shareholders at the annual meeting, and the group was looking forward to another successful year.

## RESULTS AND ACCOUNTS IN BRIEF

**MATTHEW HALL AND CO.** (Engineering)—Results for 1980 reported May 7. Group had assets £9.5m (£7.9m). Pre-tax profit £1.2m (£0.8m). Shareholders' funds £30.8m (£28.8m). Chairman said 1981 will show an improvement over last year. Meeting, Royal Russell, W.C. on June 28, noon.

**COMBINED ENGLISH STORES GROUP**—Results for the 53 weeks to January 31, 1981, reported April 26. Group had assets £25.9m (£23.3m). Pre-tax profit £2.9m (£2.3m). Shareholders' funds £13.8m (£12.3m). Chairman said the group's performance was good, and the group was looking forward to another successful year.

**WILLIAMS AND SONS (ROBINS)** (Textile manufacturing)—Results for 1980 reported May 14. Group had assets £11.2m (£10.2m). Pre-tax profit £1.2m (£0.8m). Shareholders' funds £13.8m (£12.3m).

**JOHN POLKES HEFO** (Midlands property and engineering group)—Results for 1980 and prospects reported May 15. Group had assets £11.2m (£10.2m). Pre-tax profit £1.2m (£0.8m). Shareholders' funds £13.8m (£12.3m).

**PORTER CHADWICK** (Brewery, marine and mechanical engineering)—Results for 1980 and prospects reported May 15. Group had assets £11.2m (£10.2m). Pre-tax profit £1.2m (£0.8m). Shareholders' funds £13.8m (£12.3m).

**FEEDBACK AGRICULTURAL INDUSTRIES** (Agricultural machinery and equipment)—Results for 1980 reported May 7. Group had assets £9.5m (£7.9m). Pre-tax profit £1.2m (£0.8m). Shareholders' funds £30.8m (£28.8m).

**HONGKONG (SEANGOR) RUBBER** (Rubber products)—Results for 1980 reported May 7. Group had assets £9.5m (£7.9m). Pre-tax profit £1.2m (£0.8m). Shareholders' funds £30.8m (£28.8m).

**EXTERNAL INVESTMENT TRUST** (Investment)—Results for 1980 reported May 7. Group had assets £9.5m (£7.9m). Pre-tax profit £1.2m (£0.8m). Shareholders' funds £30.8m (£28.8m).

**VALLEY BUILDINGS** (Construction)—Results for 1980 reported May 7. Group had assets £9.5m (£7.9m). Pre-tax profit £1.2m (£0.8m). Shareholders' funds £30.8m (£28.8m).

**WILSON AND PARTNERS** (Construction)—Results for 1980 reported May 7. Group had assets £9.5m (£7.9m). Pre-tax profit £1.2m (£0.8m). Shareholders' funds £30.8m (£28.8m).

**HOLYWOOD** (Rubber products)—Results for 1980 reported May 7. Group had assets £9.5m (£7.9m). Pre-tax profit £1.2m (£0.8m). Shareholders' funds £30.8m (£28.8m).

## UK COMPANY NEWS

## UK turnover. Although there was some pressure on margins during the year, trading profits increased by 11 per cent to £17.6m.

The results from UK manufacturing divisions were mixed and the effects of the fall in consumer spending were felt severely by some smaller and more specialised companies. After a record 32 per cent increase in the previous year, profits from the manufacturing division, operating in a depressed market, nevertheless increased by 4 per cent to £49.7m. Satisfaction increased, contributions came from the millinery, baking and biscuit companies in the group, says Mr. Weston.

It has been the group's policy to 'take re-organisation costs as they occur year by year and charge them against trading profits. This year these costs including some element of redundancy, were exceptionally

## P. C. Henderson soundly based and well equipped

Mr. Pat Gaylor, chairman of P. C. Henderson, says the group has set itself the right goals for the current year, and has the means of achieving them.

He tells members in his annual statement, that exacting but fair targets have been set and we can be confident that the commitment to achieve them will be there. He feels that the group is soundly based and well equipped to move forward.

As reported on May 7, taxable profits of this manufacturer of sliding door gear and industrial

## Allied Plant seeking acquisitions

Allied Plant Group, which recently demerged its housebuilding interests, is looking to acquire companies providing services to the construction and allied industries.

The disposal of the housebuilding subsidiaries to a new quoted company, Allied Residential, in which APG retains a 27½ per cent stake, has resulted in improved liquidity and a general strengthening of the balance sheet. Mr. Michael Heathcote, chairman, tells shareholders in his annual statement, and this will assist selective acquisition.

## Very strong liquidity at Turriff Corp.

Order books in certain areas of activity remain below required levels but the group is making every effort to improve the shortfall wherever possible, Mr. W. G. Turriff, the chairman of Turriff Corporation, engineering contractor, tells shareholders in his annual report.

However, he points out that the group's financial resources, in particular liquidity, are stronger than in any time in the group's history. The accounts for 1980 (profits of the group for 1980 were reported on May 13) show cash and short-term funds less overdrafts totalling £5.3m, compared with £2.14m the previous year end. The accounts also show £22,500 was paid to a director during the year for loss of office.

Meeting will be at Warwick, on July 2, at 3 pm.

## Kenmare calls for another £356,000

Kenmare Oil Exploration is raising £356,000 by way of a rights issue of 1.4m shares at 25p per share on the basis of one new share for every five held. The issue, the group's second this year, has been underwritten by Cluff Oil. Brokers to the issue are Dudgeon and Panmure Gordon.

Meeting, York, June 29 at noon.

## Metal Box Limited Preliminary Results

Year ended 31st March 1981

Mr. D. I. Allport, Chairman and Chief Executive, reports:

The Year Under Review

The last twelve months in the United Kingdom have been the most difficult in the Company's history. The Board believed that despite the aftermath of the steel strike, the year ended 31st March would show an improvement on the previous year. This expectation was dashed by the poor results of the Company in the United Kingdom in the first six months of the financial year and the failure of any improvement in the second half to materialise.

Demand for the Group's products was badly affected by a combination of adverse circumstances, some of which were common to industry as a whole, and some of which were specific. De-stocking at all levels in the chain of distribution had a very major influence, although it is not possible to quantify this precisely. The strength of sterling in relation to other currencies made exporting more difficult and less profitable and led to increased imports of empty and filled containers. In the beverage market the poor summer weather reduced demand and with the effects of competition from other can makers and from the PET bottle, significantly reduced can margins. Almost all the other areas of the Company's business in the United Kingdom have suffered similar problems.

In the Stralad Division the length and depth of the recession, coupled with the restrictive sales policy of British Gas, brought about a forty per cent drop in the United Kingdom domestic central heating market. In the second half of the year the pattern of a fall in consumer demand and de-stocking at home was repeated in Stralad's other European markets.

The short time working which was introduced during the steel strike had to be continued after the ending of the strike, while steel supplies were being restored to normal. This short time working had then to be extended and became more widespread as the impact of the deteriorating market situation began to make itself felt.

It became necessary to take decisive and unpopular action to reduce costs and establish a stronger base for the future. As a consequence a significant reorganisation programme was instituted.

A detailed examination of all corporate activities has also taken place which resulted in job losses and the cessation of a number of activities not wholly essential to the successful operation of the Company under present conditions.

Some of these steps, connected with the introduction of new technology, would in any case have been necessary but were planned to take place over a longer time scale.

In the twelve months to March 31st 1981 the numbers employed in the United Kingdom fell by 4,589 or 13.8%. This streamlining, which has occurred at all levels, has not yet been completed and it is expected that there will be a further fall before the employment level stabilises later in the year, as we hope it will.

Depressing though the results are, the position would have been significantly worse had it not been for the activities overseas. The Overseas Division has, again, made a substantial profit contribution. The spread of the Company's activities around the world is a great source of strength.

A base for the future

As a result of the steps the Board has taken to review Group activities, improve efficiencies and reduce costs, Metal Box is significantly better positioned to take advantage of the return, when it comes, to what might reasonably be regarded as more normal conditions.

Whilst the Group has maintained the level of its essential capital expenditure, throughout the year there has been a major, sustained and successful, effort to conserve cash. This effort will be continued.

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## TECNICAS CONSTRUCTIVAS INDUSTRIALIZADAS, T.C.I., C.A.



## TECNICAS CONSTRUCTIVAS INDUSTRIALIZADAS, T.C.I., C.A.

Caracas, Venezuela

## U.S. \$10,000,000 Medium Term Project Loan

IMPRESIT SIDECO S.A.C.I.I.F. Buenos Aires

STIRLING INTERNATIONAL CIVIL ENGINEERING B.V. Amsterdam

Managed by Wells Fargo Limited

Co-Managed by Istituto Bancario San Paolo di Torino

Provided by Istituto Bancario San Paolo di Torino, New York Agency

Banco di Napoli, New York Branch

Turis AG

Wells Fargo Bank, N.A.

Industrial Multinational Investments Ltd.

Agent

Wells Fargo Bank, N.A.



May 12, 1981



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## Consolidated (Unaudited) Profit Statement — Years to 31st March

	Historical Cost 1981 £m	1980 £m	Current Cost 1981 £m	1980 £m
Sales	1,076.1	1,122.0	1,076.1	1,122.0
Trading Profit	52.4	80.5	10.6	30.3
Associated Companies	3.5	2.1	3.2	1.6
Interest	55.9	82.6	13.8	31.9
Gearing adjustment	26.8	19.8	26.8	19.8
Profit (loss) before taxation	29.1	62.8	(3.8)	22.2
Taxation	14.2	19.3	(14.2)	19.3
Profit (loss) after taxation	14.9	43.5	(18.0)	2.9
Interest of minority shareholders	9.1	5.5	4.0	1.6
Profit (loss) before extraordinary items	5.8	38.0	(22.0)	1.3
Extraordinary items	(21.0)	(3.1)	(21.0)	(3.1)
Interest of Metal Box Limited	(15.2)	34.9	(43.0)	(1.8)
Dividends paid and proposed				
Preference	0.1	0.1	0.1	0.1
Ordinary	8.1	15.2	8.1	15.2
	8.2	15.3	8.2	15.3
Earnings per £1 ordinary stock unit	7.6p	50.8p	(29.5p)	1.6p

## The Outlook

There are now some indications that the worst of the problems are over. De-stocking, which has affected demand so adversely, appears to be decelerating and there are some tentative signs in several parts of the business of a hesitant recovery. The Board does not yet know whether this will continue and, in the light of the prospects for consumer expenditure during the coming months, cannot be confident that it will.

However, the Board is hopeful that a slow national economic recovery will lead to a steady improvement as the year progresses and that, as it does, Metal Box will reap the benefits of the action that has been taken.

## Dividends

An interim dividend of 4.2p per £1 Ordinary Stock unit was declared during the year and paid on 19th January 1981.

The directors recommend the payment of a final dividend of 6.51p to bring the total for the year to 10.71p. The total dividend with the related tax credit of 4.59p represents a decrease of approximately 47 per cent on the total dividend of 20.3p and related tax credit of 8.7p for the previous year. If approved, the final dividend will be paid on 24th July to holders registered on 26th June 1981.

Net expenditure on fixed assets in the year at home and overseas was £53.8 million, which included £4.2 million on acquisitions.

Accounts for the year ended 31st March 1981 will be posted to stockholders on 29th June 1981.

The Annual General Meeting will be held at 12 noon on Thursday 23rd July 1981 at Plaisterer's Hall, 1 London Wall, London EC2.

## 85 companies wound up

Compulsory winding up orders were made against 85 companies by Mr Justice Dillon in the High Court. They were:

Claybridge Shipping Company, Ramona Health Foundation, Elsamanda, Dr. Evans & Co., Williams, Shortlands Press, George Risk Trading Co., Healey Construction, Frank Reed (Hayes), South West Advertising Consultants (Bristol), S. J. Randall Contractors, B. J. Tobin (Croydon), Charles St. (formerly Machine Micro systems).

Oakdale Heating, Simville, Bigstone, Tangsons, Leicester Camera Exchange, B.S. Insurance Brokers, Valley Soundings, Omnibus Travel (London), Robert Catcher and Associates, Ex-Tra International Exhibitions and Trade Fairs, L. A. Lockhart and Company, Martindale.

Whitmore, Ruland, Classmaster, Camberley Properties, Landowner Securities, Progressive Identification System, Peelwood, Dalboon, Severs Knitwear.

Berryiff, Desiron, Darlow Newsagents, Spurdeck, Cowal Supplies, Gray and But, Watervane, Troy Economy Insulation, Streamberry Construction, Tower Contractors Supplies, K. A. Whitmore, Lindell Poultry Farmers, A. and H. Heating and Plumbing, Davidson and Walton, Curbisley, Capstone Holdings, Onsite Precision Engineers, Dot (Wholesale Office Equipment and Stationery Supplies), Lennox Building Contractors, Chapman Construction Company, Salmon and Co. Commercial Vehicles, Apex (Improvements), Vidtech, Port Fare, Hamilton Carhart, Simgart, Statville, Gale Management, Babatta, Ruslink, Peal Photographic and Audio, Takelt Building Services, Rathbort, Dinkar Textiles, Lawmarg, Skitwell, Barrellare, N. J. Phillips (Office Supplies), Cottage Cars, J. and G. Meats, Seward, Britains-Absorfield, Szekean, Hanstead Contractors, Spears, M.J. Pyle, Backstage Productions, Hodgdon Wholesale Company, Roberto Steels.



# British Investment Trust

HIGHLIGHTS from the Report and Accounts for the Year to 31st March 1981.

Year to 31st March	Total Assets £000's	Total Revenue £000's	Earnings p	Dividend p	NAM p
1977	118,353	5,325	4.36	4.30	175
1978	126,015	5,603	4.80	4.85	188
1979	139,461	6,158	6.11	5.70	211
1980	122,829	8,315	8.18	7.00+0.85	184
1981	157,010	9,719	9.48	8.85	241

## EARNINGS-UP 16%

There was a very satisfactory increase in total revenue in view of the large amount of exceptional U.K. dividends received in the previous year. Dividends in the U.K. showed only a small increase, but the greater amount of gifts held and the continuing high level of short-term interest rates both in the U.K. and the U.S.A. resulted in a large increase in unfranked revenue.

## DIVIDEND-UP 12 3/4%

The dividend of 8.85p per share compares with 7.85p last year, which included 0.85p in respect of exceptional U.K. dividends received. Adjusting for this factor the total for 1981 represents an increase of 26 1/2% over the previous year.

## NET ASSET VALUE-UP 31%

Despite the world recession most major stock markets rose strongly during the year, the U.S. and Japanese investments performing particularly well. The majority of the Company's properties have been sold and some £10 million of the proceeds were used to purchase U.S. Dollars, the greater part of which has been invested in U.S. equities.

## PROSPECTS

The timing and strength of the recovery in both the U.K. and the U.S.A. is still uncertain. In the U.S.A. however strong earnings growth will continue to be shown in selected sectors and the long-term prospects in the Far East remain attractive. The Board consider that some further increase in the overseas proportion of the portfolio is appropriate. This together with the lower interest rates generally anticipated, is likely to result in some reduction in earnings in the current year. However the Board expect to be able to maintain the dividend at the present rate.

Copies of the Annual Report and Accounts may be obtained from The Secretary, The British Investment Trust Limited, 46 Castle Street, Edinburgh, EH2 3BR.

## COULD YOU PERSUADE YOURSELF TO GIVE TO THE RSPCA?

### NO

My money is needed for my family.

My money wouldn't make any difference.

The RSPCA is aided by the State, isn't it?

Does the RSPCA spend the money effectively?

When I make a will I'll probably include charities like the RSPCA anyway.

If we've persuaded you, why not suggest your clients include the RSPCA in a will or deed of covenant. For more information, write to: The Executive Director, THE RSPCA, Causeway, Horsham, Sussex RH12 1HG.

# THE RSPCA



## Warren Plantation Holdings Limited

### 1980 HIGHLIGHTS

- \* Profit before taxation exceeded the forecast at the time of the rights issue.
- \* Dividend maintained on increased capital and covered 1.35 times on C.C.A. basis.
- \* U.K., India, Kenya and Indonesia each contributed in excess of £1 million pre-tax profit.
- \* Major part of rights issue to be invested in Australia and Indonesia.
- \* Company's market capitalisation brings it into top 500 U.K. companies.

#### Summary of group results\* (£'000s) to 31 December

	1980	1979
Turnover	30,861	29,250
Profit before taxation	5,256	6,787
Profit after taxation	2,216	3,071
Earnings per share	25.82p	32.79p
Dividend per share	10.00p	10.00p

\* on a historic cost basis

## Companies and Markets

## MINING NEWS

## UK COMPANY NEWS

# Amax is to sell two companies

AMERICA'S LEADING mining company, Amax, is to sell two wholly-owned oil and gas exploration subsidiaries in Canada to Fairweather Gas for an estimated \$213m (£90m). Final agreement on the sale of the two companies, Alamo Petroleum and Amax Petroleum of Canada, is expected to be reached in July.

Last month, Amax announced that it intended to sell by tender its 30 per cent stake in Alamo Oil, after failing to reach agreement on the terms of a merger. That sale is expected to be worth about \$213m (£77m).

Amax Petroleum of Canada has been a subsidiary since the early 1960s, while Alamo was acquired as a result of the takeover by Amax of Rosario Resources in April last year.

Fairweather Gas, a Canadian company, is owned by BC Sugar Refining and Anderson Exploration.

Amax has heard nothing more since that company made its record-breaking US\$4bn takeover offer, but it is thought in some quarters that Amax may be preparing another approach, this time with a price more in line with the offers made by Sohio to Kennecott Copper and by Fluor to St Joe Minerals.

## Rhodall faces harder times

A GLOOMY picture of immediate prospects is forecast for Rhodall, the Anglo-American Corporation group's Zimbabwean ferrochrome producer which in the past year to March 31 failed to meet its prospectus profit forecast but managed to pay the forecast dividend of 8 cents (6.5p).

Rhodall earned a net \$23.58m (£2.6m) while costs rose by some 25% in March 31. At March 31 the company was carrying unsold stocks valued at more than \$242m, equal to about a year's production, reports our Salisbury correspondent.

Because some of the 1980-81 sales were made from stockpile material, the results did not fully reflect the steep rise in costs. The company thus warns that when the level of stocks is reduced and a greater proportion of sales is made from current production there will be a "considerable" fall in profitability.

On the Zimbabwe Stock Exchange, Rhodall shares have fallen 90 pence (54p). In May of last year 3m shares (equal to 12 per cent) were offered to the public at a price of 125 cents. The issue was more than four times over-subscribed and in first dealings the shares traded up to 140 cents.

## ERPM, Durban cut interims

THE South African marginal gold producer, East Rand Proprietary Mines (ERPM), is cutting its 1981 interim dividend to 50 cents (26.5p) from 175 cents a year ago when the subsequent final amounted to 195 cents. The sharp cut in the latest payment, however, is not entirely unexpected.

Involved in a major modernisation and expansion programme, the company earlier indicated that it should be able to pay an annual rate of 360 cents per share, but the programme if the gold price averaged \$600 per ounce in the 12 months to June 30 next and thereafter rose at the same rate as working costs.

During the first five months of this year the price has averaged only \$514 (it was \$472 yesterday). ERPM still intends to press on with the expansion programme but has reduced the latest dividend in order to conserve cash resources.

Durban Deep, another marginal gold mine, is cutting its interim to 85 cents from 180 cents last time when there was a final of 300 cents; here again

the cut is not unexpected and is possibly a little less than had been feared.

Rhyvor is paying a final dividend for the year to June 30 of 100 cents which matches most expectations. It makes a total for the year of 260 cents compared with 285 cents for 1979-80.

## Better output by Gopeng

Malaysia's Gopeng Consolidated achieved a much better tin concentrate output last month of 158 tonnes which brings the total for the first eight months of the current financial year to 1,057 tonnes against 1,278 tonnes in the same period of 1979-80.

The company's Mambang Division joint venture, which commenced operations in January, has so far produced 82 tonnes of tin concentrates.

Output at the single-dredge producer, Tanjong, continues to lag at 65 tonnes for the past five months compared with 97 tonnes a year ago, while the five-month total for Idris comes out at 33 tonnes against 89 tonnes. Pengkalen's dredge, which sank in January, is still being rehabilitated.

	May	Apr.	Mar.
Gopeng	158	122	138
Mambang	22	30	11
Tanjong	14	13	8
Pengkalen	nil	nil	nil

## Good start at Penarroya

FRANCE'S Penarroya, the non-ferrous metals subsidiary of the Rothschild-controlled metal group, has managed to maintain the level of business during the first few months of the current year, despite the difficult economic climate.

M. Bernard de Villemejeane, chairman, told the annual meeting that this had been achieved by stepping up the pace of the company's exports to compensate for the slackness in domestic demand.

Group profits last year fell to FF 50.78m (£4.4m) from FF 87.08m in 1979, with the bulk of this coming from lead, zinc and silver.

Mr de Villemejeane was not prepared to make a forecast of the likely outcome for 1981, but he said that Penarroya expects to start production from its gold-silver property at Bourneix, near Limoges in western France, in 1982.

The company's main new overseas projects include the development of a copper orebody at Neves-Corvo in Portugal and iron ore at Wambo in Australia.

## ROUND-UP

One of Canada's leading mining companies, Teck Corporation, has turned in lower profits for the second quarter and first half of the current year, following a poor performance in the first quarter.

Net profits for the six months were \$310.6m (£25m), against \$316.9m for the previous corresponding period. At the annual meeting in February, Dr. Norman Keenly, president, said the second quarter was likely to provide poor results, but the group looks for an upturn in the second half.

The remainder of the year will be helped by production from the new \$150m Highmont copper-molybdenum mine in the Highland Valley area of British Columbia.

After the inclusion of extraordinary items, primarily gains on the sale of investments and the transfer of a 20 per cent interest in Highmont to West Germany's Metallgesellschaft, earnings from all sources for the first half are shown at \$265.3m, an advance of \$33m.

## Bertrams back in the black at midway

Short-time working and a freeze on wages has enabled Bertrams, paper and board machinery manufacturer, to return to profit in the six months to March 28, 1981, with a surplus of \$13,000.

This compares with losses of \$48,000 for the corresponding period and \$29,440 for the whole of the previous year. In addition to redundancies and the foundry closure already announced, Mr A. T. Montgomery, the chairman, says the workforce at the group's engineering plant is also being reduced by half.

A board review is aimed at rationalising manufacturing facilities and disposing of surplus assets.

Work in hand will be completed in the next few months, says Mr Montgomery, and the success of efforts to obtain new orders will determine whether or not the first-half improvement will be maintained.

Turnover for the six months was virtually static at £1.66m (£1.67m). The dividend is again omitted—the last distribution was a 1p midway payment in 1978.

## SHARE STAKES

A. and J. Geller — Scottish Amicable Life Assurance Society holds 600,000 shares.

Lake View Investment Trust—London and Scottish Marine Oil Company. This company with a net loss last year of \$271,000 and is also struck after tax of \$1m (\$580,000) and an unrealised exchange gain of \$168,000 (\$96,000 loss).

The directors say the retained interest in LASMO is valued at \$5.56m in the accounts.

Turnover, comprising sales of oil, gas and coal and operating fees, fell from \$3.16m to \$2.86m, reflecting the closing of coal sales and the reduction in working interest in Californian oil leases following the payment of Premier's investment there.

However, total trading revenues edged ahead, from \$2.85m to \$3.68m with the inclusion of higher dividend and interest income of \$775,000 (\$371,000).

The pre-tax surplus was struck after charges including production costs, down from £1.78m to \$294,000, depreciation of \$205,000 (\$497,000) and exploration and development charges of \$268,000 (\$34,000).

Earnings per 5p share are shown as 0.33p against 0.23p loss.

The directors have decided not to prepare current cost accounts, believing them to be highly misleading, especially where assets are concentrated in exploration acceptances to be received.

# Premier Cons. Oil doubles profit and expects better year

A SHARP fall in production costs more than doubled pre-tax profits of Premier Consolidated Oilfields to £1.5m in the year to March 31, 1981, compared with \$206,000 last time.

In the current year, a substantial increase in oil and gas production should produce very considerable improvements in the group's operating revenues, says Mr R. C. Shaw, chairman. The size of the field at Reggiate in Italy, and oil and gas wells in Utah and Texas would be coming on stream, and tax legislation recently enacted in Trinidad and Tobago would make oil production there profitable.

Continuing the policy of ploughing revenues back into exploration with a view to capital appreciation, the directors are again omitting the dividend, but they propose to make a one-for-one scrip issue to mark the increase in the real value of the group's assets.

Net profit for the year is \$6.06m after deducting the \$5.41m proceeds of the sale of half the group's holding in London and Scottish Marine Oil Company. This compares with a net loss last year of \$271,000 and is also struck after tax of \$1m (\$580,000) and an unrealised exchange gain of \$168,000 (\$96,000 loss).

The directors say the retained interest in LASMO is valued at \$5.56m in the accounts.

Turnover, comprising sales of oil, gas and coal and operating fees, fell from \$3.16m to \$2.86m, reflecting the closing of coal sales and the reduction in working interest in Californian oil leases following the payment of Premier's investment there.

However, total trading revenues edged ahead, from \$2.85m to \$3.68m with the inclusion of higher dividend and interest income of \$775,000 (\$371,000).

The pre-tax surplus was struck after charges including production costs, down from £1.78m to \$294,000, depreciation of \$205,000 (\$497,000) and exploration and development charges of \$268,000 (\$34,000).

Earnings per 5p share are shown as 0.33p against 0.23p loss.

The directors have decided not to prepare current cost accounts, believing them to be highly misleading, especially where assets are concentrated in exploration acceptances to be received.

acreage of high potential value. Mr Shaw says the group's technical staff rank Block 12/23 in the Moray Firth, awarded to a consortium which includes Premier, as one of the most prospective on offer. Premier has been granted the licence as operator for four British companies, together with the Finnish national oil company and the Axel Johnson group of Sweden.

The group's exploration assets are concentrated as to 61 per cent of cost in the U.S., with the remainder in the UK onshore and offshore areas.

## comment

Since selling half of its Lasmo stake last December at a book price of \$5.56m, Premier Consolidated's nearest approach to a problem seems to have been deciding on suitable ways to reinvest the money. There is still an intention to buy U.S. companies, given the chance at a suitable price. But so far Premier has not achieved this aim. There is, however, no shortage of uses for the cash; Premier has gone on drilling and buying exploration acreage in the western U.S. Evaluation of Block 12/23 in the Moray Firth will absorb resources next year. There should be more cash flow from operations, as the Reggiate gas field comes on stream at the end of this year, and the flow from wells in Texas increases. The Trinidad government's switch from a licence-price basis for gas to a form of PRT has lowered the effective tax-rate from 100 per cent to 80 per cent, and Premier will consequently feel inclined to produce more. At 64p, up 1p yesterday, the shares stand more than 40 per cent below their 1980 high, and at much the same discount to most estimates of assets.

## LLOYDS BANK

Following final verification of the acceptance received under the terms of the offer for the ordinary shares in Lloyds and Scottish, a total of 4.07m new shares in Lloyds Bank is required to be issued as consideration to satisfy the share alternative.

The alternative has now closed in accordance with its terms but the offer remains open until 4.00 pm on June 10, 1981, at which time the same discount to most estimates of assets.

## NOTICE

to holders of

## Nabisco International Finance Company

5 1/4% Guaranteed Convertible Debentures Due 1988

## Nabisco, Inc.

(successor to Nabisco International Finance Company)

NOTICE IS HEREBY GIVEN to holders of the 5 1/4% Guaranteed Convertible Debentures Due 1988 (the "Debentures") issued by Nabisco International Finance Company (the "Company"), pursuant to Section 4.06 of the Indenture dated as of March 1, 1980 (the "Indenture") among the Company, National Brands Company (now named Nabisco, Inc.), Guarantor (the "Guarantor"), and Morgan Guaranty Trust Company of New York, Trustee, that the Guarantor, which has assumed all the assets and liabilities (including, by supplemental indenture dated as of April 1, 1978, the obligations under the Indenture) of the Company, expects to merge on July 1, 1981 with Nab, Inc., a New Jersey corporation and a wholly owned subsidiary of Nabisco Brands, Inc., a Delaware corporation ("Nabisco Brands"). Such merger is one of two proposed simultaneous transactions which, if consummated, will result in, among other things, the Guarantor and Standard Brands Incorporated ("Standard Brands") becoming separate wholly owned subsidiaries of Nabisco Brands (the "Reorganization"). If the Reorganization is consummated, each share of Common Stock of the Guarantor outstanding on the date of consummation would be converted into 1.04 shares of the Common Stock of Nabisco Brands and holders of Common Stock of the Guarantor on that date would be entitled to exchange their share certificates for Nabisco Brands share certificates issuable in the Reorganization. The Reorganization is subject to a number of conditions, including approval by the shareholders of both the Guarantor and Standard Brands at special meetings currently scheduled to be held on July 1, 1981, and the obtaining of certain regulatory clearances. Notwithstanding the satisfaction of any or all conditions, Nabisco, Standard Brands and Nabisco Brands may by mutual agreement terminate plans for the Reorganization at any time prior to its consummation. In connection with the Reorganization the Guarantor has elected to redeem all outstanding Debentures on July 1, 1981 (the "Redemption Date") at a redemption price of 101 1/4% of the principal amount thereof, together with accrued interest from March 1, 1981 to the Redemption Date. Holders of Debentures here, as alternatives to redemption, the right to sell their Debentures through usual brokerage facilities, or on or before the close of business on the Redemption Date, to convert such Debentures into Common Stock of the Guarantor at the current conversion price of \$55.25 principal amount of Debentures for each share of Common Stock. On May 27, 1981 the last reported price of Nabisco Brands Common Stock was \$50.90 per share. A Notice of Redemption has been published, pursuant to the Indenture, in The Wall Street Journal, the Financial Times and the Luxembourgian Wort on or about May 26, 1981 and June 2, 1981, and a final publication of such notice is scheduled for June 18, 1981. Holders of Debentures should refer to such notices for additional information concerning such redemption, their conversion rights and the Reorganization.

NABISCO, INC.

as successor to

NABISCO INTERNATIONAL FINANCE COMPANY

Dated: June 9, 1981



## ABERTHAW CEMENT

### Results for the year ended 31st December 1980

	1980	1979
Turnover	£,000 31,132	£,000 26,152
Profit before taxation	2,566	1,001
Taxation	479	(260)
Profit after taxation	2,087	1,261
Earnings per Share	53.37p	32.12p
Total Dividend per Share	10.0p	8.4881p

★ Strong growth in profits, dividends and earnings per share.

★ Kilns successfully converted from gas to coal firing and operating at low rate of fuel consumption.

★ Lower profits expected in first six months of 1981 with anticipated improvement in second half of year.

Copies of the Report and Accounts may be obtained from The Secretary, Aberthaw & Bristol Channel Portland Cement Company Limited, Bayona House, Mount Stuart Square, Cardiff CF1 6DR

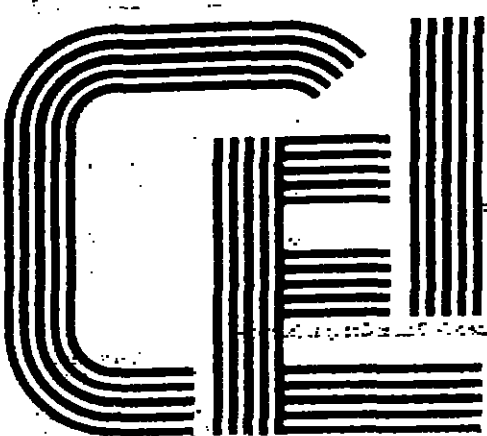






A copy of this Offer for Sale, having attached thereto the documents specified below, has been delivered to the Registrar of Companies for registration. Application has been made to the Council of The Stock Exchange for the whole of the share capital of Cambridge Electronic Industries p.l.c. ("CEI") issued and to be issued to be admitted to the Official List. This Offer for Sale includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to CEI. The Directors of CEI have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors of CEI accept responsibility accordingly.

The Application List for the Ordinary Shares now offered for sale will open at 10 a.m. on Friday, 12th June, 1981 and may be closed at any time thereafter.



# Cambridge Electronic Industries p.l.c.

## Offer for Sale

by

**Baring Brothers & Co., Limited**

on behalf of

**Philips Electronic and Associated Industries Limited**

of

**21,600,000 Ordinary Shares of 25p each at 75p per share**

payable in full on application

DIRECTORS OF CEI	
R. M. A. Jones (Chairman)	The Old Rectory, Outton, Lowestoft, Suffolk
R. A. King (Managing Director)	8 Barrow Road, Cambridge
A. B. Faulds (Commercial Director)	New Bungalow, Woodditton Road, Newmarket, Suffolk
F. Moon (Financial Director)	3 Woodlands Road, Great Shelford, Cambridge
B. R. Chertton (Technical Director)	10 Town End, 15A Cornhill Road, Buntingford, Cambridge
K. W. Cook (Non-executive Director)	Upton, 15 High Trees Road, Reigate, Surrey
A. P. Hichem (Non-executive Director)	Parkhurst, Abinger Common, Surrey
R. J. F. Howard (Non-executive Director)	Springwood House, Ickwell Green, Near Biggleswade, Bedfordshire
J. B. L. Jackson (Non-executive Director)	White Rocks, Underdown, Near Sevenoaks, Kent

The Ordinary Shares now offered for sale rank in full for all dividends hereafter declared or paid on the Ordinary Share capital of CEI		
SHARE CAPITAL		
Authorised	Issued or to be issued and fully paid	
£12,478,275	Ordinary Shares of 25p each	£9,000,000

On 18th May, 1981, CEI and its subsidiaries had outstanding bank overdrafts of £162,110 (which were unsecured), long-term loans of £2,000 (which were secured), and guarantees of indebtedness of £12,147. Excluding as above and save as disclosed in this Offer for Sale and save for intra-group transactions, neither CEI nor any of its subsidiaries had outstanding at that date any loan capital (whether outstanding or created but unused), mortgages or charges, borrowings or indebtedness in the nature of borrowing, including bank overdrafts, liabilities under acceptances (other than normal trade bills) and acceptance credits, hire purchase commitments or guarantees or, except for contingent liabilities arising in the ordinary course of business, other material contingent liabilities.

SUMMARY OF INFORMATION	
The information set out below should be read in conjunction with the full text of the Offer for Sale	
Offer for Sale price	75p per share
Market capitalisation at Offer for Sale price	£27 million
Shareholders' funds as shown in the audited consolidated balance sheet at 31st December, 1980	£29.5 million
Forecast profit before taxation	not less than £5 million
Forecast fully taxed earnings per share*	6.1p
Prospective price/earnings multiple at the Offer for Sale price*	12.3
Forecast net dividend for the year ending 31st December, 1981	3.7p per share
Prospective gross dividend yield at the Offer for Sale price	7.05 per cent.

\* Assuming profit before tax for the year ending 31st December, 1981 of £5m and based on a full charge for corporation tax at the rate of 22 per cent. and after deducting minority interests of £0.2m. A significantly lower actual corporation tax charge is expected in 1981.

SECRETARY AND REGISTERED OFFICE	
F. A. Royle, F.C.I.S.	Botanic House, 100 Hills Road, Cambridge CB2 1LQ
RECEIVING BANKERS	
Baring Brothers & Co., Limited	145 Leadenhall Street, London EC3V 4QT
STOCKBROKERS	
W. Greenwell & Co. Cazenove & Co.	Box Bells House, Broad Street, London EC4M 9EL 12 Tokenhouse Yard, London EC2R 7AN
SOLICITORS TO CEI	
Slaughter and May	35 Basinghall Street, London EC2V 5DB
SOLICITORS TO THE OFFER	
Linklaters & Paines	Barrington House, 59/67 Gresham Street, London EC2V 7JA
AUDITORS AND REPORTING ACCOUNTANTS	
Coopers & Lybrand (Chartered Accountants)	Abacus House, Gutter Lane, Chertsey, London EC2V 8AF
REGISTRARS AND TRANSFER OFFICE	
Baring Brothers & Co., Limited	Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU

### INTRODUCTION

Cambridge Electronic Industries p.l.c. ("CEI") is at present a wholly owned subsidiary of Philips Electronic and Associated Industries Limited ("Philips") which in turn is a wholly owned subsidiary of N.V. Philips' Gloeilampenfabrieken ("N.V. Philips"). CEI is itself a holding company for a group of companies engaged primarily in the manufacture and sale of electronic components and systems. Most of these companies have been subsidiaries of CEI for a number of years and comprised part of a larger group ("the Pye Group") of which CEI was the parent company but, during that period, they were organised and managed as a separate reporting entity. The companies which made up the remainder of the Pye Group have been acquired by Philips or its associates overseas over the last four years and in June last year a substantial part of CEI's capital was repaid to Philips as being surplus to its requirements. Further details of the history of CEI since it was formed by Philips in December, 1966 are set out below under "Statutory and General Information".

Philips is disposing of 60 per cent. of the share capital of CEI by means of this Offer for Sale and intends to retain a substantial shareholding in CEI for the time being.

### REASONS FOR THE OFFER FOR SALE

N.V. Philips is organised essentially for high volume manufacture of products for international markets, whilst the companies in the group comprising CEI and its present subsidiaries ("the CEI Group") are engaged mainly in the manufacture of specialised components and equipment on a smaller scale, with their strength lying in their ability to respond rapidly to particular customer requirements; it is felt that these characteristics can be better developed following a disposal by Philips of its controlling interest and the relinquishment of management control. At the same time, the retention by Philips of a significant shareholding will provide CEI with the support of a powerful shareholder with whom it will continue to have a close association.

### BUSINESS

The CEI Group consists of a number of companies most of which are long established and well known in their particular spheres of operation. Some were originally formed or acquired by the Pye Group in order to ensure continuity of supplies of components for its main products. Today they have a wide customer base and, in 1980, approximately 89 per cent. of total sales was to persons other than companies in the group of which N.V. Philips is the holding company. N.V. Philips and its subsidiaries, other than those comprising the CEI Group, are together referred to below as "the N.V. Philips Group".

The operations of the CEI Group are concentrated in three separate market areas. Representative products, sales and trading profits (before interest) of each market area in 1980 are as follows:

**Electronic and Electrical Components:** Components, connectors, crystal oscillators, electronic touch keyboards, fibre optic components, filters, hybrid microcircuits, microswitches, potentiometers, printed circuit boards, relays, small transformers, switches.

**Defence and Electronic Systems:** Guided weapon instrumentation, personal locator beacons, precision radio frequency heating and drying systems, radio frequency interference suppression systems, safe load systems, sonar systems.

**Specialist Engineering:** Cable television systems, glass vacuum electronic engineering, infra-red detectors, machine tools, structural form engineering, unique and speed control equipment.

A brief description of the individual companies is set out below. With the exception of Belling & Lee Limited (which is engaged both in Electronic and Electrical Components and in Defence and Electronic Systems) all are engaged predominantly in one only of the market areas mentioned above. The number of employees in each subsidiary is shown as at 17th April, 1981.

### Electronic and Electrical Components

Belling & Lee Limited was acquired from Philips in 1974. It designs and manufactures a wide range of electronic and electrical products and has three divisions:

(a) the electronic components division whose products include radio frequency connectors and multiple connectors, fuseholders, plugs and sockets, filtered power inlets and fibre optic connectors and systems. Around one-third of the output is supplied to component distributors and the balance to a wide range of customers;

(b) the radio frequency interference suppression division which makes modular and custom-built shielded enclosures or "screened rooms" with associated power and signal line filters. Shielded enclosures are used for testing sophisticated electronic equipment and for the security operation of computer and communications centres. It is the largest supplier of such enclosures in the United Kingdom and operates successfully in export markets. The turnover and trading profit of this division are included in the financial statements for Defence and Electronic Systems;

(c) the Precision division which manufactures self-piercing inserts for mounting components on piece parts, panels, or chassis of steel or aluminium without the need for pre-pierced holes. The company is based at Enfield in Middlesex and employs 635 people. In 1980, its turnover amounted to £11.3m.

Bepi (Electronics) Limited which was acquired in 1970 is engaged in the manufacture of printed circuit boards. Its products comprise plated-through-hole and multilayer printed circuit boards and flexible circuits. The company supplies the communications, computer, business machine and instrumentation industries. In 1977, the company opened an extension to its manufacturing plant when it introduced two large automatic plating lines. Whilst the company foresees growth in demand for all its major product areas, it considers that the principal area of growth is likely to be in multilayer boards.

The company is based at Gralshale in Scotland and employs 200 people. In 1980, its turnover amounted to £3.8m.

Cathodene Crystals Limited was founded in 1953 with the object of producing frequency control devices and has since developed into one of the major manufacturers of quartz crystals, crystal filters and oscillators in Western Europe.

In the past these products were used mainly in professional and semi-professional radio telecommunications equipment; in addition they are now being used in industrial instrumentation, microprocessors and other electronic equipment which require a stable frequency source. The market for filters and oscillators is expected to continue to expand.

The company operates from premises at Linton, near Cambridgeshire and employs 223 people. In 1980, its turnover amounted to £2.5m.

Egen Electric Limited, which was formed in 1946, manufactures carbon film and wirewound potentiometers, and switches, for supply to the audio, television and automotive industries. Its products also include aerial isolators. Approximately 60 per cent. of turnover in 1980 was attributable to products manufactured under licence from N.V. Philips. The current licence authorises the company to manufacture and sell the products in question in the United Kingdom and is terminable by either party on not less than twelve months' notice expiring on 30th June, 1984 or at any time thereafter.

The company is based on Canvey Island in Essex and employs 239 people. In 1980, its turnover amounted to £2.8m.

units. The company is an approved supplier to British Telecom and its products conform to appropriate British and several overseas standards. The company designs and produces in specific requirements for customers in the industrial, communications, audio, T.V. and other consumer markets. The longer term outlook for transformers and power supply units is good as a result of new uses particularly in computer peripherals and microprocessor controlled domestic appliances.

The company's head office is at Devises. Production is at Devises and Portsmouth where a new factory is being built to replace the existing facility. The company employs 488 people and in 1980, its turnover amounted to £7.3m.

Newmarket Microsystems Limited was formed in 1953 to manufacture germanium transistors but now makes highly specialised custom-built thick film hybrid microcircuits. These have applications in the telecommunications, defence, aviation, industrial instrumentation, process control and medical sectors. Examples are active filters, infra-red detectors, heart pacemaker pulse generators and fibre optic termination modules. Many of the company's principal customers are major United Kingdom and other Western European electronics companies and organisations. After a period of modest demand, the company experienced rapid expansion in the sales of thick film in the last two years and considers that there is potential for substantial growth in the future.

The company's premises are located at Newmarket, Suffolk, where 146 people are employed. In 1980, its turnover amounted to £1.0m.

Pye Components Limited was incorporated in 1954 and is engaged in the manufacture of low frequency passive components for the electronics industry. The principal product sectors are rectangular rack and panel connectors and printed circuit edge connectors.

The company is a leading U.K. producer of printed circuit board modular type connectors. This year, the company will commence the manufacture under licence of insulation displacement connectors and VG connectors both of which are specifically designed for use in new technologies. It supplies customers in the computer, instrumentation, process control, telecommunications and aerospace and related fields.

The company has recently expanded into new premises which incorporate facilities designed to satisfy exacting standards necessary for the manufacturing processes involved in precision metal plating of contacts and the plastic moulding of insulators. It is based at Biggleswade and has a total of 194 employees. In 1980, its turnover amounted to £4.9m.

Pye Electro-Devices Limited has three divisions—Relay and Solenoid, Switch and Display, and Capacitor. These divisions became operative in March, 1981 as the most appropriate product and marketing structure. As part of this reorganisation, the divisional management was strengthened and certain unprofitable activities discontinued.

In both the Relay and Solenoid and Switch and Display divisions, the company has more than 30 years' experience in the design and manufacture of a range of professional components to high standards. The product range includes a variety of relays, solenoids, timers, thermostats, flow control solenoid valves, keys and switches, and display panels. These divisions supply a wide range of customers in the telecommunications, business machines, computer and automotive industries.

The Capacitor Division manufactures capacitors mainly for the lighting industry, and pioneered in the United Kingdom the development of "dry" technology based on the use of metalised polypropylene film. Its products also include capacitors for providing starting torque in small a.c. motors, energy storage capacitors and high voltage capacitors. It supplies all the leading United Kingdom manufacturers of fluorescent and street lighting.

The Capacitor Division is located at King's Lynn, the other two divisions operating from Newmarket (where the company's headquarters are also situated), Mildenhall and Swaffham. The company employs 713 people and, in 1980, turnover was £12.2m.

Pye Switches Limited is 51 per cent. owned. The company was formed in 1961 and is engaged in the marketing of microswitches, toggle switches and joystick controllers. These products are manufactured by Otchall Limited, whose directors own the remaining 49 per cent. of the company's share capital. The company supplies a wide range of customers, including British Telecom and aerospace and business machine manufacturers.

The company is located at Burgess Hill, Sussex, employing 9 people. In 1980, its turnover amounted to £0.8m.

Varleco Limited is 51 per cent. owned. Since it was formed in 1962 the company has manufactured and marketed electrical connectors and auxiliary items for the electronics industry under licence from Elen Corporation of the U.S.A., which owns the remaining 49 per cent. of the company's share capital. The licence agreement, renewed for 10 years in 1974, is terminable on two years' notice until 1984 and on one year's notice thereafter. There are also agreements with two other United States corporations, in one case for the marketing and in the other for the manufacture and marketing in the United Kingdom of certain types of connectors.

The company's products include printed circuit card edge connectors, rectangular multiway plugs and sockets, metal and printed circuit pre-wired connector backpanels, and high density multiway-type connectors. The company sells mainly to the professional market including manufacturers of telecommunications, computer, flight simulation and process control equipment.

The company is based in premises at Newmarket and employs 140 people. In 1980, its turnover amounted to £4.9m.

Graseby Dynamics Limited was formed in 1950 and until recently was known as Pye Dynamics Limited. As from 1st January, 1981 it acquired the assets and liabilities of a fellow subsidiary, Graseby Instruments Limited, which had been formed in 1944 to manufacture military electromechanical equipment. The new grouping is designed to make the most effective use of the corporate expertise of the respective companies in the development and production of defence equipment which is supplied to the British and other governments.

The business formerly carried on by Graseby Instruments Limited, which has for many years specialised in electro-acoustic underwater technology, consists principally of the design and manufacture of transducers for naval use. Currently it has a Ministry of Defence contract for maintenance and support work for the Royal Navy's medium range sonar system and has in production a solid state version of this equipment as a private venture.

The business carried on by Pye Dynamics Limited includes research, development, and production for H.M. Government. This involves the application of a wide range of technologies and skills from which specialist defence projects have evolved. In addition, private venture developments have been carried out in the medical and security fields. Currently, the principal defence projects are weapon fusing systems, personal locator beacons, gas vapour detectors and analysis monitors, stethoscopes and special radio frequency equipment. In the medical field, the company produces and manufactures pumps, gas analyzers, ventilators, infusion and fluid monitoring systems, whilst in the security field it produces explosive detectors and baggage screening equipment.

The new combined organisation continues to enjoy the benefit of Ministry of Defence approvals held by Pye Dynamics Limited and Graseby Instruments Limited.

Transducer assembly and testing, together with a machine shop, is at Tolworth, near Surbiton and there is a specialist technology unit in Weybridge, Surrey. The headquarters of Graseby Dynamics Limited, together with much of its production, is at Bushey, near Watford. The company employs 763 people and, in 1980, the combined turnover amounted to £13.0m.

Pye Borders Electronics Limited has been trading under its present name since 1974. Its principal activity is the assembly under contract of electronic equipment and systems. It is approved by Ministry of Defence standards and its customers include major computer and business machine manufacturers and telecommunications companies. It expects that an increasing proportion of its business will come from the defence, aerospace and nuclear physics sector. The company is the sole European licensee of the "Solder-Wrap" interconnection system; it also undertakes precision engineering work.

The company is located at Kelso in Scotland and employs 224 people. In 1980, its turnover amounted to £2.4m.

Pye RF Systems Limited designs, manufactures and markets custom-built radio frequency heating and drying systems. These have been used for many years in the woodworking and furniture industries and more recently in the textile and printing industries. It has customers both in the United Kingdom and overseas. Approximately 40 per cent. of its sales are for export.

The company is located at Cambridge and employs 33 people. In 1980, its turnover amounted to £0.7m.

### Specialist Engineering

Ajax Machine Tool Company Limited became a subsidiary of Philips in 1960 and was acquired by CEI in 1980. The company markets a range of machine tools for cutting, drilling, milling and turning metals. There is also a small tool division which handles a range of smaller machine tools and a special products division was created to supply CNC milling machines, electronic digital readout equipment and electrical servo drives. These products are distributed in the United Kingdom through authorised dealers.

The company is located at Brodby in Cheshire and employs 43 people. In 1980, its turnover amounted to £3.0m, of which approximately 40 per cent. was exported.

C.J. (Polymers) Limited specialises in a process known as structural foam moulding, an activity which was commenced in 1973. The company's business was formerly carried on by another company, which used to be part of the Pye Group but was transferred to Philips in 1980. Initially the major customers were radio and television set manufacturers. Subsequently there has been diversification into the computer and business machine sectors and, more recently, into the manufacture of outer tanks for front-load washing machines and mouldings for the furniture industry.

The company is located at Alfreton, Derbyshire, employing 66 people. In 1980, its turnover amounted to £2.2m.

Cathodene Limited was an old established subsidiary of the Pye Group, having been formed in 1935 to produce cathode ray tubes for the then newly emerging television industry. It now utilises its skills in glass working and vacuum technology for the production of special lamps for instruments used in chemical analysis. Its main production consists of hollow cathode lamps and deuterium arc lamps of which the company is a leading producer in the United Kingdom. The company also manufactures ultra-violet lamps, infra-red detectors, electronic storage tubes and glass to metal seals.

The company is based in Cambridge and employs 99 people. In 1980, its turnover amounted to £1.5m.

Labgear Limited was established in 1932 and was acquired by the Pye Group in 1936. It is principally engaged in the manufacture of television and radio reception aids and accessories. It was one of the first United Kingdom manufacturers of equipment for central aerial systems for domestic television reception. The company was the first in the United Kingdom to design, develop and produce in volume, adaptors for Teletext and Prestel, allowing these services to be received on a standard T.V. receiver without modification.

Future growth is expected to be derived from the increasing use of cable T.V. systems particularly related to pay television, satellite broadcasting and similar developments.

The company has two sites, the principal one at Cambridge and the other at Ely. It employs 165 people. In 1980, its turnover amounted to £2.6m.

Task Drives Limited has been engaged for over twenty years in the manufacture of variable speed drives. Its principal product is the TASC unit which is designed to monitor and control accurately the speed of, or torque applied to, rotating machines. The company supplies customers in many industries including material handling, process control, packaging and food machinery with about half of its sales being exported.

The company is assessing a novel form of variable speed drive having enhanced levels of energy efficiency combined with system simplicity. If the trials are successful the company expects to enter into a formal licence entitling it to manufacture and sell the product in defined territories.

The company is located at Lowestoft and employs 131 people. In 1980, turnover amounted to £2.9m.

### RELATIONSHIP BETWEEN CEI AND PHILIPS

**Shareholding**  
Consequent upon this Offer for Sale Philips' shareholding in CEI will consist of 14,400,000 Ordinary Shares of 25p each representing 40 per cent. of the issued share capital. No longer having a controlling interest, Philips will cease to exercise management control but it is intended that its interest will continue to be reflected in the composition of the Board.

**Inter-Group Trading**  
Sales from companies within the CEI Group to companies in the N.V. Philips Group amounted to £8.8m in 1980. A good customer relationship has been established over many years and Philips has indicated its intention in continuing to give preference to CEI Group companies, subject to satisfactory performance and prices being competitive. Current arrangements for supplies of components and products by the N.V. Philips Group to CEI Group companies will be continued on a normal commercial basis.

كامبريدج الإلكتروني



## Industrial Property Rights

The N.V. Philips Group has granted to the CEI Group non-exclusive royalty-free licences under these patents and registered designs which are relevant to the existing business of the CEI Group. US Philips Corporation has undertaken not to assert any corresponding rights which it may own against CEI products sold in the U.S.A. The CEI Group has granted to the N.V. Philips Group non-exclusive royalty-free licences under existing CEI patents and registered designs. These arrangements will last for the respective lives of the patents and registered designs, subject to a right of earlier termination by the N.V. Philips Group of the licences granted to the CEI Group in the event that the CEI Group acquires a third party or a group of third parties acting in concert.

Under the terms of the licences granted to the CEI Group, the N.V. Philips Group and neither Philips nor CEI consider that the new circumstances brought about by CEI ceasing to be a subsidiary of Philips will have a significant effect on the business of the CEI Group.

Philips has further granted certain subsidiaries of CEI free user rights of Pye and Ekco trade marks, where these are currently being used, for a transitional period not exceeding five years from 1st January, 1981. It is expected upon the business of the CEI Group.

With the exception of Pye Electronic Limited, past results of the companies constituting the CEI Group have not depended to any material extent on access to the N.V. Philips Group technical information or designs and CEI intends to continue both to develop its own products and to take licences from third parties. Any specific N.V. Philips Group development, know-how or designs which the CEI Group needs and which the N.V. Philips Group is willing to license would be negotiated on an arms-length basis.

## Specialist Services

In certain fields arrangements have been made for CEI to supplement its own resources by access to specialist services provided by Philips including advice on chemical and metallurgical matters, technical education, insurance and property. This facility will continue to be available to CEI on a normal commercial basis, until mid-1982 and thereafter subject to termination by either party on six months' notice of all or any of the services being provided.

The existing co-operation with Philips in respect of the purchase of goods and services from third parties will continue for a period of 5 years from 1st January, 1981. The parties envisage that these arrangements will continue at the end of that period.

The pension arrangements affecting employees of the CEI Group will continue to be administered by Philips personnel under the direction of the Trustees of the Philips Pension Fund.

## DIRECTORATE

**Chairman**  
Mr. R. M. A. Jones, the Chairman, is aged 64 and has had a long association with the Pye Group. He joined Pye Radio Limited in 1934 and was appointed a Director of Pye of Cambridge Limited in 1963 and Managing Director from April, 1979 to March, 1980. He was appointed a Director of CEI in 1975 and became Chairman in April, 1980.

**Executive Directors**  
Mr. R. A. King, the Managing Director, is aged 51. He joined Pye Limited in 1950 and was appointed Sales Director in 1967. In 1972 he was appointed Managing Director of Pye TVT Limited. He relinquished this position on being appointed Managing Director of CEI in April, 1980.  
Mr. A. B. Faulds, Commercial Director, is aged 56. He joined the Pye Group in 1953 and was appointed a Director of Pye of Cambridge Limited in 1977. He was appointed a Director of CEI in April, 1980.  
Mr. F. Moon, Financial Director, is aged 50. He joined Philips in 1956 and was appointed Group Financial Controller of the Pye Group in 1976. He became a Director of CEI in April, 1980.  
Mr. B. R. Overton, Technical Director, is aged 56. He joined the Philips research laboratories in 1947. From 1949 to 1979, he was employed by the N.V. Philips Group in The Netherlands and was appointed a Director of CEI in April, 1980.

All of the Executive Directors have service agreements with CEI, particulars of which are set out below under "Statutory and General Information".

## Non-Executive Directors

Mr. K. W. Cook, aged 56, joined Philips in 1962 and is its Director of Economics and Planning and is also a Director of Electronic Rentals Group Limited. He was appointed a Director of CEI in 1978.  
Mr. A. P. Hitchens, aged 44, is Deputy Managing and Financial Director of Redland Limited and Managing Director (Finance) designate of Consolidated Gold Fields Limited. He was first appointed a Director of CEI in 1978. He resigned in 1979 when Philips acquired the whole of the share capital of CEI, but was re-appointed a Director in April, 1980.  
Mr. R. J. F. Howard, aged 59, is Chairman of Phicom Limited and also a Director of Fothergill and Harvey Limited. He joined the Board of CEI in July, 1980.  
Mr. J. B. H. Jackson, aged 52, joined Philips in 1952 and became a Director of Philips in 1966 and of CEI in 1967. He was appointed a Director of Ladbroke Group Limited in May, 1980. He is also a Director of Caltech Limited and Chairman of Q1 Europe Limited, in each case as representative of the National Enterprise Board.

## MANAGEMENT STRUCTURE AND POLICY

Under the overall direction of the Board, the day-to-day operations of the CEI Group are controlled and managed by the Managing Director who is assisted by the three other Executive Directors and CEI's Director of Personnel; together, they act as an Executive Committee. Each member of the Committee has specific responsibilities in addition to participating in the general management of the CEI Group.

The Chief Executives of the operating subsidiaries are directly responsible to CEI's Managing Director. As part of the policy of permitting optimum freedom to company managements, each subsidiary is responsible for its own development, manufacturing and marketing, and for the management of its own resources, within limits agreed by CEI. Secretarial, legal, banking and finance matters, however, are the responsibility of the CEI Group management.

Each subsidiary submits annual budget proposals and a four-year plan. These are discussed and agreed with each company and once a budget has been established for the ensuing year, its achievement is the prime responsibility of the Chief Executive concerned. The results are monitored against financial targets through the provision of monthly management accounts and regular reviews.

The policy of devolving operational responsibility to the subsidiaries enables them to respond rapidly to changing business conditions. Whilst the CEI Group management assists in long term planning and in some technical innovation, each subsidiary is responsible for its own product renewal and development; a proportion of its resources is devoted to the improvement and updating of its products both through its own development capability and, in some cases, in association either with the N.V. Philips Group or with independent research establishments. In addition, the CEI Group has a number of valuable manufacturing licences, especially with U.S.A. based corporations, and is currently in negotiation for further important licences.

## EMPLOYEES

Although at 17th April, 1981 there were 4,669 employees in the CEI Group, the number of employees at each location is relatively small. Most factories are situated in areas where industrial relations are good. Over the years there have been very few disputes or industrial disputes and management will continue to foster good industrial relations and effective communication with all employees.

Whilst CEI will cease to be a subsidiary of Philips, the Inland Revenue has indicated its willingness to allow CEI and its subsidiaries and their respective employees who are eligible for membership to continue to participate in the Philips Pension Fund. This Fund is a contributory self-administered pension scheme which is contracted out of the earnings related part of the State scheme.

In their report on the triennial valuation of the assets and liabilities of the Philips Pension Fund as at 31st March, 1979, the consulting actuaries, Bacon & Woodrow, confirmed that, in their view, if the participating companies continued to contribute to the Fund at the same percentage rate of members' contributions as they contribute at present, the assets of the Fund would be sufficient to cover the contractual benefits and provide a margin for pension increases.

CEI has recently introduced two share option schemes, one for senior executives and one for all employees linked to SAYE contracts, with a view to encouraging closer identification of employees with the CEI Group's performance. Further details of the schemes are set out in paragraph 4 of "Statutory and General Information" below.

## FIVE YEAR RECORD

A five year summary of sales and profit before taxation for the CEI Group prepared in accordance with the historical cost convention is set out below—

	Years ended 31st December				
£m	1976	1977	1978	1979	1980
Sales	43.4	54.6	60.6	71.5	82.9
Cost of sales	(39.0)	(49.0)	(54.6)	(66.2)	(75.0)
Trading profit	4.4	5.6	6.0	5.3	7.9
Interest (see note)	(0.3)	(0.4)	(0.5)	(0.8)	(0.7)
Profit before exceptional item	4.1	5.2	5.5	4.5	7.2
Exceptional item	—	—	—	—	(1.0)
Profit before taxation	4.1	5.2	5.5	4.5	6.2

Note: The interest charge for the five years ended 31st December, 1979 has been calculated on a notional basis which is explained in note (a) of paragraph 11 of the Accounts Report.

The increase in sales from £43.4m to £82.9m in the period from 1976 to 1980 reflects the overall growth of the market area in which the CEI Group operates as well as the ability of the CEI Group to adapt to changing business conditions. In the five year period profit before taxation increased from £4.1m to £6.2m. The profit before taxation in 1979 was affected by the special factors referred to below in the comments relating to Defence and Electronic Systems and by the high interest rates prevailing in that year which are reflected in the notional interest charge.

1980 was the first year that the CEI Group operated in its new form and with the present management structure. In that year the CEI Group was faced not only with high interest rates and the strength of sterling but also with the growing effects of the economic recession resulting in a drop in orders received from mid-year onwards. This drop was particularly severe in the last quarter of the year. In addition, the profit before taxation was particularly affected by the exceptional item representing costs of reorganisation in Pye Electro-Devices Limited and Gracely Dynamics Limited as mentioned in the comments relating to those companies under "Business" above. Despite these circumstances the CEI Group finished 1980 with increased sales and profit compared with previous years.

During the five years ended 31st December, 1980 the sales and trading profit before interest of the CEI Group, divided between its three market areas were as follows—

	Years ended 31st December				
£m	1976	1977	1978	1979	1980
Sales	27.6	33.5	37.5	44.0	49.4
Electronic and Electrical Components	9.8	12.9	13.4	16.1	20.7
Defence and Electronic Systems	6.0	8.2	9.7	11.4	12.8
Specialist Engineering	—	—	—	—	—
Total	43.4	54.6	60.6	71.5	82.9
Trading Profit	2.6	3.2	3.7	4.1	5.4
Electronic and Electrical Components	1.1	1.3	1.1	(0.1)	1.1
Defence and Electronic Systems	0.7	1.1	1.2	1.3	1.4
Specialist Engineering	—	—	—	—	—
Total	4.4	5.6	6.0	5.3	7.9

The above summary shows that the largest contribution to sales and trading profit has been made by Electronic and Electrical Components. Over the five year period ended 31st December, 1980 between 60 and 64 per cent of sales has been derived from this source with trading profit rising from approximately 9.5 per cent of sales in 1976 to 11 per cent in 1980.

Defence and Electronic Systems has provided approximately a quarter of sales but a variable percentage of trading profit. The normally profitable results in this market area were turned into a small trading loss in 1979 trading profit. This drop was particularly severe in the last quarter of the year. In addition, the profit before taxation was particularly affected by the exceptional item representing costs of reorganisation in Pye Electro-Devices Limited and Gracely Dynamics Limited as mentioned in the comments relating to those companies under "Business" above. Despite these circumstances the CEI Group finished 1980 with increased sales and profit compared with previous years.

During the five years ended 31st December, 1980 the sales and trading profit before interest of the CEI Group, divided between its three market areas were as follows—

	Years ended 31st December				
£m	1976	1977	1978	1979	1980
Western Europe	4.6	6.2	6.9	8.7	10.8
Eastern Europe	0.2	0.4	0.4	0.3	0.6
Africa	0.8	0.5	0.8	0.6	1.2
Middle East	0.5	0.6	0.7	0.7	1.1
Far East	1.5	1.2	1.4	1.1	0.9
Australasia	0.4	0.5	0.6	0.6	0.6
Americas	0.5	0.7	0.6	0.7	0.9
Total	8.5	10.1	11.4	12.7	16.1

Set out in the Accounts Report is a profit and loss account for the year ended 31st December, 1980 prepared under the current cost convention in accordance with the Statement of Standard Accounting Practice on Current Cost Accounting (SSAP 16). The current cost profit (after the exceptional item of £1.0m) before taxation of the CEI Group for the year ended 31st December, 1980 amounted to £3.9m.

## CURRENT TRADING AND PROFIT FORECAST

Although the total order intake by the CEI Group in the first four months of 1981 was approximately 5 per cent below that of the corresponding period of last year, it was approximately 50 per cent above that of the last four months of 1980.

In Electronic and Electrical Components the order intake has shown a marked recovery in recent months following the severe decline in the second half of 1980 and for the first four months of 1981 was running at the same rate as the corresponding period of the previous year, albeit with longer delivery times. The recovery is to a large extent due to increased activity in the telecommunications industry and whilst activity in other industries supplied by this section has not yet demonstrated a similar trend, there are grounds for some optimism based on the current level of customer enquiries. Defence and Electronic Systems did not suffer in 1980 the same decline in business activity experienced elsewhere in the CEI Group. Reasonable stability in order intake has been maintained and this, allied to projects at present under discussion, creates confidence about the ability to maintain sales levels into 1981. Orders received by Specialist Engineering companies are higher than in the latter part of 1980 but have not yet reached the level achieved in the first four months of that year. There is no clear indication as to when the effects of the recession on these companies will be over.

Largely because of the fall of order intake in the last quarter of 1980, turnover for 1981 is expected to be marginally below that achieved in 1980. The main effect on sales is being experienced in Electronic and Electrical Components and, to a less extent, in Specialist Engineering but this shortfall is expected to be substantially offset by higher sales in Defence and Electronic Systems.

Having regard to the continuing recession in the United Kingdom economy and to the other factors mentioned above, the Board expects that, in the absence of unforeseen circumstances, the profit before taxation of the CEI Group in respect of the year ending 31st December, 1981, will be not less than £3 million. Coopers & Lybrand and Baring Brothers & Co. Limited have reported on the profit forecast and their letters, together with the principal assumptions on which the forecast has been made, are set out under the heading "Principal Assumptions and Letters on Profit Forecast" below.

If CEI were to provide a full charge for current and deferred taxation at the rate of 52 per cent on a profit before taxation of £3 million, the profit after taxation for the year ending 31st December, 1981 attributable to shareholders of CEI (after deducting minority interests, estimated at £0.1 million) would be £2.2 million, equivalent to fully-taxed earnings per share of 8.1p. However, in view of the benefit of stock appreciation relief and the anticipated level of capital allowances in the current year, the Board expects a significantly lower actual taxation charge of approximately 25 per cent on the basis of a profit before taxation of £3 million.

At the Offer for Sale price of 75p and on the basis of fully taxed earnings per share of 6.1p the prospective price/earnings multiple is 12.2 times.

## DIVIDENDS

On the basis that the profit before taxation is not less than £3 million as forecast above, it would be the Board's intention to pay dividends in respect of the year ending 31st December, 1981 totalling 3.7p per share net (5.25p per share gross including an associated tax credit at the current rate). The Board would expect to pay 1.25p net as an interim dividend in November, 1981 and to recommend 2.5p net as a final dividend in May, 1982. Such dividends would represent a gross yield of 7.05 per cent on the Offer for Sale price of 75p.

## THE FUTURE

The industries supplied by the CEI Group include many in the professional electronic equipment field, such as telecommunications, data processing and defence, which are likely to have an increasing need for electronic components and systems of the kind currently being produced by the CEI Group.

The continuing success of the CEI Group is dependent upon its proven ability to anticipate demand for specialised products and to respond to the specific requirements of its customers. Furthermore, the CEI Group has established a reputation for quality and the technical excellence of its products.

A vigorous export drive in many sectors has resulted in an increase in 1980 as compared with 1979 in the proportion of total sales attributable to export orders despite the strength of sterling. The emphasis on exports will be continued with such sales being expanded wherever possible.

The Board intends to encourage the development programmes of individual subsidiaries, to pursue opportunities for joint ventures with other companies and to make suitable acquisitions, both in the United Kingdom and overseas, in those market areas in which the CEI Group currently operates. A strong balance sheet with low borrowings will facilitate the financing of further expansion.

The steps already taken to improve manufacturing efficiency and reduce costs should enable the CEI Group to take full advantage of any upturn in the economy.

The Board therefore considers that the long term prospects of the CEI Group are good and looks to the future with confidence.

## ACCOUNTANTS' REPORT

The following is a copy of the report to the Directors of CEI and Baring Brothers & Co. Limited made by the Auditors, Coopers & Lybrand, Chartered Accountants.

## The Directors

## Cambridge Electronic Industries p.l.c.

## The Directors

## Baring Brothers &amp; Co. Limited

## Dear Sirs

We have examined the audited accounts of Cambridge Electronic Industries p.l.c. ("CEI") and of those companies which are currently subsidiaries thereof (together called "the CEI Group") for the five years ended 31st December, 1980.

During the past four years, certain subsidiary companies were sold by the CEI Group to Philips Electronic and Associated Industries Limited ("Philips"), and to other parts of the N.V. Philips Group (the latter group ("the N.V. Philips Group"), together with the properties related thereto, and significant reorganisations of the then existing group, formerly known as the Pye Group, also took place in 1979 and 1980. The results and assets of the companies which have been sold have been excluded from this report.

The information set out in the subsequent paragraphs of this report has been prepared on the basis of the CEI Group as it is now constituted so as to show, on a combined basis, for the five years ended 31st December, 1980, the results and assets of the CEI Group as it is now constituted, and of the subsidiaries which are now excluded from the CEI Group, which are wholly owned unless otherwise indicated, are covered by this report. Unless otherwise stated, results of the individual subsidiaries included in the combined results are for the period from 1st January, 1976 to 31st December, 1980:

Alex Machine Tool Company Limited  
Bell & Loe Limited  
Bepi (Electronics) Limited  
Cathodion Limited  
Cathodion Crystals Limited  
CEI Finance Limited  
CEI (Polymers) Limited (Note)  
Egen Electric Limited  
Elex Instruments Limited  
Gracely Dynamics Limited  
Gracely Instruments Limited  
Hatchell Engineering Company Limited

Notes: Including the business previously owned by the polymers division of Cathodion Industries Limited for the period from 1st January, 1976 to 30th June, 1980.  
In addition to the above companies, there are a number of dormant companies within the CEI Group.

We have acted as auditors of CEI and certain of its subsidiary companies for the whole of the period under review. As regards those subsidiaries audited by other firms, they represented approximately 30 per cent of combined net assets and approximately 50 per cent of turnover and trading profit before interest and exceptional item during the years ended 1976 to 1978. In the years 1979 and 1980 they represented approximately 1 per cent of combined net assets, 6 per cent of turnover and 12 per cent of trading profit before interest and exceptional item.

The accounting date of all the companies in the CEI Group has been 31st December throughout the period under review.

The financial statements set out in Sections II to IV of this report, prepared on the accounting convention described in paragraph 10 below, are based on the audited accounts of the companies within the CEI Group, after making such adjustments as, in our opinion, are appropriate. Supplementary current cost information, together with the basis of preparation, is set out in Section V of this report.

Stock and work in progress records for the years ended 31st December, 1976 and 1977 in respect of one subsidiary and for the year ended 31st December, 1977 in respect of a second subsidiary were not available for our inspection. In the case of the first subsidiary, we were unable to carry out all the tests which we considered necessary, in respect of the valuation of stock and work in progress, an insufficient evidence now exists to support estimates to complete and other judgements made in determining the profitability of individual contracts as at 31st December, 1976 and 1977. The then auditors of these companies were satisfied that stock and work in progress records were available to them at the time of their audit and they were satisfied that stock and work in progress had been properly taken and valued on a consistent basis. We are, however, unable to make the relevant records in the records of the relevant records to complete, whether stock and work in progress in respect of these three subsidiaries, included in the financial information in this report at £1.6m and £1.8m as at 31st December, 1976 and 1977 respectively is fairly stated. In respect of one of the subsidiaries mentioned above, certain of the accounting records for the two years ended 31st December, 1977 were destroyed in 1978 and, therefore, we are unable to determine, in the absence of the relevant records, whether the net assets, excluding stock and work in progress, included in the financial information in this report at £0.5m and £0.3m as at 31st December, 1976 and 1977 respectively are fairly stated. Consequently we are unable to determine whether the allocation of the profits/(losses) of these three subsidiaries, included in this report, at £0.4m, £0.8m and £0.2m in respect of the years ended 31st December, 1976, 1977 and 1978 are fairly stated.

Subject to the effect of the adjustments, if any, arising from the uncertainties referred to in paragraph 7, in our opinion the financial information referred to in this report gives a true and fair view of the profits before taxation for the years ended 31st December, 1976 to 1980, of the assets and liabilities of the CEI Group as at 31st December, 1980, of the net assets of the CEI Group as at 31st December, 1976 to 1979 and of the state of affairs of the CEI Group as at 31st December, 1980, according to the accounting convention described in paragraph 10.

In our opinion, the supplementary current cost accounts, for the year ended 31st December, 1980, have been properly prepared, in accordance with the policies and methods described in Section V of this report, to give the information required by Statement of Standard Accounting Practice No. 16.

## I. ACCOUNTING POLICIES

The significant accounting policies adopted in arriving at the financial information set out in Sections II to IV of this report are as follows—

**Accounting convention**  
The financial information has been prepared in accordance with the historical cost convention, with the exception of land and buildings, which are valued on the basis described below under the heading of "Fixed Assets".

**Basis of preparation of results and net assets**  
Consolidated accounts of the CEI Group have been prepared for 1980 and for the purpose of this report the separate results and net assets for the years 1976 to 1979 of the companies now comprising the CEI Group have been combined. Both sets of figures are shown after making such adjustments as we consider appropriate.

**Turnover**  
Turnover, which excludes value added tax, represents the invoiced value of goods sold and services provided to third parties, including sales to the N.V. Philips Group but excludes sales between companies in the CEI Group.

**Fixed assets**  
All fixed assets, other than land and buildings, are stated at historic cost less depreciation.  
Freehold buildings and long leaseholds are stated at replacement cost less depreciation for periods up to 31st December, 1978, because valuations, based on CEI's present accounting policy in respect of buildings and long leaseholds, are not readily available for those years. Replacement cost is calculated, in the case of buildings, by reference to an appropriate index.

Land, and since 31st December, 1979, freehold buildings and long leaseholds are stated at open market value on the basis of existing use and in present condition.

No value is attributed to short leaseholds other than improvements which are stated at historic cost less depreciation.

**Stock**  
Stock and work in progress are stated at the lower of cost and net realisable value. Progress payments are deducted. Cost includes material, direct labour and all overheads appropriate to the relevant stage of production. Net realisable value represents the estimated amount at which stock and work in progress will be realised after taking account of all relevant marketing, selling and distribution costs.

**Depreciation**  
Depreciation of fixed assets is provided on a straight line basis at such rates as will write off the cost or valuation of the various assets over their expected working lives. The principal annual rates used for this purpose are as follows—

Permanent installations in buildings 4%  
Test equipment 14%  
Other plant and machinery 10%  
Motor vehicles 20%  
Furniture, fixtures and fittings 10%

The open market value of freehold buildings is written off over the estimated useful life not exceeding 50 years. Leasehold properties are amortised over the period of the lease not exceeding 50 years. No depreciation is provided on freehold land.

**Foreign currency**  
Assets and liabilities in foreign currencies are expressed in sterling at rates of exchange at the year end. Exchange profits less losses resulting from the year's trading are accounted for in the result for the year.

**Deferred taxation**  
Provision is made for deferred tax unless, in the opinion of the directors, there is a reasonable probability that no liability will crystallise in the foreseeable future.

**Pension contributions**  
The CEI Group is contracted out of the State Pension Scheme and pensions are provided through an independent pension fund. Pension contributions made by the group are charged to the profit and loss account (on an accruals basis) at contribution rates which, together with the benefits, are reviewed on the basis of actuarial independent actuarial valuations of the fund. Additional amounts are provided for the capital value of deferred pensions to certain past employees are charged to the profit and loss account at the time the decision is made to grant the pension.

## II. RESULTS

11 The combined results of the CEI Group for the five years ended 31st December, 1980 are set out below—

	Years ended 31st December				
	1976	1977	1978	1979	1980
£m	£m	£m	£m	£m	£m
Turnover	43.4	54.6	60.6	71.5	82.9
Cost of sales	(39.0)	(49.0)	(54.6)	(66.2)	(75.0)
Trading profit before interest and exceptional item	4.4	5.6	6.0	5.3	7.9
Interest	(0.3)	(0.4)	(0.5)	(0.8)	(0.7)
Profit before exceptional item	4.1	5.2	5.5	4.5	7.2
Exceptional item	—	—	—	—	(1.0)
Profit before taxation	4.1	5.2	5.5	4.5	6.2
Taxation	—	—	—	—	2.9
Profit after taxation	—	—	—	—	3.3
Extraordinary item	—	—	—	—	0.2
Profit after extraordinary item	—	—	—	—	3.5
Minority interests	—	—	—	—	0.3
Profit attributable to shareholders	—	—	—	—	3.2
Earnings per share	—	—	—	—	8.5p

## Notes

(a) Turnover

Turnover includes sales to the N.V. Philips Group as follows—

	Years ended 31st December				
	1976	1977	1978	1979	1980
£m	£m	£m	£m	£m	£m
	5.1	6.5	6.8	8.0	8.8

## (b) Cost of sales

The cost of sales includes the following items—

|--|







## Everards higher at midyear

TAXABLE PROFITS of Everards Brewery improved marginally from £628,300 to £651,200 in the 24 weeks to March 14 1981 on turnover of £721,100, higher at £655m.

The directors say current trade is encouraging and they anticipate an increase in profit for the full year. For the 12 months to September 27 1980 the Leicester-based brewer, bottler and soft drinks manufacturer emerged with a pre-tax profit of £153m, compared with £137m a year earlier.

In the first half last year there was extraordinary credit of £155,708 against nil this time. The group says it has obtained Class IV industrial planning approval on 28 acres within half a mile of junction 21 on the M1 and will need a high level of retained profit to develop 12 acres of this site for its own use which will secure the future independence of the company.

## Trans-Oceanic revenue falls to £428,000

Revenue after tax of the Trans-Oceanic Trust fell from £480,456 to £428,281 in the six months to the end of April 1981. The directors are recommending a two-for-one scrip issue of 24m shares.

Tax took £281,246 (£281,291), and after preference dividends of £10,500 (same) the attributable revenue emerged at £417,791 (£489,956).

A final interim dividend of 2.5p per 25p share was paid on May 6 absorbing £300,237. Net assets applicable to ordinary shares stood at £40,588 (£27,84m) and the net asset value per share is stated at 337.4p (£23.5p).

The 24,018,014 new 25p shares will be issued by way of a capitalisation of reserves and are to bring the issued share capital more into line with the capital employed.

# Warren Plant. in line with forecast

IN LINE with a forecast of over £5m for 1980, Warren Plantation Holdings turned in pre-tax profits of £5.56m although they were lower than the £5.78m for the previous year. Turnover moved ahead slightly from £29.25m to £30.86m.

The dividend has been maintained at 10p net per 25p share with a same-gain final of 7p, also forecast at the time of the one-for-four rights issue, last December.

In their interim statement directors said that although profits were nearly doubled, from £2.75m to £1.45m for the first six months, indications were that the full year's result would be lower.

A geographical analysis of turnover and operating profit—£4.82m (£5.28m)—shows: UK £1.84m (£1.94m) and £1.61m (£1.52m); India £12.11m (£11.81m) and £17.4m (£2.05m); Kenya £4.55m (£4.06m) and £9.73m (£1.39m); Indonesia £2.23m (£2.06m) and £1.01m (£1.17m); Papua New Guinea £1.23m (£1.39m) and £32,000 loss (£149,000 profit); Australia £480,000 loss (£275,000).

Four territories—UK, India, Kenya and Indonesia—again each contributed in excess of £1m profit, directors say. The costs in respect of the development at Iffley Cotton, Australia, were in line with expectations.

## E. J. Riley post for Sir Fred Pontin

SIR FRED PONTIN, former head of Pontin's holiday camp group, has been appointed to the board of E. J. Riley, snooker table manufacturer and club operator. Sir Fred has bought 450,000 shares in the group, equivalent to 6.5 per cent of the equity.

The management of Riley hopes to use Sir Fred's expertise and experience in the fields of leisure and entertainment to expand its own operations though no specific plans have yet been put forward.

## BOARD MEETINGS

The following companies have notified dates of board meetings in the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are in the interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Archimedes Investment Trust, Bass, Carr's Milling Industries, Deakland Gold Mining, East Drieston Gold Mining, Viskintan Gold Mining, Finales-Brownies, Catfyns, Cappel, West, Country and New Town Properties, Deorfontein Gold, Jantara, Kiof Gold Mining, L.C.P., Libanon Gold Mining, Thomas Lockett.	Countrywide Properties, June 16	Hamfry, June 16	Muirhead, June 16	Trigon Television, June 23	
	Alliance Investment, June 16	Brady Leslie, June 18	Chloride, June 24	Craig and Ross, June 19	Eucalyptus Pulp Mills, June 12
	Farran, June 17	Parsons, June 17	U.K. International, June 12	W.G.I., June 12	

The recession in the UK is inevitably affecting the two subsidiaries, Joseph Mason and D.J.S., they explain. Generally commodity prices are at lower levels and weather conditions have been less than favourable for crops.

As announced the group is investing part of the rights monies in Australia and Indonesia; the pared with £2.92m.

On the group's strategy the directors say that with the political feeling generated by the foreign ownership of land, it will not be possible for any forward looking group to maintain its investment solely in plantations.

They add that it is also becoming increasingly difficult to identify plantation projects which provide an adequate return on the investment in financial and managerial terms.

With these factors in mind directors are endeavouring to capitalise on the overseas experience and knowledge within Warren to assist in furthering its expansion.

Pre-tax profit included associates' share of £386,000 against £507,000 and was subject to tax of £2,046 (£3,72m). After minority interest of £2,000 (£3,000) and extraordinary credit of £285,000 (£197,000), the attributable balance came out at £2,486m compared with £2.2m.

Turnover plunged from £10.34m to £3.48m, reflecting the sale of the Sri Lanka engineering and trading interest.

The sale is included in an extraordinary profit of £838,093 (£nil), lifting the retained surplus from £547,163 to £608,356. The extraordinary items also included £42,000 (£31,000) in the 31 per cent owned associate, Eva Industries.

The pre-tax profit, which included associates' share of £224,330 (£441,240), was subject to tax of £243,747 (£248,767). Minority interest of £155,980 (£144,202) and dividends again absorbed £152,224.

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On the group's strategy the directors say that with the political feeling generated by the foreign ownership of land, it will not be possible for any forward looking group to maintain its investment solely in plantations.

They add that it is also becoming increasingly difficult to identify plantation projects which provide an adequate return on the investment in financial and managerial terms.

With these factors in mind directors are endeavouring to capitalise on the overseas experience and knowledge within Warren to assist in furthering its expansion.

Pre-tax profit included associates' share of £386,000 against £507,000 and was subject to tax of £2,046 (£3,72m). After minority interest of £2,000 (£3,000) and extraordinary credit of £285,000 (£197,000), the attributable balance came out at £2,486m compared with £2.2m.

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## COMPANY NOTICE

RAND MINES, LIMITED  
(Incorporated in the Republic of South Africa)  
A Member of the Barlow Rand Group

## DIVIDEND DECLARATIONS

NOTICE IS HEREBY GIVEN that dividends have been declared payable to the holders of shares in the Rand Mines Limited, as at the close of business on 26th June 1981, and to persons presenting the appropriate coupons detached from share warrants to bearer. The dividends on share warrants to bearer will be paid in terms of a further notice to be published by the Rand Mines Limited on 3rd July 1981.

Name of Company (each incorporated in the Republic of South Africa)	Dividend Number	Coupon Number	South African Currency—cents per share
Barlows Consolidated Limited	(Final) 72	119	100
Durban Road Transport Limited	(Interim) 115	121	50
East Rand Proprietary Mines Limited	(Interim) 115	121	50

The directors of East Rand Proprietary Mines Limited previously indicated that it should be possible to maintain a dividend of 300 cents per share per annum during the modernisation and expansion programme if the gold price received averaged U.S. dollars 600 per fine ounce from 1st July 1980 to 30th June 1981 and thereafter increased at the same percentage rate as working costs. The gold price received for the first five months of this year averaged U.S. dollars 514 per fine ounce. Although the directors are confident that the long term gold price prospects justify exceeding with the modernisation and expansion programme as presently planned, the dividend has been reduced to 50 cents per share in order to conserve cash resources to help finance that programme.

The register of members of each company will be closed from 27th June to 30th July 1981. Dividends and dividend warrants will be posted on or about 30th July 1981.

The dividends are declared in South African currency and the rate of exchange at which they will be converted into United Kingdom currency for payment by the United Kingdom Registrars and Transfer Agents will be the telegraphic transfer rate of exchange between Johannesburg and London ruling on the first business day after 27th June 1981 on which foreign currency dealings are transacted. Where applicable, South African non-resident shareholders' tax of 15% will be deducted from the dividends.

The full conditions of payment of these dividends may be inspected at or obtained from the offices of the companies in Johannesburg or in London.

By Order of the Boards,  
Administrative Manager and Secretary  
V. M. MURTON

Registered Offices:  
13th Floor,  
63 Finsbury Street,  
Johannesburg 2001,  
(P.O. Box 62370, Margateville 21071).

United Kingdom Registrars and Transfer Agents:  
Charter Consolidated Limited,  
P.O. Box 102,  
Charter House,  
Park Street,  
Ashford, Kent TN24 8EQ.

Offices in the United Kingdom:  
Charter Consolidated Limited,  
49 Holborn Viaduct,  
London EC1P 1AJ.  
8th June 1981

**In war, in peace you need his help**

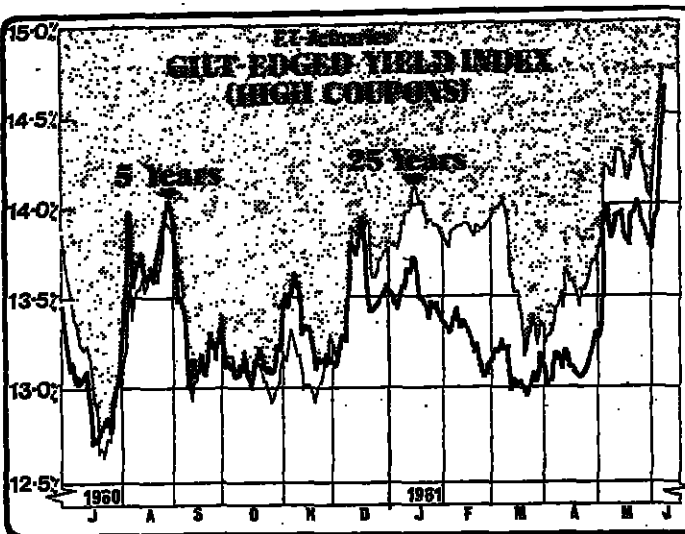
**When help is needed, please help him and his dependants**

A donation, a covenant, a legacy to  
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will help soldiers, ex-soldiers and their families in distress

DEPT OF DEFENCE, ST. JAMES'S PLACE, LONDON SW1A 2HQ

Foreign borrowers in the sterling bond market: Francis Ghiles reports

## Revived 'bulldog' market



Graham Lloyd

THE DOMESTIC sterling bond market for foreign borrowers reopened last summer after more than a decade with a much heralded £75m, 25-year issue for the Kingdom of Denmark. Seven other issues have been launched since then, amounting to £355m but it would be a bold claim to say that the market had come of age.

The reopening of what is known among City bankers as the "bulldog" market came as no surprise, but it was greeted with applause in the halls of the merchant banks. Indeed, UK foreign exchange controls had been lifted in October 1979 and the step taken by the Bank of England in opening up the domestic sterling bond market to foreign borrowers was viewed as having logic on its side.

An optimistic view of Britain's economic outlook argued that the British Government would soon be receiving such high tax revenues from North Sea oil that its borrowing requirements would decline substantially. The UK's current account would be in surplus, generating a need to export capital.

Much has been achieved by the new market and, despite the difficulties currently faced by the UK economy, it has developed both in width—in terms of new borrowers—and in depth—the trading in seasoned issues.

The queue of borrowers wishing to tap the bulldog market which the Bank of England runs has two tiers. The "firm" queue includes those borrowers expected to come in the next two-three months and have already booked a date for launching a bond with the Government broker.

The looser waiting list includes 20 to 30 names of borrowers which have expressed a strong interest in arranging a bulldog bond in the near future. When the Bank has to decide when to let a foreign borrower come to the domestic sterling market it must also fit the issue into the calendar of company rights issues and local authority bond issues. In its view, the emergence of the bulldog market broadens the whole sterling bond market and improves its efficiency.

Of the eight borrowers which have to date tapped the market, four are Scandinavian: Denmark, Iceland, Sweden and Finland. One is from the Third World, the Mexican state oil company Pemex, and one is the prestigious World Bank. There is also a Commonwealth name, Hydro Quebec, and a Japanese one, a convertible for Nissan Motor.

A number of reasons have led these borrowers to London. First, diversifying their source of funds is an aim which more and more borrowers are pursuing. This reason is cited notably by the World Bank and Pemex. Second and as important the nominal interest cost has recently been lower than the alternative cost of a U.S. dollar borrowing.

This point is emphasised by the Treasurer of the World Bank, M. Eugene Rotberg. Last summer, when Denmark came to the market, it had to pay more on its bulldog bond than if it had chosen to arrange a Euro-dollar bond (exact coupon differentials are difficult because no Eurobonds carry the kind of maturity which Denmark was able to get on its bulldog bond—25 years). That not one bulldog bond was launched between July 1980 and January 1981 is because sterling long bond rates did not fall as fast last autumn as many in the banking community had expected.

Thus, even those international borrowers which were attracted by the very long maturities they could obtain on bulldog bonds—and which they cannot obtain in any other capital market—were unwilling to commit themselves ahead of a fall in sterling rates. In the event, sterling rates fell less than expected but U.S. dollar rates moved up to levels which were unprecedented. The interest rate differential against sterling thus reversed.

The domestic sterling market for foreign borrowers was also helped by the volatile conditions in other bond markets this year.

Even the World Bank has had the misfortune of under-subscribed issues in the Swiss

Franc and Gunder sectors this year, while D-Mark foreign bonds are more difficult to arrange in 1981 than at any time in the previous decade because of the weakness of the German currency vis-à-vis the dollar and the sharp rise in German interest rates.

The bulldog market has thus grown partly as a result of the relative failure of other sectors to accommodate smoothly their usual volume of borrowing. So long as the U.S. currency and interest rates remain so high, these difficulties will continue.

Bulldog bond issues come in two forms: private placements and offers for sale. In the first instance the new issue is priced in the morning and placed during the day. The managers will place whatever paper they sell what is left of the paper to other UK institutions. Of the long-dated issues which have accounted for four of the eight arranged so far, all are placements.

In the second instance, three days or more will elapse between the offer for sale and the closing of the issue. More time is required because the managing and selling group are of an international rather than a British nature and a large amount of paper can be expected to find its way abroad. Foreign investors are not used to buying very long-dated paper which explains their lack of interest in the very long "bulldogs".

Bonds for sovereign borrowers which are offered for sale rather than placed are eligible for gilt edged commissions which are finer than those necessary in the case of private placements.

New issues are priced to offer

investors a yield somewhat higher than that available on a gilt edged stock of comparable maturity. This differential can vary, according to the banker's perception of the quality of the risk offered by the borrower, from 50 basis points, for the World Bank, to 176 basis points, in the case of Iceland.

In a number of instances however this yield gap has widened considerably since the issue was launched. The yield gap on the first bulldog bond, for Denmark, is now more than double what it was last August, 199 basis points above the 12½ per cent of 2008-05 gilt-edged stock instead of 60 basis points, while the recent issue for Finland which was priced to offer investors a yield of 75 basis points above the 12 per cent of 1986 gilt-edged stock now offers them a yield 110 basis points above the UK Government bond.

Against this the World Bank "bulldog" has seen the yield differential against the same UK Government bond narrow from an initial 50 basis points to 44 points.

These developments suggest that some of the issues have not been as well placed as lead managers claim. One senior merchant banker said that he felt that too many British institutional arms were being twisted and that were the practice to continue, it would prove very detrimental to the orderly development of the market. Investors meanwhile are none too happy that, because of a poor gilt edged market recently, all bulldog bonds are showing a loss to date.

Trading spreads on many of the issues have also widened, which suggests that there is still much work to be done on this front. It is of course difficult to ensure smooth trading conditions with so few as eight issues. When that figure reaches 20, life will be easier.

There is also evidence, however, that some of the jobbers burnt their fingers by calling too high prices, particularly when new issues started trading. They naturally protected themselves by widening the trading spread.

Merchant banks in the City also hope that British institutions, which have in recent years been spoilt by too rich a diet of government debt will relearn the art of credit analysis. Meanwhile they are keeping their fingers crossed. They acknowledge the problems but, for the most part, express confidence that the market will come of age by the end of this year.

Multi-Terminals  
Waalhaven

Multi-purpose terminal operators

## Second Announcement

On May 28th 1981, Multi-Terminals Waalhaven B.V., Rotterdam, announced that warrant nr. 357/879 which she issued, and which covers:

24 drums Nickel briquettes, weighing gross 6174 kg, has got lost.

Multi-Terminals Waalhaven B.V. will after two weeks consider this warrant as null and void, and issue a duplicate warrant. Those who are of opinion that they are entitled to dispose of the goods, mentioned in the said warrant, are invited to oppose against this measure by means of a summons via a process-server to Multi-Terminals Waalhaven B.V., Fax: 078-381251, Rotterdam, within two weeks after date of this announcement.

Rotterdam, June 9th, 1981

## BASE LENDING RATES

A.B.N. Bank	12 %	Guinness Mahon	12 %
Allied Irish Bank	12 %	Hambros Bank	12 %
American Express Bk.	12 %	Heritable & Gen. Trust	12 %
Amro Bank	12 %	Hill Samuel	112 %
Henry Ausbacher	12 %	C. Hoare & Co.	112 %
AP Bank Ltd.	12 %	Hongkong & Shanghai	12 %
■ Arbuthnot Latham	12 %	Knowles & Co. Ltd.	14 %
Associates Cap. Corp.	12 %	Langels Trust Ltd.	12 %
Banco de Bilbao	12 %	Lloyds Bank	12 %
BCCI	12 %	Mallinall Limited	12 %
Bank of Cyprus	12 %	Edward Manson & Co.	12 %
Bank of N.S.W.	12 %	Midland Bank	12 %
Banque Belge Ltd.	12 %	■ Samuel Montagu	12 %
Banque du Rhone et de la Tarnide S.A.	124 %	■ Morgan Grenfell	12 %
Barclays Bank	12 %	National Westminster	12 %
Benedita Trust Ltd.	12 %	Norwich General Trust	12 %
Benson Holdings Ltd.	13 %	P. S. Refson & Co.	12 %
Bristol & West Investors	13 %	Ryl. Bk. Canada (Ldn.)	12 %
Brit. Bank of Mid. East	12 %	Slavenburg's Bank	12 %
■ Brown Shipley	123 %	E. S. Schwab	13 %
Canada Perm't Trust	13 %	Standard Chartered	112 %
Cayzer Ltd.	12 %	Trade Dev. Bank	12 %
Cedar Holdings	12 %	Trustee Savings Bank	12 %
■ Charterhouse Japhet	12 %	TCB Ltd.	12 %
Ch. E. Coates	12 %	United Bank of Kuwait	12 %
Consolidated Credits	12 %	Whiteaway Laidlaw	123 %
Co-operative Bank	112 %	Williams & Glyn's	12 %
Corinthian Secs.	12 %	Winttrust Secs. Ltd.	12 %
The Cyprus Popular Bk.	12 %	Yorkshire Bank	12 %
Duncan Lawrie	12 %		
Egalt Trust	12 %	■ Members of the Accepting Houses Committee:	
Equity Trust Limited	12 %	7-day deposits 9%, 1-month 9%,	
First Nat. Fin. Corp.	14 %	Short term 24,000/12 months	
First Nat. Secs. Ltd.	14 %	11.85%	
Robert Fraser	12 %	7-day deposits on sums of £10,000	
Antony Gibbs	12 %	and under 9%, up to £50,000 9%,	
Greyhound Guaranty	12 %	and over £50,000 10%.	
Grindlays Bank	112 %	■ Call deposits £1,000 and over 9%,	
		■ Demand deposits 9%.	
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## INTL. COMPANIES & FINANCE

### Danish Cabinet meets over cash crisis at Burmeister

BY HILARY BARNES IN COPENHAGEN

DENMARK'S Cabinet Economic Committee was due to meet late yesterday to decide whether to approve a DKK 30m (£10.5m) export credit guarantee without which the Burmeister and Wain shipyard is in imminent danger of having to suspend payments to creditors.

On Sunday shop stewards and management signed a new agreement on productivity and overtime working and wage restraint which could provide the basis for normal working on the 14 913m tonne shipyard in Copenhagen which has on order 64,000 dwt.

Despite an agreement on more efficient working, the Danish Government last week refused to provide Burmeister with the export credit guarantee. However, the latest deal with the unions seems to impose the sort of tight working arrangements originally demanded by the Government.

Burmeister has to be in receipt of the credit by noon today or it will be unable to meet this week's wage costs.

The cash crisis has arisen because of a 20-day delay in completing work on one vessel. In a show of goodwill, however, workers have been putting in additional hours in order to accelerate both the ship's delivery date and the day on which the yard will receive payment.

Since the Burmeister parent company was declared bankrupt last autumn the shipyard has come under the aegis of the Government's Export Credit Council.

The yard currently boasts one of the largest order books among shipyards in Europe.

Denmark's East Asiatic Company has taken over the Norwegian shipping company, Knutsen Line, which operates between the U.S. west coast, West Australia and the Far East. It has also acquired Bakker Steadship Agencies in the U.S. and Bakker Sime-Darby in Singapore in connection with the deal.

East Asiatic said that the move will enable it to provide an improved transpacific service, including a fully containerised service to Western Australia.

### Ruhrgas makes strong advance

BY KEVIN DONE IN FRANKFURT

RUHRGAS, West Germany's leading natural gas importer and distributor, boosted turnover by 40 per cent last year to DM 9.13bn and pushed up after-tax profits by 56 per cent to DM 222.3m.

Ruhrgas shareholders, which include many of the leading oil companies, Deutsche BP, Shell, Esso, Texaco and Veba, as well as Ruhrkohle and two steel companies, Estel-Hoesch and Mannesmann, have had to be content with an unchanged dividend of DM 6.50 per share, however.

The company has taken the chance of strengthening its financial reserves with the transfer of DM 102.5m, compared with DM 36.8m in 1979, as a provision against "the growing risks of the international gas trade."

Turnover has risen as a result of rising gas prices and Dr. Klaus Lies, the chief executive, said he expected a rise of around 40 per cent this year. Profitability has kept pace as Ruhrgas has managed to pass on most of the rising gas prices.

The volume of gas sales rose, in contrast, by only 4 per cent to 424.6bn kwh (kilowatt hours). This increase was only made possible by one-off gas export deals with France, Austria and Switzerland.

Total volume sales by the West German gas industry fell by 2 per cent last year to 606bn kwh. Natural gas provided some 16.5 per cent of West German primary energy consumption.

Gas sales to industry and power stations fell by 8 per cent to 396bn kwh, chiefly as a result of falling economic activity. Deliveries to private households and small businesses rose by 13 per cent to 210 kwh, however, and the number of homes using gas for heating rose by some 400,000 to 5.4m.

With volume sales of 424.6bn kwh, Ruhrgas dominated the West German gas industry and its deliveries have increased dramatically in the past 10 years from 93.3bn kwh in 1970.

Last year some 21 per cent of its sales went directly to industry, 59 per cent to other West German gas distribution companies and around 20 per cent to local gas undertakings.

This year Ruhrgas expects volume sales to fall by about 4 per cent—because of the weak economy and energy conservation measures—after a decline of 6 per cent for the first five months. The price of imported gas has already risen by 48 per cent in the past 12 months, however, and with Ruhrgas planning further price increases later this year, cash sales should rise by around 40 per cent.

As the leading German gas group, Ruhrgas is heading negotiations with the Soviet Union, Norway and Nigeria to secure major new sources of supplies for the second half of the 1980s and for the 1990s.

At present West Germany imports about 70 per cent of its gas needs, with 30 per cent coming from domestic production. Of the total gas consumption, around 83 per cent comes from West European sources—domestic, Holland and Norway—with 17 per cent coming from the Soviet Union.

By contrast 96 per cent of West Germany's crude oil needs have to be met by imports, and around 80 per cent of the total comes from outside Europe.

Ruhrgas in Norwegian pipeline deal Page 3

### Higher capital spending hits returns at Telefonica

BY ROBERT GRAHAM IN MADRID

TELEFONICA, Spain's national telephone monopoly, reports net profits of Pta 23.8bn (\$260m), up 9 per cent on 1979. The increase, however, is almost half the growth recorded in each of the previous three years, and is well below the rate of inflation.

Telefonica's slowdown has been attributed to a sharp increase in investment at a time of high interest rates, with the consequent burden of financial costs. During the year medium- and long-term debt increased 24 per cent to Pta 316bn, with \$400m of borrowings abroad and Pta 28bn raised through domestic bonds.

The company, 53 per cent privately owned, made investments of Pta 115bn, up 24 per cent. Net cash flow improved on 1979 by 32 per cent to Pta 48bn—in part because of the Government conceding tariff increases. Telefonica has carried out an important reorganisation exercise which added Pta 67bn to total reserves, now valued at Pta 316bn.

The annual report notes that the deep recession in the Spanish economy has been sharply reflected in Telefonica's activities.

Group cash sales rose 11.5 per cent to SwFr 2.54bn as a result of higher prices and the weakening of the franc against the dollar and the rand.

Max Schmidheiny, the chairman, said the profits in 1981 should be "at least as good" as those reported for last year. The group expects to maintain spending on capital account, with major new projects centred in Mexico, Brazil and Canada.

Holderbank "think it likely" that it will take up an option to acquire a majority stake in the Spanish company. Hornos Ibericos, in which it bought a minority shareholding in 1980,

### Holderbank lifts earnings and dividend

By John Wicks in Zurich

AFTER a decade of maintained payments, Holderbank, the Swiss cement group, is to increase its dividend to SwFr 16 a share from SwFr 14.

At the net level profits for 1980 are 28 per cent higher at SwFr 180m (\$85m), despite the depressed condition of the building trade in a number of operating countries which last year resulted in lower sales volume.

Group cash sales rose 11.5 per cent to SwFr 2.54bn as a result of higher prices and the weakening of the franc against the dollar and the rand.

Max Schmidheiny, the chairman, said the profits in 1981 should be "at least as good" as those reported for last year. The group expects to maintain spending on capital account, with major new projects centred in Mexico, Brazil and Canada.

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### INDUSTRY IN TURKEY

### Yasar weathers the recession

BY METIN MUNIR IN ANKARA

YASAR HOLDING, one of the largest industrial groups in Turkey outside the public sector, achieved sharp growth in sales and earnings last year despite the harshness of its domestic trading environment.

In January 1980 the Government introduced a comprehensive economic austerity programme in the country's history. The programme—not unlike Britain's in philosophy and aim—was intended to bring about a fundamental reorientation of economic policy away from detailed government regulations towards greater reliance on market forces.

The aim of the authorities was to bring inflation under control, reduce the country's large balance of payments deficit and stimulate economic growth. Since 1977 these problems, together with a string of political crises, had brought the country to the brink of economic ruin.

The January measures destroyed the sellers' paradise in which Turkish industry was accustomed to live, protected by high tariff barriers.

Almost overnight, like the other large groups, Yasar found itself in an entirely different trading environment. Demand for its range of paint, fertiliser and food products slumped, money became tight and the cost of short-term bank loans soared, rising to 70 per cent at one stage. "The first problem we had to overcome was the drop in sales and reduced cash flow," explains Mr Ali Nail Kubali, the group's American-educated deputy director.

Yasar reacted by cutting selling prices in its paint division (the group's largest trading arm), which reduced profit margins by 30 per cent to 16 per cent.

More than 2,700 companies in Istanbul and Izmir have closed this year because of the severe recession affecting primarily small-scale industries and businesses. According to the Turkish Chamber of Commerce, a total of 1,566 companies in Istanbul have submitted petitions this year, declaring they can no longer continue operations. However, officially-registered bankruptcies were "very few" because of wait-and-see attitude adopted by companies in the light of the Government's moves to revitalise industry.

At the same time a paint marketing company was established, embracing all Yasar retailers which helped underpin sales.

"As a consequence," said Mr Kubali, "the paint division's turnover grew from Lira 274m in 1979 to Lira 819m (\$82m) in 1980."

One other direction in which the Government's stringent economic measures pushed Yasar was towards exports. Traditionally Turkish manufacturers have looked upon exporting as a secondary line, since they could sell virtually any

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## INTERNATIONAL COMPANIES and FINANCE

## Air India deficit lower than expected

By R. C. Murphy in Bombay

AIR-INDIA has returned to profits with a surplus of Rs 13.9m (\$1.6m) for the final four months of the year to end March 1981. And with this improved performance, the loss for the year will be only Rs 212.5m against the budgeted Rs 380m, says Mr. Raghu Raj, the chairman.

India's national carrier had projected a profit of Rs 15m for 1981-82 but the company is now optimistic of exceeding the forecast because of the steady improvement in its operations.

Air-India has re-organised its route pattern putting the emphasis on remunerative services and has established specific financial targets for each operating area.

The airline has budgeted for a 26 per cent rise in total revenue from Rs 5,080m to Rs 6,350m for 1981-82 assuming no rise in fuel prices in the next nine months. Last year revenue rose by 28.4 per cent but this was offset by fuel price increases.

## Counter-bid by Kirsh for AA Mutual

By Jim Jones in Johannesburg

KIRSH INDUSTRIES, the South African group with interests in wholesaling, insurance, and wine retailing, has made a counter-bid for AA Mutual, the short- and long-term insurer. The bid price has not been disclosed.

Two weeks ago it was announced that Mutual and Federal, the short-term insurance arm of the Old Mutual, the country's largest insurance company, was negotiating to acquire AA Mutual's short-term operations, which have net assets of about R70m (\$80m).

No details were given of the price of Mutual and Federal's bid but Kirsh says the proposed break-up of AA Mutual has caused anxiety among the company's staff and Kirsh is offering a deal which will ensure that AA Mutual remains intact. It is proposed that if Kirsh acquires control of AA Mutual, Kirsh's 75 per cent-owned subsidiary, Constantia Insurance will be merged with it to form a company with an annual premium income of about R130m.

## Japanese companies look for upturn in second half

BY OUR FINANCIAL STAFF

A SHARP fall in the earnings of Japanese companies in general in the first half of the current financial year is likely to be followed by a slightly sharper rise in the second half, to March 31, 1982, according to a survey by Nihon Keizai Shimbun, the Japanese economic daily.

A survey of 856 companies listed on Japan's eight stock exchanges, excluding banks, finance houses, and insurance companies, indicated that they expected an average fall of 20.6 per cent in profits before tax and special items in the six months to end-September, from the level in the same period of 1979-81. Earnings on this basis in the second half, however, were expected to be up by 27.4 per cent on the year-earlier

period. The main cause of the fall in first-half earnings is said to be the rise in oil prices, which has affected the electric power companies in particular. Earnings with the power companies excluded are expected to fall 6.6 per cent in the current half.

The increase foreseen in the second half will stem, the survey suggests, from industry completing inventory adjustments, with domestic commodity prices rising and with the economy recovering.

Of the 18 main industry categories, only three are expected to report a profit decline in the second half.

Behind the strong earnings performance expected will be the effect of the three official discount rate reductions since

last August, bringing the rate to 6.25 per cent a year, which will cut corporate interest burdens. As inflation subsides, according to the survey, personal spending will pick up while public works projects will strengthen the construction and related industries.

Exports are, in addition, expected to remain brisk, though the recent Japanese Government decision to curb motor vehicle shipments to the U.S. and Canada may serve to brake export growth.

In the second half, sales are seen growing at an average pace of 7.4 per cent for the entire industry, the fastest pace since the second oil crisis slowed down the economy around 1979, according to the survey.

## Philippines in \$72m rescue plan for CDCP

By Emilia Tagaza in Manila

THE Philippines Government is to provide 550m pesos (\$72m) as part of a plan to prevent the financial collapse of the country's, and south east Asia's, largest construction company, Construction and Development Corporation of the Philippines (CDCP).

Under the rescue plan, the state-owned National Development Corporation (NDC) will inject 250m pesos in fresh working capital, while the central bank will extend 300m pesos in concessional loans.

Mr. Rodolfo Cuenca, the CDCP president, said that NDC's stake represents 30 per cent of the company's equity and that foreign shareholdings would remain at 10 per cent.

NDC's move makes the Philippines government the single largest shareholder in CDCP.

Mr. Cuenca also said that the 300m peso loan from the central bank, which will be channelled through the Philippine National Bank, will be used to retire CDCP commercial paper.

CDCP's liquidity problem surfaced early this year, after a financial scandal which triggered heavy withdrawals of investments from the capital market. Mr. Dewey Dee, the Filipino-Chinese banker-industrialist left the Philippines last January, with commitments of roughly \$92m in personal and corporate debts.

The financial market contracted considerably, touching off a scramble for funds by corporate borrowers.

Mr. Cuenca said that the loan from the central bank would redeem commercial paper and would "render liquid the financial position of about ten to 12 financing institutions which have supported CDCP's short-term borrowing in the past."

CDCP's total debts run up to 2.6bn pesos (\$342m), mostly short-term and attracting high interest. The company's interest charges consumed the equivalent of \$25m of its \$284m gross income last year.

Despite the financial problems, CDCP achieved a net profit of 117m pesos (\$15m) last year, though this was 31 per cent less than the net income of 1979. Income from construction activities reached \$210m, about 60 per cent of which were from foreign contracts.

CDCP's on-going overseas construction projects are worth \$679m, mostly in Saudi Arabia.

## POWER GROUPS IN JAPAN

## Exchange gains boost earnings

BY YOKO SHIBATA IN TOKYO

COMBINED OPERATING profits of Japan's nine electric power companies recovered to a record ¥1,081bn (\$4.74bn) in the year to March 31, from the previous year's deficit.

Nuclear power stations, higher flow rates at hydro power stations and profits on exchange movements, as well as the higher charges introduced in April last year, made for the gains.

Electric power sales were affected by the cold summer, the economic slowdown, and energy saving efforts, and declined by 1.1 per cent from 1979-80. But an increase in charges, averaging 50.21 per cent, pushed total revenues by nearly 50 per cent.

All the companies except Hokkaido Electric Power posted a record operating profit, with most of the improvement attributed to exchange gains.

When the nine companies applied for permission to increase their rates in April last year, the Ministry of International Trade and Industry assessed the yen exchange rate at ¥242 to the dollar. In the event the rate averaged ¥218 and the nine companies made gains totalling as much as ¥230bn. However, the companies plan to add the gains to internal reserves, rather than cutting consumer prices as they did in 1977-78.

Higher flow rates at hydro stations helped to lessen the companies' dependence on the more expensive oil. An increase in the capacity of nuclear power stations, which are high in construction costs but far cheaper in raw material costs, helped earnings improve.

The eight companies other than Hokkaido have resumed the payment of a ¥50 annual dividend with Hokkaido paying ¥40.

In the current year the nine companies expect higher fuel and capital costs and earnings setbacks are thought inevitable. However, because of the favourable 1980-81 earnings the eight other than Hokkaido will freeze their prices for the year and plan to maintain their dividends at ¥50.

## RESULTS FOR 1980-81

	Sales Ybn	Change %	Operating profits Ybn	Change %	Net profits Ybn	Change %	Exchange gains Ybn
Tokyo	3,135	+54.0	274.6	+	129.8	+	78.0
Kansai	1,771	+44.9	221.5	+	95.7	+	48.8
Chubu	1,495	+50.0	168.5	+	89.9	+	44.1
Kyushu	912	+49.0	110.0	+	46.0	+	17.1
Tohoku	944	+57.0	111.2	+	49.5	+	19.5
Chugoku	784	+64.3	82.1	+	40.8	+	13.0
Shikoku	372	+50.1	46.3	+ 9.9	19.2	+23.3	5.0
Hokkaido	340	+36.8	13.9	+23.9	7.4	+13.6	—
Hokuriku	325	+46.8	51.2	+	22.7	+	5.4

† Loss last time

## "GOLD SHARES ARE A BIG BUY"

Many former gold and gold share enthusiasts have given up on both. In the fall of 1980, we witnessed a buying panic in South Africa and North American gold mining shares. We urged profit-taking at that time. Now, we must urge aggressive purchase of all major gold mining shares. We were not able to sell exactly at the top. We do not expect to buy exactly at the bottom.

To us, gold is cheap at present levels. The gold mining shares are even cheaper. Please write or call if you agree.

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This announcement appears as a matter of record only.

May 27, 1981

\$100,000,000

represented by

1,000,000 Shares  
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## CBI Northern Ireland director

Mr Richard Gordon has been appointed director of CBI Northern Ireland. He takes up his duties later in the summer. Mr Gordon was assistant director with CBI Northern Ireland from 1977 to 1979 when he left to join the Northern Ireland Development Agency. He was later appointed managing director of TMS Systems, the high-technology electronics firm.

Mr Ronald J. Griffiths has been appointed managing director of FLENDER (UK), of Bradford. Mr Griffiths was consultant to Flender in SE Asia when he was operating his own engineering concern in Sydney, Australia.

Mr David Dancy, station manager at Duxford power station since 1975, has been appointed a power station group manager in Midlands region of the CENTRAL ELECTRICITY GENERATING BOARD from July 1.

Mrs Anne Harris has been elected chairman of the NATIONAL FEDERATION OF WOMEN'S INSTITUTES.

Professor Ronald Davie, at present Professor of Educational Psychology at University College Cardiff, is to succeed Dr Mia Kellmer Pringle as director of the NATIONAL CHILDREN'S BUREAU. He will take up his appointment in January 1982.

Mr John Leggett of Garvie and Syme has been elected chairman of THE INSTITUTE OF ARCHITECTURAL IRONMONGERS in succession to Mr Colin Milne. Mr Geoff Trevena of B. Lilly and Sons has become vice-chairman and Mr Stan Urmon of Leidlau and Thomson has been made honorary treasurer.

Mr Vic Williams, a director of IPC BUSINESS PRESS and chairman of its subsidiary companies, has retired from full-time service with IPC and the former Odhams Press. He has relinquished his appointments as chairman of IPC Agricultural Press, IPC Building and Contract Journals and the Management Services Division of IPC Business Press, but remains on the main board, continuing his responsibilities for IPC's Middle and Far East activities.

Mr J. B. Judkins, manager of National Tyre Service (Garage Equipment) has been elected president of the GARAGE EQUIPMENT ASSOCIATION.

The SUSSEX COUNTY BUILDING SOCIETY has appointed Mr David Leader

chairman and Mr William Dewdney as vice-chairman. Mr R. A. Dommett will become deputy general manager of the EAST SURREY BUILDING SOCIETY on September 1. Mr Dommett is deputy secretary of the Chartered Building Societies Institute.

MERCANTILE HOUSE HOLDINGS has appointed Mr R. H. Smith a director of its wholly-owned subsidiary M. W. Marshall and Co. from June 11.

Mr J. R. Featherstone has been appointed group managing director of HOGGETT BOWERS AND PARTNERS.

## OVERSEAS

RUHRGAS AG has appointed Dr. Ing. Burkhard Bergmann head of gas purchasing and former vice-member of the executive board, a full member of the board.

Mr Kenneth F. Goldstein has joined SWETT AND CRAWFORD GROUP as president of Swett and Crawford Management Company, Los Angeles. He assumes responsibility for direct-

ing the underwriting management activities of this newly-formed company.

Mr Hans Schneider, former deputy managing director of Swissair, has been appointed chairman of the newly-formed holding company SWISSAIR BETEILIGUNGEN AG.

Mr R. Duffy Wall has been named vice-president-Washington relations for FREEMPORT-McMORAN INC., New York, newly formed combination of Freemport Minerals Company and McMORAN Oil and Gas Company.

Mr Harry Martin has been appointed managing director of the Antwerp branch of NATIONAL WESTMINSTER BANK's wholly-owned subsidiary, International Westminister Bank. Prior to his new appointment he was an assistant regional manager at the bank's northern Europe regional office based in the City of London. He succeeds Mr P. A. Toul who has been appointed senior representative, National Westminister Bank in the Netherlands, based at NatWest's associate, P. van Lanschot Bankiers NV, 's-Hertogenbosch.

## CONTRACTS

## £9m telephone order

A wide range of telephone equipment costing £9m has been ordered from TMC by British Telecom. The orders cover 200,000 multi-frequency telephones, 30,000 push-button telephones and 13,500 line-man's telephones. Delivery of telephone instruments commences in autumn 1981 and are due for completion in spring 1982. All instruments will be manufactured at the Airfield factory.

Markis and Spencer has decided on ICL computers as part of its five-year computing plan. The first phase is a £1m order for two 2856 computers to operate Marks and Spencer's on-line food depot system. The two 2856s, one with two megabytes of main store, the other with three megabytes, are replacing the two 2804s which run the fresh food depot system at present. One 2856 will run the depot system and the second 2856 will provide a fail-safe backup and relieve the present overloading on Marks and Spencer's 2870 and 1804S computers.

A forging press worth over £500,000 has been ordered from FIELDING AND PLATT, the

Gloucester-based member of the Redman Heaton International Group, by High Duty Alloys Forgings, a Hawker Siddeley subsidiary, for installation at its Smethwick works. The new press unit will be used for the production of aluminium alloy forgings for aerospace and defence equipment, surface transport and marine applications. The press has a capacity of 15 MN and is powered by the factory water hydraulic mains at 275/290 bar.

FERRANTI has been awarded a contract to supply a comprehensive telecommunications package for the Amoco N.W. Hutton oil drilling and production platforms.

Trafford Borough Council has awarded a contract worth £967,000 to extend the sports centre at Oakfield Road, Altrincham, Cheshire, to the Manchester office of WIMPEY CONSTRUCTION (UK). The extension will comprise large and small sports halls, squash courts, changing rooms, training rooms and refreshment facilities. Construction is due to start in mid-June for completion in August 1982.

## Latest check on pay in industry

BY MICHAEL DIXON

## BEST PAID MANAGERS IN UK MANUFACTURING AND SERVICE COMPANIES

Ranking	Job category	Annual salary					Average extra earnings	% with company cars
		Minimum	Lower quartile	Median	Upper quartile	Maximum		
1	Board director—finance	15,312	19,000	24,000	(13,500)	27,500	43,335	73
2	Board director—marketing	18,000	21,000	23,000	(13,000)	29,000	42,000	100
3	Executive director—finance	14,595	18,000	20,202	(13,000)	24,000	35,000	100
4	Board director—personnel	15,500	17,820	20,000	(12,000)	24,257	32,000	100
5	Executive director—marketing	12,500	14,000	20,000	(12,000)	20,000	32,000	100
6	Board director—production	15,000	15,000	17,000	(12,450)	19,400	27,000	100
7	General sales manager	10,000	12,876	16,500	(9,400)	17,874	17,874	100
8	Financial controller	9,624	12,870	15,000	(8,250)	17,388	25,405	94
9	Executive director—personnel	9,950	11,000	15,000	(8,500)	18,000	25,000	94
10	Executive director—production	9,500	11,209	15,000	(8,500)	17,500	20,000	86
11	Marketing manager	10,000	12,500	13,500	(10,000)	14,000	25,000	733
12	Retail controller (responsible for all branches in a retailing group)	10,000	12,999	13,250	(13,200)	13,500	16,500	1,302
13	Chief accountant	8,415	10,500	12,000	(9,500)	13,000	17,031	851
14	Divisional sales manager	7,602	11,000	11,640	(8,926)	13,400	15,960	987
15	Production manager	7,290	10,950	11,550	(8,500)	14,000	16,342	835
16	Marketing services manager	8,000	9,500	11,000	(8,000)	12,250	20,902	777
17	Personnel manager	6,630	10,000	11,000	(8,000)	11,000	19,000	1,033
18	National accounts manager (responsible for all key sales accounts of group)	8,000	10,000	11,000	(7,000)	12,005	17,000	—
19	Administration manager (responsible for total administration of single site)	7,002	10,000	11,000	(8,384)	11,000	14,500	883
20	Product group manager	8,450	10,472	11,000	(8,250)	12,279	14,000	1,138
21	Data processing manager	9,350	10,500	10,500	(9,000)	13,000	23,727	1,363
22	Chief engineer	9,000	10,000	10,500	(9,500)	11,025	18,000	2,450
23	Purchasing manager	7,642	9,250	10,000	(7,000)	11,000	17,873	845
24	Sales promotion manager	7,500	9,000	10,000	(7,200)	10,850	16,000	279
25	Regional sales manager	6,501	9,500	10,000	(8,000)	10,433	14,368	1,235

WHEN I last reported the findings of Lloyd Incomes Research's survey of salaries in United Kingdom manufacturing and service companies, my headline read: "Five-figure salary prospects in industry." And the table covered every category of job where Lloyd had found the maximum salary to be £10,000 a year or more.

Although that was only two years ago there would not be room for me to do the same today, because there are now very few jobs of the managerial and specialist kind covered by the survey which do not offer salary prospects of at least £10,000. So I have limited the table to posts in which the median—the salary of the person half way down the pay league for the job category concerned—and ranked the categories by that median figure. (The lower quartile is the salary of the person three-quarters of the way down the league, and the upper quartile that of the one a quarter of the way down.)

This restriction means, of course, that the accompanying table gives but a small part of the information in the full survey report. This deals with a total of 45 different types of job, and shows how payments are distributed among the relevant staff according to the size of the company they work for, whether it is in the manufacturing or the service sector, and whether they work in the south-east of England or elsewhere. There are also summary tables showing the prevalence of a variety of perks. Anyone wanting the full report and who has

£75 to spare should contact Carole Fulton of Lloyd at 24 Abchurch Lane, London EC4N 3SP; telephone 01-839 5851, telex 238481.

All we have here are the 25 best-paid categories in the survey, which is carried out by the following method. Lloyd Incomes Research first draws up specifications of managerial and higher-grade specialist jobs commonly found in industry. It then gets in touch with companies to find out the salaries

and other main benefits they award to employees whose work matches the job specifications.

The 1981 information was provided by a total of 110 companies (115 in 1979) operating in various parts of the UK. Of these, 60 were manufacturing concerns (62), and the other 50 were service companies (50).

Among the manufacturers 16 had no more than 200 employees (17), 22 had between 201 and 2,000 people (29), and the other 22 employed a larger

number (16). In the service sector there were 24 of the small employers (21), 16 of the medium-sized (16), and 10 with 2,000 or more on their payroll (18).

Over the two years 1979-81 the average salary increase on the median was 44.4 per cent.

Of the 25 categories of staff, nine did better than this average. They were board directors—finance with 77.8 per cent; board directors—marketing 76.9; executive directors—per-

sonnel 75.3; general sales managers 75.3; board directors—personnel and executive directors—marketing 66.7; national accounts managers 57; executive directors—finance 55.3; and financial controllers 46.3 per cent.

This year, by the way, the median salaries of all 45 groups of staff who worked in the south-east of England were 6.75 per cent higher on average than those of their counterparts working elsewhere.

## THE UNION STEEL CORPORATION (OF SOUTH AFRICA) LIMITED

(Incorporated in the Republic of South Africa)

At the sixty-ninth ordinary general meeting of shareholders of the Corporation held on 2nd June, 1981, the following salient points were highlighted by the chairman, Dr. M. D. Marais:

## GROUP RESULTS TO DATE

The unaudited group profit after tax for the quarter amounts to R3 273 000 compared with a profit of R3 218 000 for the corresponding period the previous year. This represents an increase in group profit of R54 000. Sales of steel products for the first three months equalled the sales of the first quarter of 1980. Sales of special steels and castings declined while mild steel sales increased, which resulted in a lower profit for the steel division. Due to buoyant market conditions the profits of copper and cable products increased satisfactorily. Aluminium conductor realised a profit as compared to a loss for the previous year. These improved results of aluminium conductor can be attributed to higher despatches.

Veldmaster and the foundry sustained losses during the first quarter of 1981 due to keen price competition which resulted in underutilisation of the plant.

## GENERAL REVIEW

In my supplementary Chairman's Statement of 17th June, 1980 I have warned that the economic and political outlook of the Western World were unfavourable. This state of affairs showed no improvement during the past year. Conditions in the Middle East remain explosive and informed sources predict that as a result of the Polish situation, events in East Germany may follow the same pattern. This is reflected in the fact that despite the strong U.S. dollar and the apparent improvement in the American economy, the price of gold has remained constant around the 500 dollar mark. The high stable gold price is of fundamental importance for the welfare, balance of payments and growth rate of South Africa. The Republic enjoyed a growth rate of 3½% during 1980 and except for Taiwan, this was the highest growth rate in the world. Conditions in South Africa were favourable during the past six months and I predict that the real growth rate will reach 6 per cent during 1981. In contrast to Britain and the U.S.A., who have succeeded in reducing their inflation rate to below 10 per cent, South Africa today has one of the highest inflation rates in the Western World. It would appear that the government has changed the emphasis from a policy of growth to that of combating inflation, since a high growth rate is not possible in the presence of a high inflation rate.

## INTERNATIONAL TRENDS

Apart from an apparent revival in the U.S. Economy (a condition which has not stabilised) the prospects in the Western World are not encouraging, unemployment is escalating rapidly and trade unions in Britain and Europe are following new policy trends. It is more important for employees to be employed rather than to receive substantial salary and wage increases. Salary and wage increases as low as 6 per cent (and even lower in Scandinavia) is generally acceptable by employees and trade unions. The export prospects for steel and steel products are poor and in respect of a wide range of primary products no export market exists. The main reason is the weak economic conditions in Europe and the U.S.A.

## PROSPECTS

As a result of the hesitant steel market and poor economic trends overseas, it is expected that the Corporation's group profit for the nine months ending 30th September, 1981 will be on the same level as that of the corresponding period in 1980. There are grounds for quiet optimism but a recurrence of the high growth in profits experienced during 1980 is not expected in the current financial period.

## ACKNOWLEDGEMENTS

I wish to thank my co-directors for their loyalty and co-operation and wish to congratulate management for the good results achieved, and on behalf of the board of directors, my appreciation to management and staff for their diligence, dedication and perseverance.

Dr. M. D. Marais,  
Chairman of the Board

2 June 1981

## NEW INTERNATIONAL PROJECTS

The world is changing. Some of the biggest and most challenging engineering projects are now being undertaken outside the UK particularly in the Middle East.

The Sogex Group, with more than 20 companies world-wide, has grown to meet this international challenge. Employing more than 11,000 people mainly in the Middle East, Continental Europe, UK and America, our activities embrace the design, construction and operation of a wide range of engineering projects including power stations, water desalination plants, highways, port facilities, schools and housing projects on a turnkey basis. Our professional standards are high and include working on the most complex projects in a variety of environmental conditions.

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If you are looking for challenge, send your full details plus daytime telephone number to make an early meeting possible to: Personnel Dept., Sogex Services (UK) Ltd., 6-7 Grosvenor Place, London SW1.

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## PUBLIC NOTICES

## CITY OF EDINBURGH DISTRICT COUNCIL

VARIABLE RATE  
REDEEMABLE STOCK 1983  
For the six months from  
9th June 1981 to  
9th December 1981, the  
interest rate on the  
above stock will be  
14.2188% per annum  
BANK OF SCOTLAND  
35 OLD BROAD STREET  
LONDON EC2P 2HL

BOROUGH OF IPSWICH  
£9,000,000 Bills issued Today due 8.9.81  
12.51.84. £10.5 million. £6.5 million.  
Only £10.5 million outstanding.

## COMPANY NOTICE

## THE SCOTTISH EUROPEAN INVESTMENT COMPANY LIMITED

A Petition has been presented to the Lords of Council and Session by the above-named company having its Registered Office at 45 Charlotte Square, Edinburgh, for sanction of a Scheme of Arrangement between the Company and the holders of its Ordinary Shares and for confirmation of the Reduction of Capital authorised therein. The Scheme is appended to the said Petition. In the said Petition an Interlocutor has been pronounced as follows:—  
"In Edinburgh 4th June, 1981. The Lords appoint notice of the dependence of the Petition to be given by advertisement once in the Edinburgh Gazette and once in each of the Scotsman, Standard and Financial Times newspapers and appoint six parties claiming an interest to lodge Answers thereto, if so advised, within fourteen days after such advertisement."  
Witness, J.P.S.  
25 Charlotte Square, Edinburgh EH2 4EE.  
Solicitors for Petitioners.

## Finance Director

THE BOOTS COMPANY LTD wish to appoint a Finance Director for the Group.

- THIS APPOINTMENT entails complete executive responsibility for the financial management of the company.
- A CHARTERED ACCOUNTANT is preferred, experienced in directing the worldwide financial affairs of a substantial public company.
- TERMS are for discussion.

Those who would wish to be considered for this appointment are invited to write in confidence to P. T. Prentice as adviser to the company.

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## Companies and Markets

## COMMODITIES AND AGRICULTURE

## U.S.-Soviet talks on grain deals

TALKS OPENED in London yesterday between the U.S. and the Soviet Union on the prospects of further grain sales.

The meeting at the Soviet Trade Mission in Highgate, described by the Americans as "exploratory", is the first since the lifting of the American embargo on grain sales to Russia two months ago.

The embargo was imposed by President Carter last year as a reaction to the Soviet invasion of Afghanistan.

Officials say the two days of talks are intended to explore what the Soviets are interested in buying and the Americans in supplying.

With good harvests in the main maize and wheat producing regions, including Canada, the U.S. and the Common Market, the grain market has tended recently to favour buyers.

A five-year agreement between the U.S. and the Soviet Union, which expires in September this year, allows the Soviets to buy up to 8m tonnes a year of maize and wheat from the U.S.

Grain quotas have already been bought by the Soviets and the embargo prevented any increase in its size.

Under the five-year agreement talks were scheduled to be held twice annually in Moscow and Washington, but they were suspended when the embargo was imposed.

It was agreed then between the two sides that London was a suitable venue for the resumption of the talks after the embargo was lifted.

## Norway imports timber

By Our Commodities Staff

NORWAY was a net importer of timber in the first quarter of this year.

Figures published by Trælastindustriens Sentralforbund, the Norwegian timber trade association, show that January-March timber exports fell to 67,857 cubic metres from 123,640 in the same period last year. At the same time imports rose 3,624 cu metres to 90,007.

The association attributed the fall in exports to worsening business conditions in Europe which have led to a "wait and see" attitude to housebuilding. An upturn in housebuilding is expected in the autumn, it said.

## Sudden surge in tin market

By JOHN EDWARDS, COMMODITIES EDITOR

TIN PRICES surged upwards suddenly on the London Metal Exchange yesterday, as some heavy buying met limited selling interest in a thin market. Cash tin closed £250 up at £8,880 a tonne, but the market lost ground in late afternoon after hours dealing, shedding some £100 of the earlier gains.

Dealers were taken somewhat by surprise, since tin values were marginally down in the Penang market over the weekend and the rise in sterling should have resulted in lower, rather than higher, prices.

But it was noted that continental traders were on holiday yesterday, and that there is a general reluctance to sell prior to the resumed International Tin Agreement negotiations taking place in Geneva today. It is assumed producers' demands for a rise in the Tin Agreement price range will be pressed so forcefully that they will be conceded at the next Tin Council meeting in July.

Copper prices were sustained, against the stronger trend in sterling, by the rise in gold, the flare-up between Israel and Iraq, and the continued stop-

page at the El Teniente smelter in Chile, although it was reported the Chileans were making plans to transfer the El Teniente mine output for smelting and refining elsewhere.

Aiding the steady trend in copper was a decline in LME warehouse stocks, which fell by 2,100 tonnes reducing total holdings to 118,750 tonnes. Cash wirebars closed £2 at £387.

Lead stocks were also down by 1,125 to 48,825 tonnes, and the market shrugged off news that fresh talks to end the strike by St. Joe Minerals workers in Missouri will start today. Zinc stocks fell by 1,150 to 87,450 tonnes and at one stage the cash price discount to the three-months quotation was eliminated. However it reappeared when the market came under heavy selling pressure in late trading.

Nickel stocks were cut by 75 tonnes to 2,352 tonnes, but the market lost ground. As expected aluminium stocks rose by 1,825 to 38,525 tonnes, tin by 15 to 7,650 tonnes while LME silver holdings increased by 370,000 to 25,460,000 ounces.

## Minister defends battery hen system

By RICHARD MOONEY

THE PRICE of eggs would double if the battery cage production system was abandoned, Mr. Peter Walker, Minister of Agriculture, said in London yesterday.

Animal welfare campaigners, who have proclaimed this week "Don't Eat a Battery Egg Week", plan to distribute 250,000 leaflets in an attempt to persuade consumers of the evils of the battery cage.

Mr. Walker, who is under pressure from poultry farmers to give extra aid to help them improve profits from present depressed levels, demonstrated clearly that he was not open to persuasion.

"The battery cage system is an efficient system," he said. "It's abolition would cost many millions of pounds and the price

of eggs would double if alternative systems had to be used."

A spokesman for Compassion in World Farming said Mr. Walker had refused to discuss evidence that a commercially viable alternative which was acceptable on welfare grounds was possible. Many people did not realise the cruelty involved in the battery system, he said.

But poultry farmers want Mr. Walker to give them extra grant aid to modernise facilities using the system. After submitting a 25-page document making out the case for such aid, Mr. Ted Kirkwood, chairman of the National Farmers' Union's poultry committee, said many British producers were operating units that were over 10 years old and production efficiency had suffered.

## Cocoa at 5-year low

By Our Commodities Staff

A FURTHER decline in the cocoa market took nearby London futures values to new five-year lows yesterday. After slipping to \$846 a tonne at one stage the September position ended the day £10 down at \$854.5 a tonne.

But dealers saw no sign of the producer selling which had encouraged earlier declines. They attributed yesterday's fall to lack of demand to take up light selling by speculators. With most continental centres closed for Whit Monday holiday the market was very quiet.

A Reuters reporter published at the weekend quoted market analysts in New York as forecasting a further substantial decline in the cocoa market. Some thought it might go as low as \$1,100 by mid-July, summer if no crop set-backs occur to reverse the current bearish tone.

Coffee prices also fell in London yesterday trimming back the sharp gains made on Friday. The September futures position ended £22 down at £889.50 a tonne after reaching £871 a tonne during the day.

Dealers said the fall was due to commission house selling in a basically quiet market.

## World sugar values rise

By Our Commodities Staff

WORLD SUGAR values rose yesterday encouraged by news of the Israeli bombing of an Iraqi nuclear reactor. It was feared this action could escalate Middle East tension to the point where movement of sugar through the Suez Canal was threatened.

The Canal is used by Australia to ship to the U.S. and by East African countries for shipments to France and Britain.

The October position on the London futures market gained £6.80 on the day to £234.05 a tonne.

Meanwhile the International Sugar Organisation decided to defer a decision on whether to increase world export quotas in view of the recent price rise until the executive committee meeting on June 23.

## COMMODITY FUTURES TRADING COMMISSION

## A gentler hand at the helm

By NANCY DUNNE IN WASHINGTON

HAVING survived the growing pains of its infancy, the six-year old Commodity Futures Trading Commission (CFTC) may be entering an era of relative tranquillity under the leadership of a new chairman, Mr. Philip Johnson, a 42-year-old commodities attorney.

Mr. Johnson, whose Senate confirmation is expected next week, has specialised in the Commodities Exchange Act and its regulations for the past 15 years at the Chicago law firm of Kirkland and Ellis.

Plagued for years by internal strife, the CFTC has been much disliked by the industry it regulates. Its previous chairman, Dr. James Stone, who was appointed by President Carter when he was a 31-year-old Massachusetts insurance commissioner, is regarded as inexperienced and arrogant, pursuing rulemaking with excessive zeal.

By contrast, the appointment of Mr. Johnson has received widespread approval. Mr. John W. Cleggett, president of the Futures Industry Association, termed it "an excellent nomination," predicted, "Philip Johnson will be scrupulously fair in his handling of the Commission. I know of no one more knowledgeable."

He will be more a watchdog than a policeman, said Mr. Lee Rose, publisher of the Futures Industry Newsletter and longtime industry observer. Mr. Johnson will favour as much deregulation as possible.

Because he was asked by the

White House not to discuss his views until he is installed in office, Mr. Johnson has had little opportunity to indicate what policies he will favour.

In his testimony before the Senate Agriculture Committee, which must approve his nomination, he said he would work for speedier approval of new market applications and stricter rule enforcement.

Mr. Johnson has been one of the leading backers of the proposed National Futures Association (NFA), an industry self-regulating body which will relieve the overburdened CFTC of some of its functions. The NFA was actually envisioned in the 1975 legislation which created the commission. It was expected at that time that a National Futures Association would regulate dealings with customers by advisers, pool operators and brokers and that the CFTC would oversee both parties, handle investigations, monitor the markets and administer disciplinary procedures.

However, disputes and a distrust for regulation by the industry delayed the establishment of an NFA. But with the Commission under fire from its critics, the industry feared it was near collapse, according to former commissioner John V. Rainbolt II, and made the push which completed the NFA design now under consideration.

Formation of the NFA will clear the way for a long-awaited pilot programme to sell options

for sugar, gold and government national mortgage certificates. The commission voted Tuesday to request industry comment on the programme and specifically asked for comment on whether or not the experiment should be expanded to include options on additional commodities. Final approval is expected to come this autumn.

"There will be an options programme," says Mr. Rainbolt, who first proposed the scheme in 1976. The proposal was defeated in 1979 when the four commissioners could not agree on details, but commissioner David Gartner, who opposed the scheme on the grounds that the commission did not have the resources to supervise the programme is reconsidering his stand.

Unlike his two predecessors, Mr. Johnson has wide industry experience. He served as a member of the Commodity Futures Trading Commission's advisory committee on the definition and regulation of market instruments and is a member of the CFTC advisory committee on state jurisdiction and responsibilities. He has written many articles on the Commodities Exchange Act and has a two-volume legal treatise, Commodities Regulation, scheduled to be published this year.

He has said that as chairman he will abstain from voting on issues he dealt with as counsel to the Chicago Board of Trade, but in his testimony, he estimated that he dealt with very

few of the matters likely to come before the CFTC in the near future.

Many important rule proposals are nearing passage. The controversial proposal to require brokers representing foreigners to hand over to the CFTC information about their clients, should the commission request it, is soon to receive a final vote. It is soon to receive a final vote. Under the proposed regulation, if the information is not forthcoming, the broker would be required to liquidate the customer's account.

Also scheduled for approval this year are rules for the registration, fingerprinting, and proficiency testing of commodity dealers; a proposal to require that speculative position limits be set on all commodity future contracts; a proposal to reduce the size of silver contracts; and a scheme to allow futures trading on a stock market index.

Because the CFTC is authorised under a "sunset" legislative provision which comes up for reauthorisation next year, the new chairman is assuming duties at a vital time in the commission's history.

Legislative proposals have prompted Congressional suggestions that some of its functions be assigned to the Securities and Exchange Commission or to the Treasury Department. The presence of a chairman, respected in the industry and on Capitol Hill, may save the commission from the anti-regulatory axe being wielded so frequently in Washington these days.

## UK not top NZ lamb importer

By DAI HAYWARD IN WELLINGTON

BRITAIN HAS lost its place as the main customer for New Zealand lamb. For the first time ever, more NZ lambs will go to the Middle-East than to Britain this season.

Shipments to the UK will be less than 37 per cent of the total lamb production of 31m lambs. The UK will receive 147,000 tonnes compared to 148,000 tonnes going to Iran, Iraq and other Middle-East countries. This is a big drop from the 210,000 tonnes of NZ lambs that Britain needed just a few years ago.

In the early 1970's the NZ meat board offered financial incentives to exporting companies

to find markets outside the UK because British governments had made it clear they could not accept all of New Zealand's lamb production, as had been the case after the war. British entry to the EEC, which imposed duties on NZ lamb also caused problems for NZ producers.

The Middle-East market has increased dramatically over the last three seasons and the meat industry is confident that even more NZ lamb will be sold there in the future.

The meat exporters' council believes the level of lamb shipments to the UK will stay at around the present figure and

that increased production from New Zealand's farms will be sent to meet the growing demand from the Middle-East.

The season has been an extremely good one for NZ farmers. There was a big increase in production and farmers were encouraged to retain a bigger proportion of their breeding ewes, through government incentives.

The NZ meat board has worked hard to develop the Middle-East lamb trade. It has been assisted by the boom in the economies of the oil producing countries which can now afford to import much larger quantities of meat.

## Platinum increase price

UK PRICE of platinum, charged by Rustenburg Mines of South Africa, was raised to £247.00 per ounce from £230 yesterday, due to the recent weakening of sterling against the dollar, Johnson Matthey announced.

The palladium price will be raised to £72.75 from £67.75; Iridium to £311.50 from £290.50 and rhodium to £311.50 from £289.00.

Dollar prices are unchanged.

## BRITISH COMMODITY MARKETS

## BASE METALS

Base-metal prices were mixed on the London Metal Exchange. Tin advanced strongly in the afternoon and touched £2,620 before closing the day at £2,610 as a number of large buying orders prompted a sharp rise. Reports that the Israeli attacked a nuclear plant in Iraq caused sharp gains in precious metals and buying interest spilled over into copper which rose to £289.5 prior to closing at £289.5, despite the rally in sterling.

Lead closed at £261.5, after £260. Aluminium at £267 and Nickel at £2,248.5. A feature of zinc trading was heavy demand for metal material which led to a "wait and see" attitude to housebuilding. An upturn in housebuilding is expected in the autumn, it said.

The association attributed the fall in exports to worsening business conditions in Europe which have led to a "wait and see" attitude to housebuilding. An upturn in housebuilding is expected in the autumn, it said.

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## GAS OIL FUTURES

The market fell quickly to new market lows before bouncing back around \$1.50 and trading in a narrow range all morning. News from Israel caused a short-lived rally in the early afternoon, pushing prices to the highs before a decline resumed.

Reports Premier Man.

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## SILVER

Silver was fixed 4.6p an ounce higher for spot delivery in the London bullion market yesterday at £27.75. U.S. equivalents at the fixing levels were: spot \$10.01; 10.07; 10.13; 10.19; 10.25; 10.31; 10.37; 10.43; 10.49; 10.55; 10.61; 10.67; 10.73; 10.79; 10.85; 10.91; 10.97; 11.03; 11.09; 11.15; 11.21; 11.27; 11.33; 11.39; 11.45; 11.51; 11.57; 11.63; 11.69; 11.75; 11.81; 11.87; 11.93; 11.99; 12.05; 12.11; 12.17; 12.23; 12.29; 12.35; 12.41; 12.47; 12.53; 12.59; 12.65; 12.71; 12.77; 12.83; 12.89; 12.95; 13.01; 13.07; 13.13; 13.19; 13.25; 13.31; 13.37; 13.43; 13.49; 13.55; 13.61; 13.67; 13.73; 13.79; 13.85; 13.91; 13.97; 14.03; 14.09; 14.15; 14.21; 14.27; 14.33; 14.39; 14.45; 14.51; 14.57; 14.63; 14.69; 14.75; 14.81; 14.87; 14.93; 14.99; 15.05; 15.11; 15.17; 15.23; 15.29; 15.35; 15.41; 15.47; 15.53; 15.59; 15.65; 15.71; 15.77; 15.83; 15.89; 15.95; 16.01; 16.07; 16.13; 16.19; 16.25; 16.31; 16.37; 16.43; 16.49; 16.55; 16.61; 16.67; 16.73; 16.79; 16.85; 16.91; 16.97; 17.03; 17.09; 17.15; 17.21; 17.27; 17.33; 17.39; 17.45; 17.51; 17.57; 17.63; 17.69; 17.75; 17.81; 17.87; 17.93; 17.99; 18.05; 18.11; 18.17; 18.23; 18.29; 18.35; 18.41; 18.47; 18.53; 18.59; 18.65; 18.71; 18.77; 18.83; 18.89; 18.95; 19.01; 19.07; 19.13; 19.19; 19.25; 19.31; 19.37; 19.43; 19.49; 19.55; 19.61; 19.67; 19.73; 19.79; 19.85; 19.91; 19.97; 20.03; 20.09; 20.15; 20.21; 20.27; 20.33; 20.39; 20.45; 20.51; 20.57; 20.63; 20.69; 20.75; 20.81; 20.87; 20.93; 20.99; 21.05; 21.11; 21.17; 21.23; 21.29; 21.35; 21.41; 21.47; 21.53; 21.59; 21.65; 21.71; 21.77; 21.83; 21.89; 21.95; 22.01; 22.07; 22.13; 22.19; 22.25; 22.31; 22.37; 22.43; 22.49; 22.55; 22.61; 22.67; 22.73; 22.79; 22.85; 22.91; 22.97; 23.03; 23.09; 23.15; 23.21; 23.27; 23.33; 23.39; 23.45; 23.51; 23.57; 23.63; 23.69; 23.75; 23.81; 23.87; 23.93; 23.99; 24.05; 24.11; 24.17; 24.23; 24.29; 24.35; 24.41; 24.47; 24.53; 24.59; 24.65; 24.71; 24.77; 24.83; 24.89; 24.95; 25.01; 25.07; 25.13; 25.19; 25.25; 25.31; 25.37; 25.43; 25.49; 25.55; 25.61; 25.67; 25.73; 25.79; 25.85; 25.91; 25.97; 26.03; 26.09; 26.15; 26.21; 26.27; 26.33; 26.39; 26.45; 26.51; 26.57; 26.63; 26.69; 26.75; 26.81; 26.87; 26.93; 26.99; 27.05; 27.11; 27.17; 27.23; 27.29; 27.35; 27.41; 27.47; 27.53; 27.59; 27.65; 27.71; 27.77; 27.83; 27.89; 27.95; 28.01; 28.07; 28.13; 28.19; 28.25; 28.31; 28.37; 28.43; 28.49; 28.55; 28.61; 28.67; 28.73; 28.79; 28.85; 28.91; 28.97; 29.03; 29.09; 29.15; 29.21; 29.27; 29.33; 29.39; 29.45; 29.51; 29.57; 29.63; 29.69; 29.75; 29.81; 29.87; 29.93; 29.99; 30.05; 30.11; 30.17; 30.23; 30.29; 30.35; 30.41; 30.47; 30.53; 30.59; 30.65; 30.71; 30.77; 30.83; 30.89; 30.95; 31.01; 31.07; 31.13; 31.19; 31.25; 31.31; 31.37; 31.43; 31.49; 31.55; 31.61; 31.67; 31.73; 31.79; 31.85; 31.91; 31.97; 32.03; 32.09; 32.15; 32.21; 32.27; 32.33; 32.39; 32.45; 32.51; 32.57; 32.63; 32.69; 32.75; 32.81; 32.87; 32.93; 32.99; 33.05; 33.11; 33.17; 33.23; 33.29; 33.35; 33.41; 33.47; 33.53; 33.59; 33.65; 33.71; 33.77; 33.83; 33.89; 33.95; 34.01; 34.07; 34.13; 34.19; 34.25; 34.31; 34.37; 34.43; 34.49; 34.55; 34.61; 34.67; 34.73; 34.79; 34.85; 34.91; 34.97; 35.03; 35.09; 35.15; 35.21; 35.27; 35.33; 35.39; 35.45; 35.51; 35.57; 35.63; 35.69; 35.75; 35.81; 35.87; 35.93; 35.99; 36.05; 36.11; 36.17; 36.23; 36.29; 36.35; 36.41; 36.47; 36.53; 36.59; 36.65; 36.71; 36.77; 36.83; 36.89; 36.95; 37.01; 37.07; 37.13; 37.19; 37.25; 37.31; 37.37; 37.43; 37.49; 37.55; 37.61; 37.67; 37.73; 37.79; 37.85; 37.91; 37.97; 38.03; 38.09; 38.15; 38.21; 38.27; 38.33; 38.39; 38.45; 38.51; 38.57; 38.63; 38.69; 38.75; 38.81; 38.87; 38.93; 38.99; 39.05; 39.11; 39.17; 39.23; 39.29; 39.35; 39.41; 39.47; 39.53; 39.59; 39.65; 39.71; 39.77; 39.83; 39.89; 39.95; 40.01; 40.07; 40.13; 40.19; 40.25; 40.31; 40.37; 40.43; 40.49; 40.55; 40.61; 40.67; 40.73; 40.79; 40.85; 40.91; 40.97; 41.03; 41.09; 41.15; 41.21; 41.27; 41.33; 41.39; 41.45; 41.51; 41.57; 41.63; 41.69; 41.75; 41.81; 41.87; 41.93; 41.99; 42.05; 42.11;



## LONDON STOCK EXCHANGE

## More stable conditions return as sterling stages technical recovery—Long-dated Gilts lead movement

## Account Dealing Dates

## Option

## First Declared Last Account

## Dealing Dates

## Day

## June 1 June 11 June 22

## June 15 June 25 June 26 July 6

## June 29 July 9 July 10 July 20

## New-time dealing may take

## place from 9.30 am two business

## days earlier.

## Currency considerations

## continued to dominate London stock

## markets yesterday. An easing of

## the upward pressures on interest

## rates following improved U.S. money

## supply figures last Friday helped to

## calm recent fears of a rise in

## Minimum Lending Rate and

## influenced a good technical

## recovery in the sterling exchange

## rate. The calmer mood benefited

## from the closure of many Con-

## tinental financial centres and

## from the French call that

## European Community members

## should jointly persuade the U.S.

## to lower its excessively high

## interest rates.

## The gilt-edged market in con-

## sequence adopted a more stable

## appearance, although the rally

## was confined to longer-dated

## maturities. Small investment

## demand coupled with bearish

## contributed to gains here

## extending to 1 1/2 which contrasted

## with fresh losses to 1/2 after it,

## among shorter-dated stocks.

## Support in a thin market lifted

## Treasury 2 per cent index-linked

## an above-average 11 to 87. Last

## month's wholesale price index

## made little impression on sen-

## timent, but today's banking

## statistics were eagerly awaited.

## Leading equities began the

## second and final leg of the

## current trading Account in his-

## tory fashion. Investment activity

## was checked by the increase in

## political tension in both

## Eastern Europe and the Middle

## East with the result that many

## leading shares did little more

## than hover either side of

## Friday's closing levels until

## hardening after-hours. Trading

## announcements failed to have

## any lasting impact with Metal

## Box settling only higher on

## balance at 180p after a

## been marked up to 206p immedi-

## ately following the preliminary

## statement.

## South African Gold shares

## swayed with the gyrations of the

## bullion price. Down sharply

## initially on the fall in gold, share

## prices later recovered and

## continued the movement in the

## after-hours trade. The FT Gold

## Miners Index still closed at its

## lowest since April 13.

## Reflecting the paucity of busi-

## ness in the equity market,

## interest in Traded Options was at

## a low ebb. Only 1,001 deals

## were arranged compared with

## Friday's 1,781. Most of the

## interest centred on calls which

## recorded 779 trades. Lomho

## were again fairly active with 165

## calls and 66 puts arranged.

## Allied Residential made a sub-

## stantial debut in the Unlisted

## Securities Market, placed at 35p,

## the shares opened at 37p and

## slipped back to 35p before closing

## at 36p.

## Phoenix jump late

## Ahead of today's tender offer

## by Alliance for further 15 per

## cent of Eagle Star at a maximum

## price of 250p per share, the

## latter improved 3 to 283p. Other

## Composites attracted another

## good trade on hopes of further

## bid developments within the

## sector. Phoenix was particu-

## larly notable for a late spurt of

## 15 to 286p, while Sun Alliance

## touched 87p before closing 20

## higher at 86p. General Accident

## touched 8 to 325p and GRE 6

## to 304p, while Royals added 5 at

## 330p and Commercial Union 4 to

## 173p.

## Unsettled by fears of an

## increase in interest rates, Hire

## Purchases drifted lower. Wagon

## Finance cheapened 2 to 40p as

## did Mortgage Mercantile, to 19p,

## while Catliff Holdings added 10p

## to 291p and Sterling Credit lost

## the turn to 12p. Reflecting the

## recent weakness of gilts, Dis-

## counts were friendless. Union

## lost 10 to 455p while Gerrard

## and National softened 5 to 252p

## and Royal Merchant banks, Brown

## Shipley hardened 10 to 445p

## ahead of Thursday's preliminary

## results.

## Comment on the preliminary

## figures prompted interest in

## Allied Breweries, which

## hardened a penny to 75p. Bar-

## clay today's interim state-

## ment, closed a shade easier at

## 244p.

## Already a penny off at 440p,

## Tunnel B held that level follow-

## ing the lapsing of T. W. Ward's

## offer: the latter closed a penny

## up at 130p. Ward announced

## that it now owns 33.55 per cent

## of the issued Ordinary share

## capital of Tunnel and 41.87 per

## cent of the votes. On Friday,

## RTZ increased its stake in

## Tunnel to 11.3 per cent of the

## B shares and 8 per cent of the

## votes. At the bid front,

## A. E. Downing, in receipt of a

## 200p per share cash offer from

## Hanson Trust, firmed 6 to 212p

## pending developments. Else-

## where, Western Brothers, a dull

## market stock, rose 10p to 110p,

## while the poor old bid front

## jumped 12 to 70p on takeover

## hopes.

## ICL hovered around Friday's

## close of 278p before late

## interest left the shares 4 dearer

## at 282p. Among other Chemicals,

## Leigh Interests remained

## unsettled by the chairman's

## profits warning and shed another

## 5 to 153p, but Novo Industries B,

## in brisk trading, touched 111p

## before closing 4 1/2 points up at

## 111p.

## Currys better

## Currys stood out in an other-

## wise drag on Stores sector, rising

## 14 to 486p after news from the

## AGM. MFI hardened 2 1/2

## to 59p and Owen Owen gained 5

## to 255p. Down 19p last week on

## disappointing interim figures,

## Comet Radiovision remained

## friendless and eased 3 to 139p.

## Early interest in the Electrical

## leaders petered out and most

## equities closed a little lower or

## below the best. GEC ended 7

## higher at 657p, while Plessey

## finished 4 up at 815p and Racal

## 3 dearer at 362p. Elsewhere,

## fresh profit-taking left Farnell

## 15 lower at 450p. Electromech-

## anics reacted a similar amount

## to 775p, while Telephonics

## Rentals, 340p, and Unitech, 218p,

## lost 5 and 7 respectively. Press

## comment failed to benefit First

## Castle which eased 3 to 95p, but

## buying interest was shown in

## Pifco, 5 to the good at 185p.

## Engineerings were inclined

## easier in subdued trading.

## Among the more noteworthy

## movements, scattered offerings

## left Matthew Hall 7 cheaper at

## 370p, while falls of 5 were

## marked against Hall, 178p,

## Spirax-Sarco, 147p, and Victor

## Products, 160p. Poor inter-

## results left Camcroft 3 off at 21p.

## Against the trend, favourable

## weekend Press mention stimu-

## lated buying interest in West-

## land, which advanced 7 to 152p;

## the half-yearly results are due

## tomorrow.

## Associated British Foods

## touched 143p before closing 3

## up at 143p following the bet-

## ter-than-expected preliminary

## results. Tesco hardened a fraction

## to 88p; the annual results are

## due next week. Other leading

## Foods drifted back in thin

## trading. Associated Biscuits eased 3

## to 169p, while Cadbury Schweppes

## softened a penny to 82p. Else-

## where, Bernard Matthews, an un-

## settled market of late on fears

## of French competition, closed

## after again and lost 15p to 155p.

## Savoy A rose 2 to 180p and

## the B's to 111p; Trusthouse Forte

## was thought to be buying in the

## market again yesterday.

## Metal Box below best

## The better-than-expected pre-

## liminary figures helped Metal

## Box to touch 206p before closing

## a net 6 higher at 198p. Other

## miscellaneous industrial leaders

## hardened in sympathy and Glaxo

## finished 4 dearer at 360p, while

## Hoechst firmed 3 to 206p, with

## the additional help of Press

## comment. Pilkington contrasted

## with a fall of 5 to 300p ahead

## of Friday's annual figures. Else-

## where, ICL hardened a penny to

## 38p, the rear-34m first-half

## deficit proving better than earlier

## pessimistic forecasts. Renewed

## speculative support helped Avon

## Rubber to rise 7 to 112p and

## Davies and Newman added 4

## afresh to 137p following week-

## end Press mention. AGS Re-

## search put on 7 to 240p and

## Seymour 8 to 500p. Adver-

## comment brought about a de-

## cline of 5 to 93p in Spring Grove

## Services and a reaction of a

## couple of pence to 235p in

## Sketchley; the latter's annual

## figures are due today. Fading

## hopes about the agreed bid front

## emerging following the abortive

## talks with London and Midland

## caused a fall of 9 to 96p in Poly-

## mark. The liquidation of specu-

## lative positions left Barget 17

## off at 165p, while BTR lost 14 to

## 318p and Swift still selling and

## quotation closing at 10p, the

## poor first-quarter figures, Morgan

## Crucible lost 8 at 130p.

## Travel concerns reflected the

## recent weakness of sterling and

## fears of foreign holiday price

## increases. Horizon Travel shed

## 9 to 354p and Saga 12 to 355p,

## while the Leisure sector, led by

## Stauria Holdings, but favourable

## Press comment prompted a rise

## of 2 to 282p in Gresham House.

## Textiles were inclined easier,

## Gaskell Broadloom closing 3 off

## at 65p and S. Lyles 2 lower at

## 52p.

## Motor Components barely

## stirred, but Garages occasionally

## improved. C. D. Bramall firmed

## 4 to 114p and Western Motor 5

## to 90p, while Charles Hurst

## added a couple of pence to 45p.

## Newspapers with North Sea

## interests reflected the recent

## dullness in the Oil sector and

## Daily Mail A shed 11 to 462p.

## Among Paper/Printings, David

## S. Smith improved 5 to 108p and

## Capels 3 to 35p.

## Properties closed a touch

## firmer in places following a small

## two-way business. Among sec-

## ondary issues, Press comment drew

## attention to Westminster. Prop-

## erty which firmed 1 1/2 to 30p, in

## Reaction Commercial came on

## offer and shed 1 1/2 to 91p.

## Tricentrol improve

## Helped by early firmness on

## Wall Street, Oils finished the day

## on a quiet note. BP ended

## 4 higher at 384p and Shell a

## penny harder at 354p. Lams-

## made steady after the recent sharp

## reaction, closing 5 better



**FT UNIT TRUST INFORMATION SERVICE**[illegible]

**Albany Fund Management Limited**  
P.O. Box 73, St. Helier, Jersey. 0534  
Albany \$ Fd. (C1) — 0534908 201 941 .....  
Next dealing June 26.

**Alexander Fund**  
37, rue Notre-Dame, Luxembourg.  
Alexander Fund ..... US\$14.62 .....  
Next asset value June 1

**Alken Harvey & Ross Inv. Mgt. (E)**  
1 Charing Cross, St. Heller, Jay, C.I. 0534  
**AHR Dollar Inc. FL** {US10.29 10.31} ---  
**AHR Gilt Edg. Fd** {E10.87 10.88} ---

Arbitron Securities (C.I.) Limited  
P.O. Box 224, St. John's, Barbados

P.O. Box 150, St. Helier, Jersey.			
Dollar Income Tr. —	155.536	1.018	
East Ind. & Energy —	162.3	367.3	+0.6
Gov't Secs. Tr.(C1) —	72.6	74.84	-0.6
	Daily Dealings		
Sterling Fd. —	125.7	125.8	

**B.I.A. Bond Investments AG**  
10, Baurerstrasse CH-6307, Zug, Switzerland  
Baurer Str. (April 26) - F.600 10,100

Bank of America International S.A.  
35 Boulevard Royal, Luxembourg G.D.  
Widest income 105.87% 108.52% .....  
Prices at June 4. Next sub. by June 10.  
**Barque Bruxelles Lambert**

2, Rue De la Regence B 1000 Brussels  
Renta Fund.....[US\$45.73 47.15].....  
**Barbican Managers (Jersey) Ltd.**  
P.O. Box 63, St. Helier, Jersey 0534 7480  
Bank Int. Corp. 0151 72804

Barclays Unicom International		
1, Charing Cross, St. Helier, Jersey.		05347
Unicoll Trust	40.3	41.8
Unidollar Trust	US\$4.73	15.53
Unicoll Trust	100.00	10.00

Unicom Trust	153.50	94.00	06/24
3. Thomas St. Douglas, Isle of Man			
Unicom Aust. Ext.	184.6	91.0	
Do. Aust. Min.	165.9	92.5	
Do. Grtr. Pacific	141.3	152.0	
Do. Intl. Income	31.2	33.5	
	14.5	14.5	

Do. Issue of Main Tr.	51.5	24.7	-----
Do. Main Mutual	54.8	59.0	-----
<b>Elchopscake Community Ser. Ltd.</b>			
P.O. Box 42, Douglas, I.N.M.			0624-2
ARMAC* June 1	554.70	60.28	-----

COUNT\*\* June 1 1993 314 3514  
CANRHO\*\* June 1 1993 334 1414  
Original issue \$10 and \$1 Next vol. July

**Bridge Management Ltd.**  
GPO Box 590, Hong Kong

N'bashi May 31.....Y27,031.....  
Nippon F2. June 3.....US\$3.68 24.76.....  
Britannia Intl. Investment Mngt. L.  
Box 271, Queensway House, Queen Street,  
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U.S. Dollar Denominated Funds:			
Art. Smither Cos. Fd.	52.052	2.239	-----
Gold Fund*	100.899	0.946	-0.025
Universal Growth Fnd.	1.230	1.331	-----
World Bond Fund	0.762	0.752	+0.001
Sterling Denominated Fds.			

American Investments	167.4	72.5	+0.1
Australian Perf. Fd.	145.1	155.0	-0.8
Far East Fund	212.6	217.9	-----
High Interest E. Trust	77.0	80.0	-----
Jersey Energy Tst	26.8	28.5	-----
Jersey Gilt*	16.6	19.0	-----

U.K. Growth Fund	40.6	43.7	---
Stirling Deposit Funds	---	---	---
Managed Currency, Fd.*	£11.30	---	[-0.06]
Capital Dep. Trust**	£12.57	12.58	+0.01
Schlesinger	---	---	---
Intl. Fd. (Jersey)	129.2	---	---

**Brown Shipley Tr. Co. (Jersey) Ltd.**  
P.O. Box 563, St. Heller, Jersey. 0534 7

SUB. 881 Fd. (h)	53.77	8.81	+0.05
Sterling Cap. Fd. (a)	12.68	12.69	.....

**Butterfield Management Co. Ltd.**  
P.O. Box 195, Hamilton, Bermuda.  
Business Equity ..... US\$5.54 5.71 +0.20

Business Income 210 218 + 0.00 1  
Prices at May 4. Next sub. day June 1

**CAL Investments (IOM) Ltd.**  
16, St. Georges St., Douglas, IOM. 0624 2  
CAL Credit & Com. 061 012

Next valuation day June 15.  
**Capdix S.A.**  
 P.O. Box 178, 1211 Geneva 12, 010 4122 466  
 Fonselex.....[SF128.30 193.35 .....]  
 Fonselex.....[SF128.30 193.35 .....]

**Capital Asset Managers Ltd.**  
Bermuda Hse, St. Julians Ave, St. Peter Pt  
Guernsey C.I. 0481 2  
The Currency Trust - 116.0 321.0

**Capital International Fund S.A.**  
43, Boulevard Royal, Luxembourg  
Capital Int. Fund.....\$1525.85 — [.....]  
Central Agents Management Ltd

Channel Hse., St. Helier, Jersey. 0534-7  
Central Assets.....£192.65 192.68(+0.23)

Adiropa	0029.66	31.14
Adiropa	0059.55	55.12
Fondak	0022.02	30.07
Fondak	0024.76	26.00
Emperor Fund	58.60	9.85

Hispano \_\_\_\_\_ \$42.06 44.18  
 \*Prices at May 31. Next sat. day July 1.  
**Chewton Commodities (Isle of Man)**  
 29, Athol Street, Douglas, I.O.M. \_\_\_\_\_ 0624 2

Normandy Merc. Trst.	12836	13811	-----
Normandy Com. Trs.	12882	12928	-----
<b>Clive Investments (Jersey) Ltd.</b>			
P.O. Box 86, St. Peter Port, Guernsey	0481 2		
C.H. Gile Growth Ltd.	15968	10131	-----

**Corrhill Inc. (Guernsey) Ltd.**  
P.O. Box 157, St. Peter Port, Guernsey

Int. Mat. P. .... [2963 2979] ....  
**Cortera International**  
 10a, Boulevard Royal, Luxembourg.  
 Corter Intl. .... [US\$94.97 - ] ....

Continued on previous page







**MINES—Continued**

Japan's leader in international securities  
and investment banking

**NOMURA**

**The Nomura Securities Co., Ltd.**



Nomura International Limited  
3 Gracechurch Street, London EC3V 6AD  
Tel. (Int.) 283-8911

[illegible]

Tins									
16	9	Amal Nigeria	10	91	160	1	1	1	1

390	Avant HiBeam SML	250	13	1.3
395	Silver-Tin	150	13	1.3
400	125	75	13	1.3
405	125	8		
410	Gold & Base 125g	150	13	1.3
415	Copper Coins	350	13	1.3
420	125	350	13	1.3
425	115	122	13	1.3
430	125	115	13	1.3
435	125	115	13	1.3
440	125	115	13	1.3
445	125	115	13	1.3
450	125	115	13	1.3
455	125	115	13	1.3
460	125	115	13	1.3
465	125	115	13	1.3
470	125	115	13	1.3
475	125	115	13	1.3
480	125	115	13	1.3
485	125	115	13	1.3
490	125	115	13	1.3
495	125	115	13	1.3
500	125	115	13	1.3
505	125	115	13	1.3
510	125	115	13	1.3
515	125	115	13	1.3
520	125	115	13	1.3
525	125	115	13	1.3
530	125	115	13	1.3
535	125	115	13	1.3
540	125	115	13	1.3
545	125	115	13	1.3
550	125	115	13	1.3
555	125	115	13	1.3
560	125	115	13	1.3
565	125	115	13	1.3
570	125	115	13	1.3
575	125	115	13	1.3
580	125	115	13	1.3
585	125	115	13	1.3
590	125	115	13	1.3
595	125	115	13	1.3
600	125	115	13	1.3
605	125	115	13	1.3
610	125	115	13	1.3
615	125	115	13	1.3
620	125	115	13	1.3
625	125	115	13	1.3
630	125	115	13	1.3
635	125	115	13	1.3
640	125	115	13	1.3
645	125	115	13	1.3
650	125	115	13	1.3
655	125	115	13	1.3
660	125	115	13	1.3
665	125	115	13	1.3
670	125	115	13	1.3
675	125	115	13	1.3
680	125	115	13	1.3
685	125	115	13	1.3
690	125	115	13	1.3
695	125	115	13	1.3
700	125	115	13	1.3
705	125	115	13	1.3
710	125	115	13	1.3
715	125	115	13	1.3
720	125	115	13	1.3
725	125	115	13	1.3
730	125	115	13	1.3
735	125	115	13	1.3
740	125	115	13	1.3
745	125	115	13	1.3
750	125	115	13	1.3
755	125	115	13	1.3
760	125	115	13	1.3
765	125	115	13	1.3
770	125	115	13	1.3
775	125	115	13	1.3
780	125	115	13	1.3
785	125	115	13	1.3
790	125	115	13	1.3
795	125	115	13	1.3
800	125	115	13	1.3
805	125	115	13	1.3
810	125	115	13	1.3
815	125	115	13	1.3
820	125	115	13	1.3
825	125	115	13	1.3
830	125	115	13	1.3
835	125	115	13	1.3
840	125	115	13	1.3
845	125	115	13	1.3
850	125	115	13	1.3
855	125	115	13	1.3
860	125	115	13	1.3
865	125	115	13	1.3
870	125	115	13	1.3
875	125	115	13	1.3
880	125	115	13	1.3
885	125	115	13	1.3
890	125	115	13	1.3
895	125	115	13	1.3
900	125	115	13	1.3
905	125	115	13	1.3
910	125	115	13	1.3
915	125	115	13	1.3
920	125	115	13	1.3
925	125	115	13	1.3
930	125	115	13	1.3
935	125	115	13	1.3
940	125	115	13	1.3
945	125	115	13	1.3
950	125	115	13	1.3
955	125	115	13	1.3
960	125	115	13	1.3
965	125	115	13	1.3
970	125	115	13	1.3
975	125	115	13	1.3
980	125	115	13	1.3
985	125	115	13	1.3
990	125	115	13	1.3
995	125	115	13	1.3
1000	125	115	13	1.3

Copper									
335	165	Messine R0.50	320	1045	4.7	8			
Miscellaneous									
175	142	Anglo-Dominion	160						
25	40	Barryman	45						
200	180	Barra Mines 10p	42	0.75	0.9	4.3			
330	280	Collyer Res. Corp.	290						
275	200	Cons. Murch. 10c	275	0300	2.8	6.1			
400	70	H. Hemerdon 10c	70						
180	170	Highway 10c	170						
180	170	Northgate CSL	365	+5					
380	372	R.T.Z.	513	-2	16.0	32			
540	530	Reynolds 10c 5000	513			8.8			
180	180	YSPU Minnate 10c	110						
47	32	Sabina Invs. CSL	39						
54	28	TSWACM 10p	39	-1					
54	40								

### NOTES

Unless otherwise indicated, prices and net dividends are in pence and denominations are 25p. Estimated price/earnings ratios and covers are based on latest annual reports and accounts and, where possible, are based on half-yearly figures. P/E ratios are calculated on a post-distribution basis, earnings per share being computed on profit after taxation and unrelieved ACT where applicable; bracketed figures indicate 10 per cent or more difference if calculated on "pre-distribution" covers are based on "pre-distribution" distributions; the company's gross dividend costs to profit after taxation, excluding exceptional profits/losses but including estimated extent of offsettable ACT. Viables are based on middle prices, are gross, adjusted for ACT of 10 per cent.

- "Tag" Stock
- Highs and Lows marked thus have been adjusted to allow for rights issues for each
- Inform since increased or resumed.
- Inform since reduced, passed or deferred.
- Free-to non-residents on application.
- Figures or responses
- USM: not listed on Stock Exchange and company not subjected to same degree of regulation as listed securities.
- Debt: not listed on Stock Exchange and not listed on any Stock Exchange and not subject to any listing requirements.
- Debt: in under Rule 169C31.
- Price at time of suspension.
- Indicated dividend after pending scrip and/or rights issue: indicates relates to previous dividend or forecast.
- Merger bid or reorganisation in progress.

\* Same interim reduced final and/or reduced earnings indicated.  
 \* Forecast dividend; cover on earnings updated at latest interim statement.  
 \* Cover for conversion of shares not now pending for dividend or pending only for restricted dividend.  
 \* Cover does not allow for shares which may also rank for dividend at a later date.  
 \* \* No P/E ratio usually provided.  
 \* \* Regional price.  
 \* \* No par value.  
 \* \* Yield based on Assurance Treasury Bill Rate stays unchanged unless otherwise noted.  
 \* \* Available only to UK pension schemes.  
 \* Insurance companies engaged in pension business. \* Tax free.  
 \* \* Figures based on prospectus or other official estimate. \* Confirmed.  
 \* \* Figures based on prospectus or other official estimate. cover based on full capital. \* Redemption yield. \* Flag yield. \* Assumed dividend and yield. \* Assumed dividend and yield after scrip issue.

Payment from capital sources. k Kenya. m Minimum. n Rights issue pending. o Earnings based on preliminary figures. p Dividend and yield exclude a special payment. q Indicated

[illegible][illegible]

Sindall (Wm.)		155		100	
		100		100	

## OPTIONS

### 3-month Call Rates

Industrials		House of Call		Unit, Drapery	
A. Brew	50	I.C.I.	14	Vickers	60
SOC Intl.	50	"Imms"	7	Woolworths	18
S.R.I.	7	"Imms"	6		
Galacore	7	Imperial	30		
Barclays Bank	16	Lysal & Gen.	30	Brit. Land	8
Bercham	18	Lis Service	20	Cap. Counties	37
Blue Circle	18	London & Bristol	40	Land Secs.	37
Bocsi	20	Lyf	40		

Bowmeters.....	24	London Brick.....	7	Peaseley.....	15
Brit. Aerospace..	17	Lucas Inds.....	18	Samuel Pross.....	13
B.A.T.....	25	"Mams".....	20	T. & F.....	13

Brown (J.)	9	Miric, & Son	1	Town & City	24
Burnard (J.)	14	Midland Bank	11	Old	
Cadogan	7		12		
Courtesy	7	West. Bank, Bact.	3	Brit. Petroleum	35
Debenham	13	P & O Div.	12	Burmah Oil	18
Distillers	20	REMA	2	Central Bank	15
Dunlop	17	Rea	24	KCA	72
Empire Star	25	Bank of Ind.	5	Premier	52
F.N.F.C.	5	Seed Ind.	16	Shell	34
Gen. Accident	30		15	Ultramar	60
Gen. Electric	28	Tesco	5		
Glass	28	Thorn EMI	5	Miles	
Grain	29	Unilever	14	Scott. Cons.	21
Harley	30	Tube Invest.	16	Cons. Gold	
H.C.N.	30	Turner & Newall	10	Langro	9
S.G.N.					

A selection of Options traded is given on the

**"Recent Issues" and "Rights" Page 40**



